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MONROE

New Hampshire




Annual Report

OF THE TOWN OFFICERS

For the Year Ending
December 31

1994



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ANNUAL REPORT
OF THE TOWN OFFICERS
OF THE
TOWN OF MONROE
STATE OF NEW HAMPSHIRE
FOR THE YEAR ENDING
DECEMBER 31, 1994

TOWN OF
MONROE
NEW HAMPSHIRE



ANNUAL REPORT

This Annual Report is Dedicated this year to

BERNARD D. BRADSHAW
&
PHILLIP G. HALL

Bernie has served the Town of Monroe as Selectmen for 21 Years.

George has served as Tax Collector for 18 years.

This year the Town also would like to recognize the following Town and School District Officials for their outstanding public service to their community.

JOYCE E. CATE, TOWN TREASURER	1978--1995
MARGARET AMIDON, BALLOT CLERK	est. 1962--1993
ROBERT C. MOREY, SCHOOL DISTRICT TREASURER	1973--1995
CEDRIC HOUGHTON, NORTH MONROE SEXTON	1988--1993

We sincerely **THANK** all of the above Officials who have done so much for the Town of Monroe.

Many **THANKS** again to Bernie & George for their many years of dedicated service to their community.

INDEX

	PAGE
Monroe Town Officers	7
Proceedings of Town Meeting March 8, 1994	9
1994 Appropriation in Detail	14
Schedule of Town Property	15
Inventory of Highway Equipment	15
Inventory of Fire Department & Rescue Vehicle	15
Inventory of Valuation	16
Selectmen's Certification	16
Comparative Statement of Appropriations & Expenditures	17
Balance Sheet	18
Auditor's Report	19
Receipts	22
Payments	23
Monroe Water Department	24
Town Clerk's Report	24
Statement of Payments	25
Treasurer's Report	33
Tax Collector's Report	35
Library Report	41
John A. & Edith Buffum Fund Report	42
Report of Trust Funds of the Town of Monroe Cemetery	43
Report of the Trust Funds of the Town of Monroe	45
Report of the Monroe Fire Department	46
Report of the Monroe Police Department	47
Report of the Monroe F.A.S.T. Squad	48
Report of the Monroe Librarian	49
Report of the Monroe Clinic	50
Report of the Town Forest Fire Warden & State Forest Fire Ranger	51
Report North Country Home Health Agency, Inc.	52
Report from Cottage Hospital	53
Report from the Senior Citizens Council	54
Report from North Country Council	56
Grafton County Commissioners' 1994 Report	57
White Mountain Mental Health & Developmental Services Director's Report	59
Vital Statistics	
Marriages	60
Births	62
Deaths	63
Monroe School District Report	65

**MONROE TOWN OFFICERS
1994**

POSITION	TERM EXPIRES
<u>MODERATOR</u>	
LESLIE MORRISON	1996
<u>TOWN CLERK</u>	
MARILYN S. BEDELL	1995
<u>TOWN TREASURER</u>	
JOYCE E. CATE	1995
<u>SELECTMEN</u>	
BERNARD D. BRADSHAW	1995
MERLE JONES JR.	1996
ROBERT M. WORMER	1997
<u>ROAD AGENT</u>	
PAUL J. GIBSON	1995
<u>TAX COLLECTOR</u>	
PHILLIP G. HALL	1995
<u>SUPERVISORS OF CHECKLIST</u>	
JOYCE E. CATE	1996
ELIZABETH J. WARD	1998
TODD CHACE	2000
<u>TRUSTEE OF TRUST FUNDS</u>	
DELTA MERCHAND	1995
THOMAS E. BEDELL	1996
DONALD HALL	1997
<u>LIBRARY TRUSTEES</u>	
CATHY THOMAS	1995
JEANNE WARD	1996
LINDA HALL	1997
<u>PLANNING BOARD</u>	
PHILIP J. BASCH JR.	1995
JOHN COOKSON	1996
KEITH MERCHAND	1996
DUANE MOYSE	1997
MERLE JONES, JR. SELECTMEN'S REPRESENTATIVE	
<u>CONSTABLE (APPOINTED)</u>	
MAYNARD FARR	
<u>OVERSEER OF POOR</u>	
SELECTMEN	1995
<u>SEXTON</u>	
MONROE-JOHN D. MITCHELL	1995
N.MONROE-JOE WARD	1995

**MONROE TOWN OFFICERS
1994**

(CONTINUED)

POSITION	TERM EXPIRES
<u>SCHOOL BOARD</u>	
DENIS WARD	1995
TERRY GORHAM	1995
LAURIE BOSWELL	1996
CINDY FRAZER	1996
ROBERT REGIS	1997
<u>BOARD OF ADJUSTMENT</u>	
GERARD LAFLAMME	1995
DONALD HALL	1996
WENDELL WINCHESTER	1997
PETER STANTON	1998
THOMAS E. BEDELL	1999
<u>BUDGET COMMITTEE</u>	
ELWYN M. GIBSON	1995
GERARD LAFLAMME	1995
FRED ROTHE	1995
DENIS P. WARD	1995
THOMAS E. BEDELL	1996
P.J. BLANCHARD	1996
ROCKY BUNNELL	1996
MAYNARD FARR	1996
LARKIN BURRILL	1997
JAMES DEWITT	1997
LOTHAR RIBA	1997
HAROLD WHIPPLE	
<u>CLINIC COMMITTEE</u>	
MARILYN S. BEDELL	1995
MARY STANTON	1996
RUSSELL T. BROWN	1997
BETTY MILLARD	1998
BRUCE FRAZER	1999

PROCEEDINGS OF TOWN MEETING
MARCH 8, 1994

Meeting called to order by Moderator Leslie Morrison at 7:23 P.M.

ARTICLE 1: To choose all necessary officers for the year ensuing.

OFFICE	<u>VOTES</u>
TOWN CLERK	
MARILYN S. BEDELL	189
TOWN TREASURER	
JOYCE E. CATE	192
MODERATOR-2 YEAR TERM	
LESLIE MORRISON	184
SELECTMAN 3 YEAR TERM	
ROBERT M. WORMER	182
ROAD AGENT	
PAUL J. GIBSON	181
TAX COLLECTOR	
PHILLIP G. HALL WRITE-IN	113
SUPERVISOR OF THE CHECKLIST 6 YEAR TERM	
TODD CHACE WRITE-IN	40
TRUSTEE OF TRUST FUNDS 5 YEAR TERM	
DONALD HALL WRITE-IN	32
LIBRARY TRUSTEE 3 YEAR TERM	
LINDA HALL WRITE-IN	46
PLANNING BOARD 3 YEAR TERM	
DUANE MOYSE	164
SEXTON-VILLAGE	
JOHN D. MITCHELL	187
SEXTON-NORTH MONROE	
JOE WARD WRITE-IN	12
BOARD OF ADJUSTMENT 5 YEAR TERM	
THOMAS E. BEDELL	185
CLINIC COMMITTEE 5 YEAR TERM	
BRUCE FRAZER	146
BUDGET COMMITTEE THREE YEAR TERM VOTE FOR FOUR	
LARKIN BURRILL WRITE-IN	11
JAMES DEWITT WRITE-IN	9
LOTHAR RIBA WRITE-IN	13
HAROLD WHIPPLE WRITE-IN	8

"Shall we adopt the provision of RSA 72:28, V and VI for an optional Veterans' exemption and an expanded qualifying war service for Veterans seeking the exemption?" The optional Veterans' exemption is \$100., rather than \$50..

NO	76	YES	116
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"Shall we adopt the provision of RSA 72:35, IV for an optional property tax exemption on residential property for a service connected total disability?" The optional disability exemption is \$1400., rather than \$700..

NO	111	YES	79
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Moderator Leslie Morrison read the results of the voting and declared the winners of each office.

ARTICLE 2. Shall the town accept the provisions of RSA 31:95-b providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the selectmen to apply for, accept

and expend, without further action by town meeting unanticipated money from a state, federal, or other governmental unit or private source which becomes available during the fiscal year? This authorization will remain in effect until rescinded by a vote of the municipal meeting. (Majority vote required). Motion made by Denis Ward to accept as written, seconded by George Cobb. No discussion. Voice vote in the affirmative, motion passes, article passed.

ARTICLE 3. To see if the town will vote to authorize the selectmen to convey any real estate acquired by the town by Tax Collector's deed. Such conveyance shall be by deed following a public auction, or the property may be sold by advertised sealed bids, or may be otherwise disposed of as justice may require, pursuant to RSA 80:58-86. "So moved" by Bernard Bradshaw, seconded by Merle Jones. Merle Jones made a request to amend this article by adding the following words to read after RSA 80:58-86, "shall remain in effect until rescinded by a vote of the municipal meeting. (Majority vote required)" Seconded by Bernard Bradshaw. The Moderator explained that some of the wording had been left out of this article. Voice vote held on the amending of this article by adding the additional words, voice vote in the affirmative, the amendment passes. No discussion. Voice vote in the affirmative, motion passes, article passed.

ARTICLE 4. To see if the municipality will vote to authorize the Board of Selectmen to accept gifts of personal property, other than cash, to the municipality for any public purposes. This authorization in accordance with RSA 31:95-e shall remain in effect until rescinded by a vote of the municipal meeting. (Majority vote required). "I so move", by Bernard Bradshaw, seconded by Merle Jones, Jr. No discussion. Voice vote in the affirmative, motion passes, article passed.

ARTICLE 5. To see if the Town will vote to authorize the Selectmen to sell to the highest bidder or at public auction excess town vehicles or any other excess equipment owned by the town, upon such terms and conditions as the Selectmen may deem appropriate. Motion made by Gerard LaFlamme to accept as written, seconded by Carl Lawrence. No discussion. Voice vote in the affirmative, motion passes, article passed.

ARTICLE 6. Shall the town accept the provisions of RSA 202-A:4-c providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the public library trustees to apply for, accept and expend, without further action by the town meeting, unanticipated money from a state, federal, or other governmental unit or a private source which becomes available during the fiscal year? (Majority vote required) Motion made by Tom Bedell to accept as written, seconded by Merle Jones Jr.. No discussion. Voice vote in the affirmative, motion passes, article passed.

ARTICLE 7. "Shall we adopt the provision of RSA 72:28, V and VI for an optional Veterans' exemption and an expanded qualifying war service for Veterans seeking the exemption?" The optional Veterans' exemption is \$100., rather than \$50.. (By petition) (By ballot) A motion was made by Carl Lawrence to pass over this article, but Mr. Morrison explained that we cannot make a motion because this question was on the ballot for voting during the day. **NO** 76 votes **YES** 116, article passes.

ARTICLE 8. "Shall we adopt the provision of RSA 72:35 IV for an optional property tax exemption on residential property for a service-connected total disability?" The optional disability exemption is

\$1,400., rather than \$700.. (By petition) (By ballot)

NO 111 YES 79 The article is defeated.

ARTICLE 9. To see if the town will install 1 (one) new street light-Henry Hartford, Sunset Drive. Motion made by Keith Merchand to pass over this article, seconded by Carl Lawrence. Voice vote in the affirmative, this article is passed over.

ARTICLE 10. To see if the town will vote to authorize the Selectmen to remove non-essential street lights. Motion made by Gerry LaFlamme, seconded by Denis Ward. Discussion: Alice Frazer asked for an explanation of what non-essential street lights are? Bernard Bradshaw explained that the Budget Committee brought this subject up at Budget hearing time, pointing out that there are several street lights in town that are not serving any purpose at all, such as lighting a cluster of trees. This article would enable the selectmen to take out the street lights that serve no purpose. Voice vote in the affirmative, motion passes, article passed.

ARTICLE 11. To see if the town will raise and appropriate the sum of money in the amount of \$35,000. to pave the roads of Mountain View Drive and Pine Hill Road. The Selectmen and Budget Committee do not recommend this appropriation. (By petition) Motion made by Laura Crane, seconded by Mike D'elia. Some discussion, Laura pointed out that this is not the first time this has been brought to the people. The voice vote was indecisive, therefore was voted by a show of hands. YES 25 NO 42; the motion and article defeated.

ARTICLE 12. To see if the town will vote to raise and appropriate the sum of \$13,800. to put new siding on the Monroe Public Library. The Selectmen and Budget Committee do not recommend this appropriation. Gerry LaFlamme made the motion to pass over this article, seconded by Keith Merchand. Voice vote in the affirmative, this article passed over.

ARTICLE 13. To see if the municipality will vote to raise and appropriate up to the sum of \$7,000. to be added to the Highway Department Truck Capital Reserve Fund and authorize the use/transfer of the December 31, 1993 fund balance in that amount for this purpose. The Selectmen and Budget Committee recommend this article. (Majority vote required) Motion made by Bernard Bradshaw, seconded by Merle Jones. Discussion: Mr. Bradshaw explained that due to a change in the laws, we can use this method to use money left-over from last year, by vote of this meeting. In the past the left over money was put into the General Fund, but now we can do it this way. Denis ward asked if we were raising additional money? No, using left-over from 1993. Gerry LaFlamme wanted more explanation of how much extra money was being talked about, he was answered \$30,000.. Voice vote in the affirmative, motion passes, article passed.

ARTICLE 14. To see if the municipality will vote to raise and appropriate up to the sum of \$7,000. to be added to the Highway Department Loader Capital Reserve Fund and authorize the use/transfer of the December 31, 1993 fund balance in that amount for this purpose. The Selectmen and Budget Committee recommend this article. (Majority vote required) Motion made by George Cobb, seconded by Gerry LaFlamme. No discussion, voice vote in the affirmative, motion passes, article passed.

ARTICLE 15. To see if the municipality will vote to raise and appropriate up to the sum of \$10,000. to be added to the Fire Truck Capital

Reserve Fund and authorize the use/transfer of the December 31,1993 fund balance in that amount for this purpose. The selectmen and the Budget committee recommend this article. (Majority vote required) Motion made by Gerry LaFlamme, seconded by Tom Bedell. No discussion. Voice vote in the affirmative, motion passes, article passed.

ARTICLE 16. To see if the municipality will vote to raise and appropriate the sum of \$10,000. to be added to the Municipal Highway and Fire Department Capital Reserve Fund previously established. The Selectmen and Budget committee recommend this appropriation. (Majority vote required) Motion made by Gerry LaFlamme, seconded by Sally Dimick. Mr. Bradshaw explained that this money would be raised, rather than transferred as in earlier articles. Gerry LaFlamme, Chairman of the Building Committee, gave a short report of what the building committee was doing at the moment, such as feasibility of different ideas, requirements, etc. No discussion. Voice vote in the affirmative, motion passes, article passed.

ARTICLE 17. To hear all reports of Committees and Officers heretofore chosen and pass any vote relating thereto.
Maynard Farr: explained the Fast Squad, 12 people took the course, 11 passed the test, the other one will take the test later, she was unable due to illness. The Fast Squad officially went "on-line" on January 1,1994. They purchased a used ambulance for \$5,000.. In order to call for the Fast Squad, call the same phone number as you would for the Fire Department or ambulance. No other reports. Motion made by Bernard Bradshaw to accept all reports as printed, seconded by Priscilla Powers. Voice vote in the affirmative, motion passes, article passed.

ARTICLE 18. Shall the town accept the provision of RSA 33:7 providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the Selectmen to issue tax anticipation notes? (Majority vote required) Motion made by Helen Clement, seconded by Priscilla Powers. Denis Ward requested an explanation. Bernard Bradshaw explained that we used to have to do this every year, but once this article is passed we won't have to vote on this article every year. No further discussion. Voice vote in the affirmative, motion passes, article passed.

ARTICLE 19. To raise such sums of money as may be necessary to defray town charges for the ensuing year and make appropriations for the same. Bernard Bradshaw made the motion that we raise the sum of \$422,612.00 which excludes already passed articles, seconded by Merle Jones Jr.. The appropriations are as follows:

GENERAL GOVERNMENT

4130	Executive	\$	7,500.00
4140	Election, Registration & Vital Statistics		9,000.00
4150	Financial Administration		24,500.00
4153	Legal Expense		2,500.00
4155	Personel Administration (S.S.)		8,500.00
4191	Planning & Zoning		1,000.00
4194	General Government Building		39,959.00
4195	Cemetary		6,000.00
4196	Insurance		13,845.00
4197	Advertising & Regional Associations		2,206.00
4199	Other General Govt. (Street numbering & 911)		3,534.00

PUBLIC SAFETY

4210	Police Department		5,000.00
4215	Ambulance sevice		6,671.25
4220	Fire Department		21,500.00

HIGHWAY AND STREETS

4312	Highway and Streets	\$	164,001.75
4316	Street Lighting		14,750.00

SANITATION

4323	Solid Waste Collection		25,000.00
4324	Solid Waste Disposal		18,900.00

WATER DISTRIBUTION

4332	Water Services		1,000.00
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HEALTH

4415	Health Agencies, Hospitals, & Clinic		9,755.00
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WELFARE

4442	Direct Assistance		2,000.00
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CULTURE AND RECREATION

4520	Parks & Recreation		8,600.00
4550	Library		22,390.00
4583	Patriotic Purposes		500.00

DEBT SERVICE

4723	Interest on Tax Anticipation Note		4,000.00
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TOTAL**\$422,612.00**

Mr. Bradshaw explained that this figure may differ from the figures published in the projected budget, every appropriation has to be listed, even those going into capital reserve funds from money left from the past year. Gerry LaFlamme, Chairman of the Budget Committee, questioned if the Budget Committee's recommendations were considered? Mr. Bradshaw answered "Yes, but the Selectmen still felt that the appropriations they requested were necessary." More discussion, Moderator Leslie Morrison advised the people that due to a change in laws, that these appropriations could be voted on line by line, if desired. Gerry LaFlamme went thru the Budget Committee's 1994 recommendations, explaining why the suggested cuts were made. No further discussion. Voice vote in the affirmative, motion passes, article passed.

ARTICLE 20. To transact any other business that may legally come before said meeting.

Mr. Bradshaw spoke briefly about our recycling program. There are 3-4 loads of aluminum cans being recycled each year, the plastic milk and soda jugs are going more frequently, and the newspaper recycling is going well also. He stressed that it is important to remove the caps of milk and soda plastic jugs, and to also rinse them and crush the milk jugs; if the people don't do the crushing, then Butch must do it before they are accepted for recycling. The Selectmen have looked at some literature on metal recycling, but at the moment it does not seem to be cost effective. George Cobb inquired about recycling glass. The town has no plans to recycle glass at this time.

Motion made by Helen Clement to adjourn this meeting, seconded by Sally Dimick. Meeting adjourned at 8:12 P.M..

A TRUE RECORD ATTEST:

MARILYN S. BEDELL
MONROE TOWN CLERK

1994 APPROPRIATIONS IN DETAIL

GENERAL GOVERNMENT:

4130 Executive	\$	7,500.00
4140 Election, Registration & Vital Statistics		10,500.00*
4150 Financial Administration		24,500.00
4153 Legal Expenses		2,500.00
4155 Employee Benefits		8,700.00*
4191 Planning and Zoning		1,000.00
4194 General Government Buildings		39,959.00
4195 Cemeteries		6,000.00
4196 Insurance		13,845.00
4197 Advertising and Regional Associations		2,206.00
4199 Other Governments (Numbering & 911)		3,534.00

PUBLIC SAFETY:

4210 Police Department		6,600.00*
4215 Ambulance Service		6,671.25
4220 Fire Department		21,500.00

HIGHWAYS & STREETS & STREET LIGHTING:

4312 Highway Department		164,001.75
4316 Street Lighting		14,750.00

SANITATION:

4323 Solid Waste Collection		25,000.00
4324 Solid Waste Disposal		18,900.00

WATER DISTRIBUTION & TREATMENT:

4332 Water Services		1,000.00
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HEALTH:

4415 Health Agencies, Hospitals & Clinic		9,755.00
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WELFARE:

4442 Direct Assistance		2,000.00
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CULTURE & RECREATION:

4520 Parks & Playgrounds		8,600.00
4550 Library		22,390.00
4583 Patriotic Purposes		500.00

DEBT SERVICE:

4723 Interest on Tax Anticipation Note		700.00*
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OPERATING TRANSFER OUT:

4915 Capital Reserve Fund	\$	34,000.00
	\$	<u>456,612.00</u>

* Added \$ 1,500.00 to 4140

\$ 200.00 to 4155

\$ 1,600.00 to 4210

Amounts transferred to these accounts were taken from 4723, which leaves \$700.00 in this account.

SCHEDULE OF TOWN PROPERTY

Town Hall, Land and Buildings	\$	361,850.00
Furniture and Equipment		12,000.00
Library, Land and Buildings		106,850.00
Furniture and Equipment		3,500.00
Fire Department, Land and Buildings		108,750.00
Equipment		45,000.00
Highway Department, Land and Buildings		15,100.00
Equipment		54,000.00
Parks, Commons and Playgrounds		4,050.00
Water Supply Facilities		100,000.00
School, Land and Buildings		985,300.00
Equipment		20,000.00
Clinic, Land and Buildings		155,400.00
	\$	<u>1,971,800.00</u>

INVENTORY OF HIGHWAY EQUIPMENT

1991 Chevrolet Dump Truck
1987 Chevrolet Dump Truck
1978 Fiat Loader
1952 Caterpillar Dozer
1 Huskey Grader
1 Contral Engineering Sander
1 Hopper Sander
2 Viking Plows
1 Chainsaw
2 Brushsaws
1 Welder
1 Air Compressor
1 York Rake
1 Steam Thawer
1972 Eastern Trailer

INVENTORY OF FIRE EQUIPMENT

1981 International Fire Engine
1979 GMC Tank Truck
1973 Chevrolet Fire Engine
2 Generators
2 Portable Pumps
1 Chainsaw

INVENTORY OF FIRE DEPARTMENT

1986 Ford Rescue Vehicle

1955 Dodge Powerwagon Forestry Vehicle owned by the State Department of Forest and Lands, is housed in the Monroe Fire Station

INVENTORY OF VALUATION

Land--Improved and Unimproved	\$ 8,639,250.00
Buildings	18,320,350.00
Public Utilities--Electric	74,559,722.00
Less Elderly Exemption	<u>5,000.00</u>

NET VALUATION ON WHICH TAX RATE IS COMPUTED	\$ 101,514,322.00
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ELECTRIC COMPANIES

Granite State Electric	\$ 229,614.00
N. H. Electric Cooperative, Inc.	398,964.00
Vermont Electric Power Co.	191,572.00
New England Power Co.	15,678,990.00
New England Electric Transmission	51,000,000.00
New England Electric Hydro-Transmission	<u>7,060,582.00</u>
	\$ 74,559,722.00

TAX RATE FOR 1994

Municipal	\$ 3.07
County	1.52
School	<u>13.66</u>
	\$ 18.25

INVENTORIES

Number of Inventories Distributed in 1994-----424
Date 1994 Inventories were mailed-----March 23, 1994
Number of Inventories Returned-----266

CERTIFICATE

This is to certify that the information contained in this report was taken from official records and is correct to the best of our knowledge and belief.

BERNARD D. BRADSHAW
MERLE JONES, JR.
ROBERT M. WORMER

COMPARATIVE STATEMENT OF APPROPRIATIONS AND EXPENDITURES-----DECEMBER 31, 1994

TITLE OF APPROPRIATIONS	APPROP.	RECEIPTS AND REIMBURSEMENTS	TOTAL AMOUNT AVAILABLE	EXPENDITURES	UNEXPENDED BALANCE
4130 Executive	\$ 7,500.00	\$	\$ 7,500.00	\$6,257.07	\$ 1,242.93
4140 Election, Registration & Vital Statistics	9,000.00	1,500.00*	10,500.00	10,464.86	35.14
4150 Financial Administration	24,500.00		24,500.00	23,499.84	1,000.16
4153 Legal Expenses	2,500.00		2,500.00	1,427.66	1,072.34
4155 Employee Benefits (S.S)	8,500.00	200.00*	8,700.00	8,655.39	44.61
4191 Planning Board	1,000.00	154.00	1,154.00	166.50	987.50
4194 General Govt. Building	39,959.00		39,959.00	39,548.97	410.03
4195 Cemetery	6,000.00		6,000.00	5,341.71	658.29
4196 Insurance	13,845.00	7,012.30	20,857.30	13,546.26	7,311.04
4197 Advertising & Regional Associations	2,206.00		2,206.00	2,206.00	-0-
4199 Other Govts. (911)	3,534.00		3,534.00	3,534.00	-0-
4210 Police Department	5,000.00	1,600.00*	6,600.00	6,561.98	38.02
4215 Ambulance	6,671.25		6,671.25	6,671.25	-0-
4220 Fire Department	21,500.00	321.63	21,821.63	21,147.52	674.11
4312 Highway Department	164,001.75		164,001.75	161,888.95	2,112.80
4316 Street Lights	14,750.00		14,750.00	13,394.13	1,355.87
4323 Solid Waste Collection	25,000.00		25,000.00	21,485.80	3,514.20
4324 Solid Waste Disposal	18,900.00		18,900.00	17,192.28	1,707.72
4332 Water Services	1,000.00		1,000.00	336.49	663.51
4415 Health Agencies, Hospitals & Monroe Clinic	9,755.00		9,755.00	9,284.13	470.87
4442 Direct Assistance	2,000.00		2,000.00	1,840.43	159.57
4520 Parks & Playgrounds	8,600.00		8,600.00	8,353.10	246.90
4550 Library	22,390.00		22,390.00	22,182.75	207.25
4583 Patriotic Purposes	500.00		500.00	426.16	73.84
4723 Int. on Tax Ant. Note	4,000.00		4,000.00	* 3,300.00	700.00
4915 Capital Reserve Fund	34,000.00		34,000.00	34,000.00	-0-
TOWN FUNDS APPROPRIATED	\$ 456,612.00	\$10,787.93	\$ 467,399.93	\$ 442,713.23	& 24,686.70
Expended to 4140,4210 & 4155					

BALANCE SHEET FOR THE ENDED DECEMBER 31, 1994

Cash In Hands of Treasurer \$ 810,910.87
Water Department 16,166.58

School District
Taxes Payable \$ 713,189.00

\$ 827,077.45
191,056.86
\$ 1,018,134.31

Capital Reserve Funds

Capital Reserve
Funds 191,056.86

Uncollected Taxes Levy 1994 31,077.15
Uncollected Taxes Levy 1993 20,886.58
Uncollected Taxes Levy 1992 7,503.84
Uncollected Taxes Levy 1991 1,128.96
Uncollected Taxes Levy 1990 510.07
Uncollected Taxes Levy 1989 117.11

TOTAL LIABILITIES 904,245.86

CURRENT SURPLUS 175,112.16

61,223.71

GRAND TOTAL

GRAND TOTAL \$ 1,079,358.02

Current Surplus December 31, 1993 \$ 163,911.13
Current Surplus December 31, 1994 175,112.16

Change in Financial Condition

\$ 11,201.03

AUDITOR'S REPORT
FRANCIS J. DINEEN & CO.
CERTIFIED PUBLIC ACCOUNTANTS

TRANSMITTAL AND COMMENTARY LETTER

JULY 13, 1994

Board of Selectmen
Town of Monroe
Monroe, New Hampshire 03771

Members of the Board:

In planning and performing our audit of the financial statements of the Town of Monroe, New Hampshire for the year ended December 31, 1993 we considered the Town's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance of the internal control structure.

However, during our audit we became aware of the following conditions that should be corrected in order to strengthen internal controls and operating efficiency. This letter does not affect our report dated July 13, 1994 on the financial statements of the Town of Monroe, New Hampshire.

Our following remarks are being made in the hope that they will improve existing procedures and are in no way a criticism of Town personnel.

1. Segregation of Duties

Presently, the Town Treasurer who is responsible for the custody of Town funds also handles the bookkeeping function, including, in 1994, the new computerized accounting system.

Recommendation

The Town may consider appointing the current Treasurer to the position of Administrative Assistant and finding a new treasurer, as the current treasurer has been performing the functions of the Administrative Assistant and is already familiar with the Town's daily activities. This would enhance the Town's internal control structure.

Dual Signatures on the Checks

Presently, the Town Treasurer's signature is the only one required on Town checks.

Recommendation

We recommend all checks be co-signed by at least one selectman after careful examination of the supporting documents.

Bank Reconciliation of Library Fund

No formal year end bank reconciliation of the library fund was prepared.

Recommendation

The library Treasurer should prepare an accurate bank reconciliation on a monthly basis in order to control and safeguard the use of the fund.

Recordkeeping of Water Revenue

During our review of the water billing cards, we noted that several accounts had credit balances due to over payments. The Town did not prepare a summary list for accounts receivable and deferred revenue at the end of the year.

Recommendation

The Town should improve the recordkeeping for water revenue to present accurate current water revenue, accounts receivable and deferred revenues at the year end.

Tax Collector Records

During the course of our audit of the Tax Collector's records we found the following conditions that need to be corrected:

- a. Copies were not retained by the Tax Collector of the following: his report to the state; the tax lien registered with the county; or notification of taxpayer and of mortgagee of intent to lien.
- b. The Tax Collector's report omitted properties that were liened by the Town.
- c. Numerous errors were noted in the tax lien performed in 1993:
 1. Clerical errors were found in the detail of the tax lien, the amount of unpaid tax lien, computation of the amount paid by the Town to the Tax Collector for the lien, and interest charged after lien.
 2. Collections against tax liens are not being recorded correctly.


3. No detailed accounts receivable list was prepared at year end.
 4. Liens are not being released within thirty days of payment in full as required by state statute.
- d. Errors were noted in the list of taxes receivable at December 31, 1993 when compared with the Tax Collectors blotter and the total accounts receivable at year end did not agree with the Tax Collector's year end report.
 - e. Interest is not being charged on a consistent basis on late payment of taxes.
 - f. There were discrepancies in cash receipts between the Treasurer's and Tax Collector's books.
 - g. The blotter book has not been updated on a timely basis. As of the date of our audit none of 1994's cash receipts had been posted.
 - h. No formal abatement documents were prepared for the selectmen to approve.

Recommendation

The Tax Collector should retain copies of all reports filed with the state and county and all documents relating to the tax lien procedure. He should familiarize himself with the laws and regulations that dictate the procedures to be followed by a tax collector and he should perform and review his work on a timely basis to ensure clerical accuracy.

We extend our thanks to the officials and employees for their assistance during the course of our audit.

Very truly yours,



Kyeong Whan Kim, C.P.A.

RECEIPTS
FOR THE YEAR ENDED DECEMBER 31, 1994

CURRENT REVENUE FROM LOCAL TAXES:

Property Taxes 1994	\$ 1,813,170.27
Resident Taxes 1994	4,220.00
Yield Taxes 1994	6,144.26
Interest & Penalties on Property & Resident Taxes 1994	602.31
Over payment 1994 Taxes	243.35
Property, Yield and Resident Taxes Previous Years	
Property Taxes	22,120.98
Resident Taxes	120.00
Interest & Penalties on Property & Resident Taxes	3,735.13
Previous Property Taxes Fees & Costs	320.00

FROM STATE:

State Revenue Sharing Distribution	16,094.88
State Highway Block Grant	20,003.33

FROM LOCAL SOURCES: EXCEPT TAXES:

Motor Vehicle Permits	71,269.00
Dog Licenses & Penalties	987.00
Pistol Permits	150.00
Marriage Licenses	304.00
Filing Fees	6.00
Vital Statistics	27.00
Rent of Town Property	1,950.00
Sale of Town Property	300.00
Sale of Town Histories	140.00
Income From Departments	615.49
Planning Board	154.00
Current Use	20.00

ALL OTHER RECEIPTS:

Insurance Refund	
NHMA Compensation Fund	1,430.00
NHMA Property Liability Ins.	5,582.30
Interest on Savings Account	10,745.05
Trustees of Trust Fund--Cemetery	150.00
Trustees of Trust Fund--Cemetery	367.17
Reimbursement Fire Dept.	321.63
Miscellaneous Refunds	135.00

TOTAL RECEIPTS FROM ALL SOURCES	\$ 1,981,428.15
Cash On Hand January 1, 1994	686,316.77
GRAND TOTAL	\$ 2,667,744.92

PAYMENTS
FOR THE YEAR ENDED DECEMBER 31, 1994

GENERAL GOVERNMENT:

4130 Executive	\$ 6,257.07
4140 Election, Registration & Vital Statistics	10,464.86
4150 Financial Administration	23,499.84
4153 Legal Expenses	1,427.66
4155 Employee Benefits (S.S. & Unemployment)	8,655.39
4191 Planning Board	166.50
4194 General Government Buildings	39,548.97
4195 Cemetery	5,341.71
4196 Insurance	13,546.26
4197 Advertising & Regional Associations	2,206.00
4199 Other Govts. (Numbering & 911)	3,534.00

PUBLIC SAFETY:

4210 Police Department	6,561.98
4215 Ambulance Service	6,671.25
4220 Fire Department	21,147.52

HIGHWAY, STREETS & STREET LIGHTING:

4312 Highway Department	141,885.62
4312 Highway, State Block Grant	20,003.33
4316 Street Lights	13,394.13

SANITATION:

4323 Solid Waste Collection	21,485.80
4324 Solid Waste Disposal	17,192.28

WATER DISTRIBUTION & SERVICE:

4332 Water Department	336.49
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HEALTH:

4415 Monroe Clinic	3,029.13
4415 Hospitals Appropriations	3,500.00
4415 Health Agencies	2,755.00

WELFARE:

4442 Direct Assistance	1,840.43
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RECREATION & CULTURE:

4520 Parks & Playgrounds	8,353.10
4550 Library	22,182.75
4583 Patriotic Purposes	426.16

UNCLASSIED:

4936 Abatements & Refunds	622.82
4915 Transfer to Capital Reserve Fund	34,000.00

PAYMENTS TO OTHER GOVERNMENTAL DIVISIONS:

4931 Grafton County Tax	\$ 154,877.00
4933 Payment to School District	
(1993-94 Tax)	\$ 581,921.00
(1994-95 Tax)	680,000.00
	<u>\$1,416,798.00</u>

TOTAL PAYMENT FOR ALL PURPOSES

Cash On Hand December 31, 1994	810,910.87
GRAND TOTAL	<u>\$2,667,744.92</u>

**MONROE TOWN WATER DEPARTMENT
REPORT FOR 1993**

RECEIPTS

Cash On Hand January 1, 1994	\$ 11,969.14
Receipts for Water Rent 1994	11,465.05
	<u>\$ 23,434.19</u>

PAYMENTS

Red Hed Supply, Inc.	\$ 1,171.20
State of N.H. Environmental Laboratory Services	248.00
Earl's Plumbing & Excavating	402.75
Granite State Electric	3,139.67
Smutty Hollow Letter Shop	695.00
U. S. Postal Service	116.00
Lamphere Enterprises, Inc.	51.90
Amy Spisak	48.91
Paul Gibson, Reim. Milage	262.48
Merle Jones, Jr. Reim. Expenses	3.19
 Paul Gibson	 378.15
Joyce E. Cate	489.24
S.S. & Withholding	261.12
	<u>\$ 7,267.61</u>
Cash On Hand December 31, 1994	16,166.58
TOTAL	<u>\$ 23,434.19</u>

TOWN CLERK'S REPORT

RECEIVED FROM 1994 MOTOR VEHICLE PERMITS	\$ 71,269.00
RECEIVED FROM 1994 DOG LICENSES & PENALTIES	987.00
RECEIVED FROM 1994 FILING FEES	6.00
RECEIVED FROM 1994 MARRIAGE LICENSE FEES	304.00
RECEIVED FROM 1994 VITAL STATISTICS COPIES	27.00

RESPECTFULLY SUBMITTED,

**MARILYN S. BEDELL
TOWN CLERK**

STATEMENT OF PAYMENTS

4130 EXECUTIVE

N. H. Resource Recovery Association	\$	66.05
N. H. Municipal Association		500.00
N. H. Association of Assesssing Officials		20.00
Nynex		56.48
AT & T		4.34
North Country News		27.50
Tuck Press		33.00
Caledonia Record		25.00
Cartographics, Inc.		344.50
U. S. Postal Service		7.25
Butterworth's Publishing		196.45
Kevin Bruno, Attorney		25.00
Bernard D. Bradshaw		1,522.09
Merle Jones, Jr.		753.82
Robert Wormer		900.00
Melanie Cate		827.88
S.S. & Withholding		947.71
	\$	<u>6,257.07</u>

4140 ELECTION, VITAL STATISTICS & REGISTRATIONS

Tuck Press	\$	264.00
N. H. Town & City Clerk's Assoc.		20.00
NHCTCA Joint Certification		345.00
Marilyn Bedell, Reim. Expenses		26.74
Reim. Motor Vehicle Permits		281.00
Homestead Press		21.95
Robert Regis		240.00
MacLean Hunter Market Report		169.50
Smutty Hollow Letter Shop		125.00
Clam Shell Resturant		15.00
Sheraton Inn North Conway		240.00
Dept. of Agriculture		292.50
Trend Business Forms, Inc.		84.12
State Treasurer		331.00
Nellie Choate		149.61
Helen Clement		149.61
Mary Jo Locke		149.61
Priscilla Powers		149.61
Leslie E. Morrison		256.73
Joyce E. Cate		102.11
Todd W. Chace		121.91
Elizabeth Ward		88.66
Joyce E. Cate		94.37
Marilyn Bedell		5,310.09
S. S. & Withholding		<u>1,436.74</u>
	\$	<u>10,464.86</u>

4153 LEGAL EXPENSES

Kevin Bruno, Attorney	\$	1,427.66
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4150 FINANCIAL ADMINISTRATION

Malcolm Call	\$	4,500.00
U. S. Postal Service		1,004.04
Phillip G. Hall, Reim. Postage		40.30
White Mountain Publishing Co.		661.80
Smutty Hollow Letter Shop		645.65
N. H. Tax Collector's Association		15.00
Business Management Systems		1,060.78
Joyce E. Cate, Reim. Expenses		28.25
Delta Merchand, Reim. Milage		109.08
Phillip G. Hall		305.00
Clark Business Machines		158.89
Lyndonville Office Supply Co.		468.85
Homestead Press		149.94
Francis J. Dineen		3,000.00
Nynex		58.38
AT & T		.75
Butterworth's Publishing Co.		29.75
Woodsville Guaranty Savings Bank S/C		3.00
Delta Merchand, Trustee of Trust Fund		175.24
Phillip G. Hall, Tax Collector		2,031.70
Joyce E. Cate, Treasurer		7,012.85
S.S. & Withholding		2,040.59
	\$	<u>23,499.84</u>

4155 TOWN'S SHARE SOCIAL SECURITY & UNEMPLOYMENT COMPENSATION

\$ 8,655.39

4191 PLANNING BOARD EXPENSES

North Country Council	\$	58.50
Tuck Press		66.00
Register of Deeds		26.00
U. S. Postal Service		16.00
	\$	<u>166.50</u>

4195 CEMETERY EXPENSES

North Country Flag Co.	\$	40.48
Rod's Small Engine Repair		184.05
Blackmount Equipment, Inc.		371.68
Gordon's Auto Repair		710.05
Earl's Plumbing & Excavating		56.40
William Pinkham, Jr.		70.00
John Mitchell, Jr. Reim for Gas		59.25
Bernard D. Bradshaw		133.23
Joseph Ward		1,257.34
John Mitchell, Jr.		1,792.16
S. S. & Withholding		667.07
	\$	<u>5,341.71</u>

4194 GENERAL GOVERNMENT BUILDING EXPENSES

Woodsville True Value Hardware	\$ 170.31
Allen Lumber Co.	19.97
Norman Stevenson	1,356.00
Royal Electric, Inc.	3,512.38
Empire Janitorial Supply Co.	726.35
Johnson Contractors	900.00
Pilgrim Furniture, Inc.	4,928.00
Granite State Electric	1,421.94
Walter E. Jock Oil Co., Inc.	2,950.19
Scruggs Hardware	17.46
St. Johnsbury Paper Co.	261.65
Monroe Water Department	43.26
Bixby's Auto & Power Equipment	9.50
Young's Piano Service	57.00
Duane C. Cate, Reim. Expenses	14.35
School Tech, Inc.	361.32
Tuck Press	33.00
NHMA Health Insurance	5,055.87
Nynex	458.99
AT & T	19.43
Northern Petroleum	320.00
 Duane C. Cate	 13,169.10
S.S. & Withholding	3,742.90
	<hr/>
	\$ 39,548.97

4196 INSURANCE

Compensation Funds of N.H.	\$ 1,345.26
NHMA Insurance Trust	12,201.00
	<hr/>
	\$ 13,546.26

4197 ADVERTISING & REGIONAL ASSOCIATIONS

North Country Council	\$ 1,206.00
Tri-County Community Service	700.00
Grafton County Senior Citizens	300.00
	<hr/>
	\$ 2,206.00

4199 OTHER GENERAL GOVERNMENT (STREET NUMBERING AND 911)

Cartographics, Inc.	\$ 3,534.00
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4215 AMBULANCE SERVICE

Woodsville Rescue Squad	\$ 100.00
Woodsville Ambulance Service	6,571.25
	<hr/>
	\$ 6,671.25

4210 POLICE DEPARTMENT

E.T. & H.K. Ide Co., Inc.	\$ 6.99
Ryegate Small Animal Clinic	153.00
Bly Communications, Inc.	440.00
Butterworth's Publishing Co.	38.75
Connaught Laboratories	441.00
Merriman-Graves Corp.	12.00
State of New Hampshire	20.00
Lawyer's Diary & Manual	35.00
Pete Poulsen, Reim. Expenses & Milage	65.50
Maynard Farr, Reim. Expenses & Milage	1,097.94
 Peter Poulsen	 207.56
Maynard Farr	3,114.92
 S.S. & Withholding	 929.32
	\$ 6,561.98

4220 FIRE DEPARTMENT

Ozark Fire Extinguishers	\$ 2,094.75
Wayne MacDanolds	95.00
Bly Communications, Inc.	1,979.85
Philip W. Noyes Co.	5,163.57
Nynex	705.00
Grafton County Sheriff's Department	1,200.00
Granite State Electric	659.43
N.H. Electric Cooperative, Inc.	256.88
Walter E. Jock Oil Co., Inc.	1,428.06
N.H. Fire Standards & Training	160.00
Twin State Regional School	300.00
Twin State Mutual Aid Association	674.07
N. H. Association of Fire Chiefs	20.00
E.T. & H.K. Ide Co.	63.10
Eureka Hose Co.	65.25
A.D. Sanel, Inc.	212.20
Monroe Water Department	14.88
Laconia Fire Department	13.70
Galls, Inc.	64.46
Poulsen's General Store	171.82
Gordon's Auto Repair	776.59
Allen Lumber Co.	83.48
St. Johnsbury Overhead Door	80.00
Royal Electric, Inc.	149.80
Cottage Hospital	1,962.00
Caledonia Record	15.00
Phillip G. Hall	153.08
Peter Poulsen	194.86
Maynard Farr	736.12
Randy McBey	19.40
Scott Leonard	179.16
Terry Wheeler	28.63
Barry Williams	31.40
Richard Blanchard	84.83
Philip J. Blanchard	105.28
Richard Cinnamon	96.04
Russell Brown	131.83

Fire Department--Continued

Seth Hall	\$	130.38
Sandy Wagner		22.16
Glenn Wagner		141.29
Alan Hughes		112.45
Winston Currier		125.38
Lee Smith		165.08
Kevin Phelps		71.81
 S.S.		 209.45
	\$	<u>21,147.52</u>

4312 TOWN MAINTENANCE

Nynex	\$	342.74
AT & T		14.48
Granite State Electric		301.62
Walter E. Jock Oil Co., Inc.		5,864.62
Portland Glass		187.48
Reynolds & Son		1,375.34
Mayo's Glass Service		5.00
Lamphere Enterprises, Inc.		1,375.34
Hill-Martin Corp.		815.43
A.D. Sanel, Inc.		576.91
Partstown		371.15
Bond Auto		294.87
Fadden Automotive		416.64
Townline Equipment, Inc.		488.06
Fisher Auto Parts		210.19
Lawson Products		198.52
Clark Business Machines		15.15
Poulsen Lumber Company		24.60
St. Johnsbury Paper		21.21
Burtco		1,572.50
Huntington's Agway		84.95
E.T. & H.K. Ide		134.25
Southworth Milton Co., Inc.		58.65
H. O. Taylor Chevrolet, Inc.		102.00
Sumner Tire Co.		2,251.32
NHMA Insurance Trust		13,529.40
Webster's Store		76.74
Nihan Equipment Rentals, Inc.		25,073.68
Jenne Brothers		75.50
Monroe Water Dept.		18.25
Gerald Laflamme		105.00
Jesseman's Garage		41.25
Knowlton's Welding		35.00
Ray's Welding Shop		99.80
Cody Chevrolet, Inc.		174.36
Gordon's Auto Repair		396.62
M & M Equipment, Inc.		328.75
Central Supply Co., Inc.		4.59
Pike Industries, Inc.		21,315.35
Howard Ward		2,202.00
White Signs		212.65
Dunbar's Propane		32.46
Paul Gibson, Reim. Milage		92.88

Town Maintenance--Continued

Reul Sweeping Service, Inc.	\$ 1,365.00
Brown's Concrete	1,283.75
Blaktop	550.40
New England Barricade	49.20
Merriman-Graves Corp.	114.65
Howard P. Fairfield, Inc.	3,775.00
Akzo Salt, Inc.	10,907.22
Blackmount Equipment, Inc.	859.00
Earl's Plumbing & Excavating	225.00
William Pinkham, Jr.	1,347.50
 Paul Gibson	 18,349.68
Peter Gibson	16,547.11
 S.S. & Withholding	 5,600.07
	\$ 141,885.62*

4316 STREET LIGHTS

Granite State Electric	\$ 7,616.62
N.H. Electric Cooperative, Inc.	5,777.51
	\$ 13,394.13

4323 SOLID WASTE COLLECTION

Casella Waste Management	\$ 19,350.00
Tuck Press	33.00
Paul Gibson, Reim. Milage	124.47
 Paul Gibson	 921.95
Peter Gibson	905.03
 S.S. & Withholding	 151.35
	\$ 21,485.80

4324 SOLID WASTE DISPOSAL

North Country Environmental, Inc.	\$ 17,180.40
Paul Gibson, Reim. Expenses	11.88
	\$ 17,192.28

4332 MONROE WATER DEPARTMENT

Earl's Plumbing & Excavating	\$ 336.49
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*HIGHWAY SUBSIDY

Pike Industries, Inc.	\$ 20,003.33
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**4415 HEALTH AGENCIES AND HOSPITALS
CLINIC**

J. A. Corey Electric, Inc.	\$ 1,125.88
Housewright Construction	1,657.00
Gayle Wormer, Health Nurse	138.52
Duane C. Cate	74.44
 S.S.	 33.29
	\$ 3,029.13

HEALTH AGENCIES AND HOSPITALS

North Country Home Health	\$ 1,701.00
White Mt. Mental Health & Developmental Services	 1,054.00
Cottage Hospital	1,500.00
Littleton Hospital	2,000.00
	\$ 6,255.00

**4442 DIRECT ASSISTANCE
\$ 1,840.43**

4520 PARKS & PLAYGROUNDS

United Surgical Center	\$ 111.60
Sport Tapes, Inc.	62.50
Bixby's Auto & Power Equipment	192.37
Connecticut Valley Little League	50.00
Smutty Hollow Letter Shop	97.50
E.T. & H.K. Ide Co.	16.50
Randy McBey, Reim. Expenses	24.15
Calkins Portable Toilets	450.00
Joyce E. Cate, Reim. Expenses	36.00
Blackmount Equipment, Inc.	3,568.58
Wheeler Sports	365.98
St. Johnsbury Academy (Swimming Program)	1,152.00
Belyea Transportation (Swimming Program)	700.00
Keith II Sporting Goods	148.00
Monroe Men's Club	200.00
School Tech, Inc.	107.92
Charles Antworth	100.00
 Duane C. Cate	 541.44
Frank Leafe	249.34
 S.S. & Withholding	 179.22
	\$ 8,353.10

4550 MONROE PUBLIC LIBRARY

Town Appropriation	\$ 13,000.00
Beverly Everett	6,011.46
Theresa Gibson	1,296.62
Duane C. Cate	521.14
S.S. & Withholding	1,353.53
	\$ 22,182.75

4583 PATRIOTIC PURPOSES

North Country Flags	\$	426.16
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4931 PAYMENTS TO COUNTY

Grafton County Tax	\$	154,877.00
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4933 PAYMENTS TO MONROE SCHOOL DISTRICT

\$ 1,261,921.00

4936 ABATEMENTS & REFUNDS

\$ 622.82

4915 CAPITAL RESERVE FUNDS

Highway Department Truck Fund	\$	7,000.00
Highway Department Loader Fund		7,000.00
Fire Truck Fund		10,000.00
Municipal Highway and Fire Department Building Fund		10,000.00
	\$	<u>34,000.00</u>

**TREASURER'S REPORT
RECEIPT**

FROM LOCAL SOURCES:

Property Tax: Current Year	\$ 1,813,170.27
Resident Tax: Current Year	4,220.00
Yield Tax: Current Year	6,144.26
Interest on Current Property Tax	574.31
Penalties on Resident Tax	28.00
Overpayment on 1994 Property Tax	243.35

Property Tax: Previous Years	22,120.98
Resident Tax: Previous Years	120.00
Property Tax Interest: Previous Years	3,722.13
Resident Tax Penalties, Previous Years	13.00
Previous Property Tax Fees & Costs	320.00

FROM STATE:

State Revenue Sharing Distribution	16,094.88
Highway Block Grant	19,037.78
Highway Block Subsidy	965.55

FROM OTHER SOURCES:

Motor Vehicle Permits	71,269.00
Dog Licenses & Penalties	987.00
Pistol Permits	150.00
Marriage License	304.00
Filing Fees	6.00
Vital Statistics	27.00
Trustees of Trust Fund--Cemetery	150.00
Trustees of Trust Fund--Cemetery	367.17
Income From Department	615.49
Town Histories	140.00
Interest on Saving Account	10,745.05
Rent of Town Property	1,950.00
Current Use Fee	20.00
Sale of Town Property	300.00

REFUNDS:

NHMA Compensation Funds	1,430.00
NHMA Property Liability Insurance	5,582.30
Planning Board	154.00
Reim. Fire Dept.	321.63
Check Refunded	135.00

TOTAL RECEIPTS	\$ 1,981,428.15
Cash On Hand December 31, 1993	686,316.77

GRAND TOTAL	2,667,744.92
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**TREASURER'S REPORT
PAYMENTS**

4130 Executive	\$	6,257.07
4140 Election, Registration & Vital Statistics		10,464.86
4150 Financial Administration		23,499.84
4153 Legal Expenses		1,427.66
4155 Employee Benefits (S.S. & Unemployment)		8,655.39
4191 Planning & Zoning		166.50
4194 General Government Buildings		39,548.97
4195 Cemetery		5,341.71
4196 Insurance		13,546.26
4197 Advertising & Regional Associations		2,206.00
4199 Other General Govt. (Numbering & 911)		3,534.00
4210 Police Department		6,561.98
4215 Ambulance Service		6,671.25
4220 Fire Department		21,147.52
4312 Highway and Streets		161,888.95
4316 Street Lighting		13,394.13
4323 Solid Waste Collection		21,485.80
4324 Solid Waste Disposal		17,192.28
4332 Water Department		336.49
4415 Health Agencies, Hospitals & Monroe Clinic		9,284.13
4442 Direct Assistance		1,840.43
4520 Parks & Recreation		8,353.10
4550 Library		22,182.75
4583 Patriotic Purposes		426.16
4931 Grafton County Tax		154,877.00
4933 Payments to Monroe School District		1,261,921.00
4936 Abatements & Refund		622.82
4915 Transfers to Capital Reserve Funds		
Highway Dept. Truck		7,000.00
Highway Dept. Loader		7,000.00
Fire Truck Fund		10,000.00
Municipal Highway and Fire Department Building Fund		<u>10,000.00</u>
TOTAL PAYMENTS	\$	1,856,834.05
Cash On Hand January 1, 1995		<u>810,910.87</u>
GRAND TOTAL	\$	2,667,744.92

SUMMARY OF WARRANTS FOR 1994

Tax Committed to Collector: DR.

Property Taxes	\$ 1,843,847.42
Resident Taxes	4,810.00
Yield Taxes	<u>6,144.26</u>

TOTAL WARRANTS	\$1,854,801.68
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Interest collected on Delinquent Taxes	574.31
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Penalties Collected on Resident Taxes	28.00
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Overpayment of Property Taxes	<u>243.35</u>
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TOTAL DEBITS	\$1,855,647.34
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CR.

Remittances To The Treasurer:

Property Taxes	1,813,170.27
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Resident Taxes	4,220.00
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Yield Taxes	6,144.26
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Int. Collected on Delinquent Taxes	574.31
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Penalties Collected on Resident Taxes	28.00
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Overpayment of Property Taxes	243.35
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Abatement Resident Taxes	<u>190.00</u>
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Uncollected Taxes as of December 31, 1994

(As Per Collector's List)	30,677.15
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Resident Taxes	<u>400.00</u>
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TOTAL CREDITS	\$ 1,855,647.34
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1994 UNCOLLECTED PROPERTY TAXES

Mr. & Mrs. Dale Clough	\$ 595.86
Mr. & Mrs. William Dimick	262.93**
Mr. & Mrs. Jason Dimick	293.37*
Larry Dunbar	1,725.54
Larry Dunbar	.91
Mr. & Mrs. Del Doyle	429.79
Mr. & Mrs. Jay Fromn	221.74
Mr. & Mrs. Randolph Green	2,639.86
Mr. & Mrs. William Harland	664.76
Mr. & Mrs. Reginald Hunt	472.14*
Arlie Johnson Estate	789.31
" " "	42.89
" " "	.45
" " "	.45
" " "	94.44
" " "	119.08
Donald Leonard	257.33
Mr. & Mrs. Michael MacFadzen	1,572.24
Barbara Natola	1,302.14

1994 UNCOLLECTED PROPERTY TAXES--CONTINUED

Clayton Placey	\$ 1,192.64
Roger Poor	923.45
Christopher Robsham	369.10*
Mr. & Mrs. Rex Ryan	1,084.96
Irma Sanchez	208.05
Deborah Sanders	805.74
Mr. & Mrs. Norman Stevenson	1,616.04
" " "	604.99
" " "	1,455.44
Christine B. Tarvis	280.59*
Margaret VanVliet	127.75
Barbara Ward	488.19
" "	737.30
" "	886.95
" "	1,084.96
Barbara Ward & Howard Ward	1,394.30
Barbara Ward	71.86
Howard Ward	215.58
" "	108.59
Mr. & Mrs. Harlow Ward	785.66
Janice Ward	973.64
Kermit Ward	449.86
Joanne & Jericho Ward	457.16
Shelley Williams	1,069.45*
Mr. & Mrs. Gerald Winn	1,514.75
" " " "	101.89
Jeffery Winn	101.91
Thomas Pillsbury	101.89
Ralph Wright	76.65

* Paid After December 31, 1994

**Partial Payment After December 31, 1994

1994 UNCOLLECTED RESIDENT TAXES

Gerald W. Bedell	Jessica Grimsley
Nancy Bedell	Rodney Huntoon
Jennifer Bedell	Richard Johnson
Jason Bedell	Robert Kimball
Lorraine Bennett	Richard Kleinfelder
Dale Clough	Margaret Kleinfelder
Debra Clough	Katina Lackey
William Cote	Corissa Lackey
Tracey Cote	Derick Lehman
Robert Dean	Scott Leonard
Deborah Dean	Richard W. Locke
Del Doyle *	Sharon W. Locke
Sharon Doyle *	Gary Locke
Larry Dunbar *	Joyce Locke
Milton Figueroa *	Jonathon Smires
Scott Fogg	Kermit Ward
Audrey Fogg	Joanne Ward
Randolph Green	Janice Ward *
Phyllis Green	Patricia Williams
Gordon Green	
Jonathan Green	

*Paid After December 31, 1994

**SUMMARY OF WARRANTS
PROPERTY, RESIDENTS & YIELD TAXES LEVY 1993**

DR.

Uncollected Taxes As Of January 1, 1994		
Property Taxes	\$ 33,760.93	
Resident Taxes	360.00	
Yield Taxes	<u>47.21</u>	
	TOTAL	\$ 34,168.14
Interest Collected on Delinquent Taxes		634.93
Resident Penalties		11.00
Costs & Fees		<u>30.00</u>
	TOTAL DEBITS	\$ <u>34,844.07</u>

CR.

Remittances To Treasurer During Fiscal Year Ended December 31, 1994		
Property Taxes	\$ 12,961.56	
Interest Collected		
On Delinquent Taxes	634.93	
Resident Taxes	110.00	
Penalties Collected		
On Resident Taxes	11.00	
Costs & Fees	30.00	
Abated Resident Taxes	<u>210.00</u>	
		13,957.49
Uncollected Taxes as of December 31, 1994		
Property Taxes		20,799.37
Resident Taxes		40.00
Yield Taxes		<u>47.21</u>
	TOTAL CREDITS	\$ <u>34,844.07</u>

SUMMARY OF WARRANTS
PROPERTY & RESIDENT TAXES LEVY OF 1992

DR.

Uncollected as of January 1, 1994			
Property Taxes in Lein	\$	11,594.40	
Resident Taxes		10.00	
TOTAL			\$ 11,604.40
Interest Collected on			
Delinquent Taxes			944.29
Resident Taxes Penalties			2.00
Costs & Fees			164.00
TOTAL DEBIT	\$		12,714.69
Remittances to Treasurer During Fiscal Year			
Ended December 31, 1994			
Property Taxes	\$	4,090.56	
Interest Collected			
on Delinquent Taxes		944.29	
Resident Tax		10.00	
Resident Tax Penalties		2.00	
Costs & Fees		164.00	
TOTAL			5,210.85
Uncollected Property Tax Lein End of			
Fiscal Year			
			7,503.84
TOTAL DEBIT	\$		12,714.69

**SUMMARY WARRANTS
PROPERTY TAX LEVY OF 1991**

DR.

Uncollected Taxes As Of January 1, 1994		
Property Taxes	\$ 5,239.37	
Interest Collected on		
Delinquent Taxes	1,520.44	
Yield Taxes	146.06	
Interest on Yield Taxes	3.94	
Costs & Fees	<u>96.00</u>	
TOTAL DEBIT		\$ 7,005.81
Remittances to Treasurer During Fiscal		
Year Ended December 31, 1994		
Property Taxes	\$ 4,110.41	
Interest Collected on		
Delinquent Taxes	1,520.44	
Yield Tax	146.06	
Interest Collected on		
Yield Tax	3.94	
Costs & Penalties	<u>96.00</u>	
TOTAL		5,876.85
Uncollected Taxes End of Fiscal Year		
Property Taxes		<u>1,128.96</u>
TOTAL CREDIT		7,005.81

1991 UNCOLLECTED PROPERTY TAXES

Donald Leonard	\$ 147.08
Margaret VanVliet	133.84
Barbara Ward	<u>848.04</u>
	\$ 1,128.96

**SUMMARY OF WARRANTS
PROPERTY TAX LEVY OF 1990
DR.**

Uncollected Taxes As Of January 1, 1994		
Property Taxes	\$	839.64
Interest Collected on		
Delinquent Taxes		255.27
Costs & Penalties		<u>15.00</u>
TOTAL DEBIT	\$	1,109.91

CR.

Remittances To Treasurer During		
Fiscal Year Ended December 31, 1994		
Property Taxes	\$	397.79
Interest Collected on		
Delinquent Taxes		255.27
Costs & Penalties		<u>15.00</u>
TOTAL		668.06
Uncollected Taxes End of Fiscal Year		
Property Taxes		<u>441.85</u>
TOTAL CREDIT	\$	1,109.91

1990 UNCOLLECTED PROPERTY TAXES

Clayton Placey	\$	329.57
Margaret VanVliet		<u>112.28</u>
	\$	441.85

**PROPERTY TAX LEVY OF 1989
DR.**

Uncollected Taxes as of January 1, 1994		
Property Taxes	\$	532.01
Interest Collected on		
Delinquent Taxes		337.50
Costs & Penalties		<u>15.00</u>
TOTAL DEBIT		\$ 884.51

CR.

Remittances to Treasurer During		
Fiscal Year Ended December 31, 1994		
Property Taxes	\$	414.90
Interest Collected on		
Delinquent Taxes		337.50
Costs & Penalties		<u>15.00</u>
TOTAL		767.40
Uncollected Taxes End of Fiscal Year		
Property Tax		<u>117.1</u>
TOTAL CREDITS	\$	884.51

1989 UNCOLLECTED PROPERTY TAXES

Margaret VanVliet		117.11
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MONROE PUBLIC LIBRARY REPORT

1994

RECEIPTS

Cash On Hand	\$ 706.89
Received From the Town	22,182.75
Interest on Now Account	31.88
Copier Money	214.45
Fuel Rebate	11.42
Book Sale	10.32
Grant	691.40
TOTAL RECEIPTS	<u>\$23,849.11</u>

PAYMENTS

Salaries	9,182.75
Books	6,757.84
Periodicals	1,144.47
Videos	128.88
Telephone	370.66
Electric	466.15
Fuel	776.25
Supplies	383.46
Dues	45.00
Repair	553.98
Postage	106.30
Miscellaneous	1,158.81
Equipment	1,301.10
Water Rent	27.38
TOTAL EXPENDITURES	<u>\$ 22,403.03</u>
Cash On Hand December 31, 1994	1,446.08
	<u>\$ 23,849.11</u>

RESPECTFULLY SUBMITTED,

CATHY THOMAS
TREASURER

JOHN A. AND EDITH BUFFUM FUND

PRINCIPAL BALANCE	\$58,500.00
ON DEPOSIT JANUARY 1, 1994	\$77,484.83
INTEREST FROM CERTIFICATE #184002603	\$2,346.19
INTEREST FROM SAVINGS ACCOUNT #600086	\$502.16
DIVIDEND ON BANK STOCKS	\$6,352.11
WITHDRAWALS	(\$1,358.30)
TOTAL	\$143,826.99

RESPECTFULLY SUBMITTED

Thomas E. Bidell

Gerald Hall

Delta Merckland

Trustees of Trust Funds

DIVIDENDS:

Woodsville Guaranty Savings Bank	\$2,000.00
Fleet Financial Group, Inc.	\$4,352.11
TOTAL	\$6,352.11

INTEREST FROM CERTIFICATES:

Woodsville Guaranty Savings Bank #184002603	\$2,346.19
Woodsville Guaranty Savings Bank #600086	\$502.16
TOTAL	\$2,848.35

DEDUCTIONS:

George Cobb	\$870.14
Poulsen Lumber Company	\$485.16
Money Orders	\$3.00
TOTAL	\$1,358.30

PRINCIPAL BALANCE:

01/01/94	\$58,500.00
Balance of Certificate #184002603	\$64,311.62
Balance of Savings Account #600086	\$21,015.37
TOTAL	\$143,826.99

REPORT OF THE TRUST FUNDS OF THE TOWN OF MONROE, N.H. DECEMBER 31, 1994

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED COMMON TRUST		BALANCE BEGINNING YEAR	BALANCE		EXPENDED DURING YEAR	INCOME		BALANCE END YEAR	GRAND TOTAL PRINCIPAL & INCOME
						BALANCE END YEAR	BEGINNING YEAR		AMOUNT	%		
1916	DE BURNS	SCHOOL	WGSB		\$50.00	\$50.00	\$0.00	\$2.04	\$2.04	4	\$0.00	\$50.00
1916	A D MASON	CEMETERY	WGSB		\$400.00	\$400.00	\$0.00	\$16.30	\$16.30	4	\$0.00	\$400.00
1916	J A BUFFUM	CEMETERY	WGSB		\$300.00	\$300.00	\$0.00	\$12.23	\$12.23	4	\$0.00	\$300.00
1916	FORD MASON & PADDLEFORD	CEMETERY	WGSB		\$100.00	\$100.00	\$0.00	\$4.08	\$4.08	4	\$0.00	\$100.00
1916	ISABEL M DAY	CEMETERY	WGSB		\$100.00	\$100.00	\$0.00	\$4.08	\$4.08	4	\$0.00	\$100.00
1916	NELLIE H DICKINSON	CEMETERY	WGSB		\$150.00	\$150.00	\$0.00	\$6.11	\$6.11	4	\$0.00	\$150.00
1916	R A MOORE	CEMETERY	WGSB		\$50.00	\$50.00	\$0.00	\$2.04	\$2.04	4	\$0.00	\$50.00
1916	GENEVIE TILTON	CEMETERY	WGSB		\$50.00	\$50.00	\$0.00	\$2.04	\$2.04	4	\$0.00	\$50.00
1916	STANLEY & WAY	CEMETERY	WGSB		\$59.00	\$59.00	\$0.00	\$2.40	\$2.40	4	\$0.00	\$59.00
1918	MRS. W S SMITH	CEMETERY	WGSB		\$50.00	\$50.00	\$0.00	\$2.04	\$2.04	4	\$0.00	\$50.00
1919	AM FARMSWORTH/M M BOWMAN	CEMETERY	WGSB		\$25.00	\$25.00	\$0.00	\$1.01	\$1.01	4	\$0.00	\$25.00
1920	L TURNER'S CHILDREN	CEMETERY	WGSB		\$50.00	\$50.00	\$0.00	\$2.04	\$2.04	4	\$0.00	\$50.00
1921	MRS. J WHITCOMB	CEMETERY	WGSB		\$40.00	\$40.00	\$0.00	\$1.62	\$1.62	4	\$0.00	\$40.00
1921	G F FERGUSON	CEMETERY	WGSB		\$100.00	\$100.00	\$0.00	\$4.08	\$4.08	4	\$0.00	\$100.00
1922	PHILLIP P & ABIGAIL MASON	CEMETERY	WGSB		\$50.00	\$50.00	\$0.00	\$2.04	\$2.04	4	\$0.00	\$50.00
1923	ISAAC S MOORE	CEMETERY	WGSB		\$150.00	\$150.00	\$0.00	\$6.11	\$6.11	4	\$0.00	\$150.00
1924	O S WARDEN	CEMETERY	WGSB		\$200.00	\$200.00	\$0.00	\$8.14	\$8.14	4	\$0.00	\$200.00
1926	N A JONES	CEMETERY	WGSB		\$50.00	\$50.00	\$0.00	\$2.04	\$2.04	4	\$0.00	\$50.00
1927	J W SMITH	CEMETERY	WGSB		\$100.00	\$100.00	\$0.00	\$4.08	\$4.08	4	\$0.00	\$100.00
1927	MOORE & HUNT	CEMETERY	WGSB		\$235.00	\$235.00	\$0.00	\$9.57	\$9.57	4	\$0.00	\$235.00
1927	L PADDLEFORD	CEMETERY	WGSB		\$50.00	\$50.00	\$0.00	\$2.04	\$2.04	4	\$0.00	\$50.00
1928	LUKE & CARRIE CROSS	CEMETERY	WGSB		\$100.00	\$100.00	\$0.00	\$4.08	\$4.08	4	\$0.00	\$100.00
1929	JULIA EMERY	CEMETERY	WGSB		\$71.25	\$71.25	\$0.00	\$2.90	\$2.90	4	\$0.00	\$71.25
1930	HANNAH FRAZER	CEMETERY	WGSB		\$100.00	\$100.00	\$0.00	\$4.08	\$4.08	4	\$0.00	\$100.00
1930	MRS. N F McCLAY	CEMETERY	WGSB		\$30.00	\$30.00	\$0.00	\$1.22	\$1.22	4	\$0.00	\$30.00
1934	MRS. BELLE KIBBEY	CEMETERY	WGSB		\$100.00	\$100.00	\$0.00	\$4.08	\$4.08	4	\$0.00	\$100.00
1935	FRANK SULLIVAN/MRS. JONES	CEMETERY	WGSB		\$50.00	\$50.00	\$0.00	\$2.04	\$2.04	4	\$0.00	\$50.00
1937	GEORGE PLACEY	CEMETERY	WGSB		\$100.00	\$100.00	\$0.00	\$4.08	\$4.08	4	\$0.00	\$100.00
1942	ROBERT SWARD	CEMETERY	WGSB		\$125.00	\$125.00	\$0.00	\$5.10	\$5.10	4	\$0.00	\$125.00
1945	ERMA SHAW	CEMETERY	WGSB		\$100.00	\$100.00	\$0.00	\$4.08	\$4.08	4	\$0.00	\$100.00
1945	HAROLD J & ROBERT F WARD	CEMETERY	WGSB		\$200.00	\$200.00	\$0.00	\$8.14	\$8.14	4	\$0.00	\$200.00

REPORT OF THE TRUST FUNDS OF THE TOWN OF MONROE, N.H. DECEMBER 31, 1994

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	PRINCIPAL			CASH GAINS OR LOSSES	WITHDRAWALS	BALANCE END YEAR
				BALANCE BEGINNING YEAR	NEW FUNDS CREATED				
1966	TOTAL A.C. SCHOOL	SCHOOL	COMMON TRUST	\$50.00				\$0.00	\$50.00
1966-1994	TOTAL A.C. CEMETERY	CEMETERY	COMMON TRUST	\$8,843.25	\$400.00			\$0.00	\$9,243.25
	CHECKING ACCOUNT	CEMETERY	COMMON TRUST	\$100.00	\$400.00			\$400.00	\$100.00
1916	JOHN A. BUFFUM	CEMETERY	COMMON TRUST	\$1,500.00	\$0.00			\$0.00	\$1,500.00
1976	ESTHER FRAZER	CEMETERY	COMMON TRUST	\$372.21	\$0.00			\$0.00	\$372.21
1993	HWY. DEPT. TRUCK FUND	TRUCK	COMMON TRUST	\$14,000.00	\$7,000.00			\$0.00	\$21,000.00
1993	FIRE TRUCK FUND	FIRE TRUCK	COMMON TRUST	\$44,322.00	\$10,000.00			\$0.00	\$54,322.00
1993	HWY. DEPT. LOADER FUND	LOADER	COMMON TRUST	\$35,000.00	\$7,000.00			\$0.00	\$42,000.00
1993	MUNICIPAL HWY. & FIRE	BUILDING	COMMON TRUST	\$57,000.00	\$10,000.00			\$0.00	\$67,000.00
	DEPT. BUILDING FUND								

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	BALANCE		INCOME	EXPENDED DURING YEAR	GRAND TOTAL	
				BEGINNING YEAR	%			BALANCE END YEAR	PRINCIPAL & INCOME
1966	TOTAL A.C. SCHOOL	SCHOOL	COMMON TRUST	\$0.00	4	\$2.04	\$2.04	\$0.00	\$50.00
1966-1994	TOTAL A.C. CEMETERY	CEMETERY	COMMON TRUST	\$0.00	4	\$360.31	\$360.31	\$0.00	\$9,243.25
	CHECKING ACCOUNT	CEMETERY	COMMON TRUST	\$0.00	3.04	\$6.86	\$6.86	\$0.00	\$100.00
1916	JOHN A. BUFFUM	CEMETERY	COMMON TRUST	\$386.53	VARIOUS	\$75.87	\$150.00	\$313.45	\$1,313.45
1976	ESTHER FRAZER	CEMETERY	COMMON TRUST	\$555.47	3.04	\$28.54	\$0.00	\$554.01	\$965.22
1993	HWY. DEPT. TRUCK FUND	TRUCK	COMMON TRUST	\$0.00	VARIOUS	\$851.79	\$0.00	\$851.79	\$21,851.79
1993	FIRE TRUCK FUND	FIRE TRUCK	COMMON TRUST	\$0.00	VARIOUS	\$2,265.65	\$0.00	\$2,265.65	\$55,587.65
1993	HWY. DEPT. LOADER FUND	LOADER	COMMON TRUST	\$9.06	VARIOUS	\$1,384.05	\$0.00	\$1,393.11	\$43,393.11
1993	MUNICIPAL HWY. & FIRE	BUILDING	COMMON TRUST	\$14.76	VARIOUS	\$2,209.55	\$0.00	\$2,224.31	\$69,224.31
	DEPT. BUILDING FUND								

ANNUAL REPORT FOR MONROE VOLUNTEER FIRE DEPARTMENT

During the 1994 year, Monroe Volunteer Fire Department responded to the following calls:

Chimney fires	3	
Motor Vehicle accidents		3
Motor vehicle fire	1	
Fire alarm-Monroe School		2

MUTUAL AID:

Bath	2
Barnet	6
Littleton	2
Ryegate	1

For the first time you will have a report of the Monroe Fast Squad which is a part of the Fire Department in this year's Town Report.

I, again, would like to thank the Town of Monroe for the support it has shown to both the Fire Department and the Fast Squad.

MAYNARD FARR
MONROE FIRE CHIEF

REPORT OF THE MONROE POLICE DEPARTMENT FOR 1994

The following is a report of the activities for the year 1994:

	1993	1994
Complaints	221	334
Dog Complaints	38	32
Thefts-Burglaries	8	16
Summons-Issued	16	21
Domestic Disturbances	3	12
Warnings	57	81
ATV Complaints	9	14
Accidents	12	8
Injuries	2	1
Arrests	0	1
Missing Persons	1	0
Lifeline calls	12	21
Assisted Other Departments	0	11

During 1995 Monroe Police Department will be looking at adding atleast one more part-time officer. Times are changing and the need to respond to more incidents with back-up are occuring more often. While the State Police, Littleton, and Haverhill Police Departments will and do respond, there can be a considerable time delay.

Another matter which will be coming in the future is the use of private unmarked cars with blue lights for traffic stops. The Town should seriously look at purchasing a vehicle before it is mandated.

RESPECTFULLY SUBMITTED,

**MAYNARD FARR
MONROE POLICE DEPARTMENT**

ANNUAL REPORT OF THE MONROE F.A.S.T.SQUAD
01-01-94 to 12-31-94

The Monroe F.A.S.T. Squad officially began operating on January 1, 1994. During the year, we responded to 21 calls of the following types.

12---Medical Emergencies
5---Trauma
3---Motor Vehicle Accidents
1---Assist to Fire Department

In December of last year, eight of our members completed training necessary to become Emergency Medical Technicians (EMT's). This higher competency level is not mandated for our service, and was therefore sought on a voluntary basis at the students' own expense. As a result, we expect our squad to include ten certified EMT's for the 1995 calendar year.

I should point out that your F.A.S.T. Squad is not a Transporting service. Its purpose is to provide emergency pre-hospital care on scene and to prepare patients for transport via ambulance(usually Woodsville Ambulance Service). We feel this is an ideal situation for Monroe. Our local response means we can reach and treat patients sooner, while our arrangement with transporting services allows us to do so at no additional cost to the town. This is because all medical supplies used by the F.A.S.T. Squad are returned or replaced by the transporting ambulance service free of charge. As a result, we get the benefit of improved emergency medical services with no adverse affect on taxes. Based on our 1994 activity, we can estimate our call average at 1--2 responses per month. Unless and until that average can be measured in call per day, an upgrade to transporting service will not be considered.

I'm glad to be a member of the F.A.S.T. Squad and pleased with what we've accomplished in our first year. The squad looks forward to 1995 and a continued opportunity to provide emergency medical care for Monroe Residents.

RESPECTFULLY SUBMITTED,

ROBERT T. REGIS
ADMINISTRATOR

LIBRARIAN'S REPORT

As I sit down to write this report, my first inclination is to wonder what I can say regarding this past year. However, in thinking over events of 1994 and upcoming plans for 1995, I am now wondering if I can condense and still be concise.

As discussed in last year's report, the library did host a book discussion series entitled "Women Mystery Writers and Their Detectives". The response was extremely favorable, and most participants expressed a desire for continued book discussions. Look for more information to be posted concerning a scholar-led discussion to be held on March 28th at 7:00.

Story Hours for preschoolers were held weekly throughout the year. The mothers of Story Timers worked very hard to make the programs fun and informative. Sandy Adams, kindergarten teacher, generously volunteered to come and introduce herself to the children since many would be attending school in September. She presented a program that involved school stories and a craft that would enable the children to count off the days before the beginning of school. They had a great time and were enthusiastically looking forward to the big day. Since most of the Story Timers are now in school, the library is just not the same on Monday mornings. I sincerely hope that this situation changes, and that a Story Hour becomes a necessity again.

The 1994 Summer Reading Program was entitled "Go Under Cover With Books" and involved a mystery theme. Forty-four children attended and read 331 books. GREAT JOB! The children are so enjoyable and really endeavor to make the programs successful. Again, mothers worked very diligently to have different activities that would be fun and creative. One memorable program involved staging a mystery based on The Eleventh Hour. This story centered around eleven animal friends attending a birthday party and having the feast disappear while eleven party games were being played. The children were to solve the mystery and then partake of the feast. Needless to say, this was one exhausting hour for everyone! Other programs discussed finger-painting techniques, stamp collecting, and decoding the new "Food Pyramid". The final program included watching a magician, receiving certificates, and sampling the children's "Nutritious Food Pyramid Snacks". Thank-you parents, volunteers, children-for all your help.

1995 will mark the 100th anniversary of the establishment of a library in Monroe. Plans now being formulated for a celebration to be held on Tuesday March 28th not only include visits from some of the primary grade children and an evening book discussion but also center around a reception to be given in honor of Amy Joan Burrill. Joan will be at the library on Tuesday March 28th from 10:30 until noon. Please mark this date on your calendar and drop in to see Joan and enjoy some light refreshments.

Respectfully submitted,

Bev Everett
Librarian

REPORT OF THE MONROE CLINIC FOR 1994

Monroe Clinic has changed its operating hours to meet patient demand. More patients were requesting Thursday hours instead of Friday. The new hours are:

MONDAY	9a.m. to 5p.m.
TUESDAY	9a.m. to 5p.m.
WEDNESDAY	12:30p.m. to 7p.m.
THURSDAY	9a.m. to 4p.m.
FRIDAY	9a.m. to 1p.m.

There were 3023 patient encounters in 1994, an increase from 2723 in 1993. We have about 1300 patient charts that are active.

We are continuing to accept most insurance plans including the HMO's; Blue Choice; Mathew Thorton and Healthsource. These insurances require fire safety so some smoke detectors and emergency lighting had to be installed.

We have a billing service (PROCLAIMS) that does all the billing in an effective, timely manner.

We have our new phone which have been a great help to responding to the needs of patients. We continue to have problems with the electric heat not meeting our needs and the patients complaining about being cold.

Dr. DeFrahn participated in continuing medical education and completed a 3 year rotation for mandatory board certification.

RESPECTFULLY SUBMITTED

LINDA DEFRAHN, D.O.

The Clinic Committee has installed the insurance required smoke detectors and emergency lighting and now is looking into a more efficient form of heating the clinic.

The Clinic has recieved, as a gift from Kathy Fenoff, several electric excercise machines. As soon as the necessary electrical wiring is finished, these machines will be available for public use "at own risk" during regular Clinic hours. Please feel free to call if you have any questions about them.

RESPECTFULLY SUBMITTED

**MARILYN S. BEDELL, CHAIRMAN
MONROE CLINIC COMMITTEE**

REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

In calendar year 1994, our three (3) leading causes of fires were **NO PERMIT, CHILDREN** and **REKINDLES** or fires where the fire was not properly extinguished.

Violations of RSA 224:27 II, the fire permit law, and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines up to \$2,000.00 and/or a year in jail. Violators are also liable for all fire suppression costs.

To aid your Forest Fire Warden, Fire Department and State Forest Fire Officials, contact your local Warden or Fire Department to find out if a permit is required. This also helps to prevent unnecessary response to a controlled burn.

FIRE STATISTICS	1994	AVERAGE 1990-1993
Number of Fires Reported to State for Cost Share Payment	283	443
Acres Burned	217	246

Supression cost = \$90,000.+

FIRES REPORTED BY LOOKOUT TOWERS (1994)

Fires Reported 588

Assists to Other Towers 363

FIRES REPORTED BY DETECTION AIRCRAFT 89

Visitors 21,309

Local communities and the State share the cost of suppression an a 50/50 basis. The State of New Hampshire operates 15 fire towers and 3 contract aircraft patrols. This early detection and reports from citizens aid the quick response from the local fire departments.

"REMEMBER, ONLY YOU CAN PREVENT FOREST FIRES!"

ROBERT E. BOYD
FOREST RANGER

MAYNARD FARR
FOREST FIRE WARDEN

FOREST PROTECTION	(603)271-2217
FOREST MANAGEMENT	(603)271-3456
LAND MANAGEMENT	(603)271-3456
INFORMATION & PLANNING	(603)271-3457

DIVISION OF FORESTS AND LANDS 603-271-2214

NORTH COUNTRY HOME HEALTH AGENCY, INC.

Report of 1994 Services

North Country Home Health Agency is a not-for-profit home care agency, founded in 1971, which provides an acute care and a long term care option at home to support patients and families in meeting health care needs. Care is provided before and after hospitalization and as an alternative to residential long-term care.

In 1994, after months of preparation, NCHHA became the first Medicare Certified Hospice provider 'north of the notches'. The Medicare Certified Hospice Program works in close collaboration with the volunteers from to provide a comprehensive plan of care and support for individuals and their families.

The quality and comprehensiveness of home care provided by NCHHA is the result of the hard work of a dedicated staff and Board. During 1994 a joint staff/Board committee developed (and the Board approved) the Agency's strategic plan, which is the 'blueprint for action' in the years ahead.

We look to the future with confidence, knowing that change is certain, some risk is inevitable, and that in numerous creative and exciting ways home care services will be a leader in addressing the health needs of the communities we serve.

During 1994 in the Agency's service area (Northern Grafton and Southern Coos Counties) 631 clients were cared for in 39,427 home visits. 22 residents of the Town of Monroe received 1273 visits as follows:

Nursing 127
Home Health Aide 619
Homemaker 131
Physical Therapy 224
Occupational Therapy 3
Medical Social Service 8
Companion 161

Over 1000 individuals received care at Agency sponsored influenza immunization, blood pressure, blood sugar and foot care clinics.

70-80 individuals are employed at NCHHA, representing 45-50 full time equivalent employees.

The Agency appreciates the support of area residents in the provision of services. Please feel free to call if you have any questions or if we may be of assistance.

Respectfully submitted,

Mary E. Presby
Mary E. Presby,
Executive Director



Board of Selectmen
Town of Monroe
P.O. Box 63
Monroe, NH 03771

Dear Members of the Board:

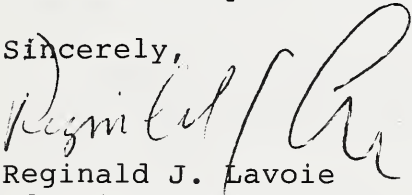
As a not-for-profit community hospital, Cottage Hospital routinely depends upon the financial support of individuals and towns in our service area to help meet our larger financial demands. Your support over the years has been gratefully accepted and is a testimony of your dedication to us. We work hard to serve the community to the best of our ability and show the same dedication to you in the form of providing the best and most personal care available to our patients.

Although funds are always needed at Cottage Hospital, we know there are many other worthy organizations also asking for money this year. We are also aware of tight budgets and potential tax increases in many of our service communities. Therefore, the Cottage Hospital Board of Trustees has decided NOT to ask the residents of Monroe for financial support in 1995.

We want to thank the residents of Monroe for funds appropriated over the years. Cottage Hospital looks forward to serving you in the future as a strong and healthy institution of which you can all be proud.

We will appreciate your including this message in your Annual Report, and we will forward you our 1994 Annual Report within the next couple of weeks.

Sincerely,



Reginald J. Lavoie
Administrator



GRAFTON COUNTY
Senior Citizens
COUNCIL INC.

P.O. Box 433 • Lebanon, New Hampshire 03766-0433 • 603/448-4897

ANNUAL REPORT
1994

Grafton County Senior Citizens Council, Inc. provides services to older residents of Monroe through Haverhill Area Senior Services and the Littleton Area Senior Center. These services include home delivered meals, a senior dining room program, transportation, outreach and social work services, health education, recreation, information and referral, as well as opportunities for older individuals to be of service to their communities through volunteering.

During 1994, 20 Monroe residents were served through all of GCSCC's programs. These individuals enjoyed dinners in the senior dining rooms, received hot meals delivered to their homes, used transportation services to travel to medical appointments, to grocery stores, to do personal errands, participated in recreational and educational programs or used our information and referral service, or the services of our social worker. Services for Monroe residents were instrumental in supporting many of these individuals as they attempted to remain independent in their own homes despite physical frailties.

GCSCC staff also works closely with other agencies to assist older Monroe residents and their families in taking advantage of available programs and services which will improve the quality of their lives and enable them to remain their own community.

GCSCC very much appreciates the support of Monroe for services which enhance the independence of older residents of the community.

Carol W. Dustin, ASCW
Executive Director

GRAFTON COUNTY SENIOR CITIZENS COUNCIL, INC.

**STATISTICS FOR THE TOWN OF MONROE
OCTOBER 1, 1993 TO SEPTEMBER 30, 1994**

During this fiscal year, GCSCC served 20 Monroe Residents (out of 148 residents over 60, 1990 Census).

Services	Type of Service	Units of Service	X Unit (1) Cost	Total Cost == of Service
Congregate/ Home Delivered	Meals	418	X \$4.39	\$1,835.02
Transportation	Trips	465	X 5.05	2,348.25
Adult Day Service	Hours	0	X 2.86	-0-
Social Services	Half-Hours	4	X 10.64	42.25
Activities		0	X N/A	

Number of Monroe Volunteers 1. Number of Volunteer Hours 13.

GCSCC cost to provide services for Monroe residents only
\$ 4,225.52.

Request for Senior Services for \$ 300.00

Received from the Town of Monroe for 1994 \$300.00

Request for Senior Services for 1995 \$450.00

**COMPARATIVE INFORMATION FROM AUDITED FINANCIAL STATEMENT FOR
GCSCC FISCAL YEARS 1993/1994**

Units of Service Provided	FY 1994	FY1993
Dining Rooms Meals	58,721	51,560
Home Delivered Meals	101,738	104,447
Transportation (Trips)	42,891	42,550
Adult Day Service (Hours)	11,498	5,675
Social Services (1/2 Hours)	11,996	10,980

UNITS OF SERVICE COSTS

	FY 1994	FY1993
Congregate/Home Delivered Meals	\$ 4.39	\$ 4.19
Transportation (Trips)	5.05	4.90
Adult Day Service	2.86	4.68
Social services	10.64	8.62

For all units based on Audit Report, October 1, 1993 to September 30, 1994.

NORTH COUNTRY COUNCIL
1994 REPORT

The year 1994 has been a record project year for the Council. In 1994, we received approval for \$3 million of EDA Title I construction assistance for member towns and submitted a proposal for another \$1.5 million for a project in 1995. The \$4.5 million resulting from these projects will go a very long way toward development of jobs in three of the region's growth centers. We are working diligently to see another \$5 million investment in three other growth centers and development target areas over the next three years from EDA.

The Council's Transportation Planning program continues to grow in stature and accomplishments. In addition to completing a regional bike-pedestrian plan this year, we coordinated a regional transportation enhancement program which resulted in \$1 million worth of innovative transportation projects being funded in the North Country. We also provided major road and bridge technical assistance to eight towns in cooperation with NH DOT. Two additional towns received help with Road Surface Management Systems, bringing the total number of towns in the region with NCC RSMS programs to ten. This coming year will be busier than last with the assembly of our Regional Transportation Improvement Plan, Scenic Byways Initiative, Route 16 Corridor Study, Statewide Transportation Modeling Study and numerous local road and bridge projects.

In 1994 the Council hosted the second Annual Ingenuity Fair at Bretton Woods. The Fair showcased the products of 100 North Country manufacturers and was attended by 10,000 people. Our third Annual Business Conditions Survey was mailed to 3,000 businesses across the region. The results of the survey provided valuable insight into workers comp, credit availability, and general business conditions in the North Country. The fourth survey is being compiled at the time of this report.

The Council has also been involved in the design and development of three recreation facilities across the region and has provided engineering assistance for landfill closures, environmental site assessments, large septic projects, road drainage and realignment projects and water system installations in 12 different towns.

With funding from the Environmental Protection Agency the Council was able to digitize hydric soils and high altitude satellite image maps of wetlands for all 51 towns in the region. The maps were distributed gratis to all towns in the region. The Council provided floodplain management, and flood insurance technical assistance to 7 towns this year and provided over 600 hours of local planning technical assistance. We continued to provide circuit riding planning assistance to two municipalities.

Two multi-community programs were started, one involving four communities, to begin a dialogue of use of the Moore Reservoir and the Connecticut River, and the other involving twelve towns to look at cooperative economic development in the central part of the region. Community Development Block Grants were written for five towns and all the grants were funded.

The Council has accomplished all these projects (and many more that cannot be listed here due to space limitations), with a very small staff. We are committed to staying as lean as possible. Staff people on board that are available for regional activities are: Preston Gilbert, Executive Director; Cathy Conway, Engineering Coordinator; Claire Douglass, Planning Coordinator; James Steele, GIS Coordinator; Sharon Penney, Transportation Planner; Liz Ward, Small Business Development Coordinator, Berta Clark, Secretary; and Marghie Seymour, Solid Waste Consultant.

The Council is your organization. We are membership based, and we exist to respond to the needs of the region. On behalf of the Board of Directors, I want to thank you for your involvement and support. We're here as you need us.

Sincerely,



Preston S. Gilbert
Executive Director

GRAFTON COUNTY COMMISSIONERS'
1994 REPORT

The Grafton County Commissioners are pleased to submit the following report to the citizens of Grafton County. Despite some major personnel changes during the past year, we have enjoyed a smooth transition, thanks in large part to the concerted efforts of our employees, including department heads, our administrative team, and the employee council.

After twenty-five years of service to the county, our Executive Director, Evelyn Smith, retired, effective December 31, 1993. Although she is sorely missed, her position has been ably filled by Ernie Towne, moving from Superintendent of Corrections, after an extensive search. His former post has been taken over by Sidney Bird, who joined us in April of 1994 after extensive corrections experience in Miami, Florida.

The resignation of Nursing Home Administrator John Richwagen necessitated the establishment of yet another search committee and review of resumes. In late November John Will migrated north from Massachusetts to join us as the Administrator of the Grafton County Nursing Home. During the nearly five month interval Office and Personnel Supervisor, Joanne Mann, did an outstanding job as Acting Administrator. Another change at the Nursing Home and Department of Corrections was the addition of Dr. David Fagan as Co-Medical Director, joining our long-time Medical Director, Dr. Harry Rowe.

Another change in personnel will be the succession, in January of 1995, of a new Commissioner from District 3, Steve Panagoulis of Plymouth, taking over Betty Jo Taffe's seat. Betty Jo, after many years' interest in and association with Grafton County, opted not to seek re-election in order to join her husband on his sabbatical. We shall miss her and wish her well, as we welcome Steve to his new responsibilities.

In November of 1993 construction of an expanded Special Needs Unit was completed at the Nursing Home and 20 residents moved into their new quarters. Family Day was held once again for Nursing Home residents and their families, and continues to be a huge success. It is one of the residents' favorite annual events. Also, during the year County Nursing Home employees rejected an attempt to unionize, opting instead to continue with the current employee council.

During FY 1994 Grafton County saw the completion of Phase I of the AHEAD, Inc. Community Development Block Grant (CDBG), used to purchase and renovate low and moderate income housing in the Littleton area, and made significant progress on Phase II.

In addition, the Office of State Planning notified the county that it had been awarded a two-year CDBG of one million dollars for the Whole Village Family Resource Center in the Plymouth area. Funds will be used to construct a facility which will house local human service agencies that work with children and families.

During early FY 1994 the County Long Range Planning Committee presented a preliminary plan for addressing County Courthouse space needs. The County hired CMK Architects of Manchester, NH to conduct a feasibility study of the options presented by the committee: renovation and construction of an addition to the courthouse or an annex as soon as funding is available. In the meantime, the Commissioners approved the state's plan for renovating the Grafton County Superior Court Office at state expense.

Once again Grafton County observed April 16-23 as County Government Week. Activities included an information booth with educational materials and county employees on hand at the Powerhouse Mall in West Lebanon, an art exhibit at the County Courthouse, and public tours of county offices. The Commissioners also recognized employees for their years of dedicated service to the county. In May a Conservation Field Day for school children was held at the Grafton County Farm, and in June the farm hosted an open house.

Financially, fiscal year 1994 was successful, in that revenues exceeded budgeted expenditures by \$738,814, due in part to the unanticipated receipt of nearly a half-a-million dollars of Medicaid Proportionate Share funds, to partially offset the cost of serving a disproportionate share of Medicaid recipients at the nursing home. Human Services costs, over which we have essentially no control, continue to rise. Savings effectuated in other departments allow us, in our FY 1995 budget, to keep our increase in revenues to be raised by taxes to 3.1%, with a total budget of \$14,818,299.

A more detailed explanation of FY 1994 is found in our annual report, copies of which are available at our office, which may be reached by calling 787-6941.

The Commissioners hold regular weekly meetings at the County Administration building on Route 10 just north of the County Courthouse in North Haverhill, with periodic tours of the Nursing Home, Department of Corrections, County Farm and Courthouse. The Commissioners also attended monthly meetings of the County Delegation's nine-member Executive Committee.

All meetings are public, with interested citizens and members of the press encouraged to attend. Call our office at the above number to confirm date, time and schedule.

Once again, we are extremely grateful to all who have helped make several successful transitions, who have worked hard for the county, and who have assisted the Commissioners - dedicated staff members, elected officials, other agency personnel, our many wonderful volunteers, and the public - all of whom have made our job easier and rewarding.

Respectfully submitted,

Grafton County Commissioners

Betty Jo Taffe, Chairman (District 3), Barbara B. Hill, Vice-Chairman (District 1), and Raymond S. Burton, Clerk (District 2)

WHITE MOUNTAIN MENTAL HEALTH & DEVELOPMENTAL SERVICES
DIRECTOR'S REPORT

White Mountain Mental Health and Developmental Services offers a broad array of services to the residents of Monroe. These services are offered both to individuals with developmental disabilities and to individuals and families with emotional problems or more serious mental illness.

In 1994, we are particularly proud of our adolescent program, ACUDO, which is offered in partnership with area school districts and the Division for Children, Youth and Families (DCYF). This program has successfully maintained students in our local community who would have otherwise been placed at a very costly residential treatment program.

In the area of Developmental Services, we are pleased to offer a newly expanded Early Intervention Program, which provides an array of services to families who have an infant or young child with a risk for delay, or a diagnosed developmental disability. These early services, provided in the home, often prevent very serious complications later in the child's life. Early Intervention Services can also be a "lifeline" for families, overwhelmed by the emotional and practical demands of an infant with a very serious disability.

Although it is impossible to "highlight" every program offered by our agency, we continue to provide all of our traditional programs, including psychotherapy and counseling, 24-hour emergency services, psychiatric evaluations, substance abuse counseling, and extensive services and supports to persons with a developmental disability.

During 1994, 9 Monroe residents received outpatient mental health services from our agency, for a total of 30 hours of service. This figure does not include the many services provided in addition to traditional outpatient treatment. We ask the residents of Monroe to support our efforts to keep services available to those persons in your town who are uninsured and unable to pay for their own care. In an environment of decreasing State and Federal support, your support is badly needed. Thank you.

Respectfully submitted,

Jane C. MacKay, CCSW
Area Director

NORTHERN NEW HAMPSHIRE MENTAL HEALTH & DEVELOPMENTAL SERVICES

MARRIAGES REGISTERED IN THE TOWN OF MONROE, N.H. FOR THE YEAR ENDING DECEMBER 31, 1994

DATE AND PLACE OF MARRIAGE	NAME AND SURNAME OF BRIDE AND GROOM	RESIDENCES OF EACH AT TIME OF MARRIAGE	NAME OF PARENTS	NAME, RESIDENCE AND OFFICIAL STATION OF PERSON BY WHOM MARRIED
MAY				
28 MONROE, NH	DANIEL ROSSMORE WHIPPLE ROBERTA MARIE CARLSON	MONROE, NH DOVER, NH	HAROLD A. WHIPPLE BEVERLY J. STOWELL ROBERT F. CARLSON MARY E. MURPHY	PATRICIA V. WILLIAMS MINISTER MONROE, NH
JULY				
02 MONROE, NH	DONALD CURTIS BRAGG KAREN LORRAINE RICH	MONROE, NH MONROE, NH	WILBER R. BRAGG JR. MARGARET M. BURNS BENJAMIN H. RICH EVELYN B. CHOUNARD	MARJORIE M. KELLER JUSTICE OF THE PEACE BETHELEHM, NH
03 MONROE, NH	NORMAN EDWARD BRIGGS MICHELLE LEE FARR	CONCORD, VT. CONCORD, VT.	EDWARD C. BRIGGS RUTH P. BISSELL MAYNARD S. FARR BARBARA C. HAMMOND	PATRICIA V. WILLIAMS MINISTER MONROE, NH
AUGUST				
06 HANOVER, NH	TODD ALAN COHEN STEPHANIE ANN STEVENS	MONROE, NH LEBANON, NH	ELWOOD F. COHEN NANCY M. CHOUNARD ERNEST J. STEVENS DENISE L. HAYES	ARTHUR J. KELLIHER PREIST HANOVER, NH
20 WOODSVILLE, NH	WILLIAM JAMES MCCLINTOCK JR. JOANNE LEE HUDSON	MONROE, NH MONROE, NH	WILLIAM J. MCCLINTOCK SR. IDA L. BRADLEY DELBERT H. HUDSON BARBARA A. CONN	ELIZABETH DAVIS MINISTER WOODSVILLE, NH

MARRIAGES REGISTERED IN THE TOWN OF MONROE, N.H. FOR THE YEAR ENDING DECEMBER 31, 1994 (continued)

DATE AND PLACE OF MARRIAGE	NAME AND SURNAME OF BRIDE AND GROOM	RESIDENCES OF EACH AT TIME OF MARRIAGE	NAME OF PARENTS	NAME, RESIDENCE AND OFFICIAL STATION OF PERSON BY WHOM MARRIED
AUGUST				
28 MONROE, NH	HARALD DAHL JUNE A. DOYLE	MONROE, NH MONROE, NH	MARTIN H. DAHL SUSANNA DAVIDSON JAMES H. WILSON CHARLOTTE P. BIXBY	MAUREEN A. DEXTER-BOWLES JUSTICE OF THE PEACE LITTLETON, NH
DECEMBER				
31 MONROE, NH	GERALD GORDON HURST LINDA RUSSIN	ONTARIO, CANADA BRADFORD, VT.	GORDON O. HURST ANNE E. CLARK HUGH K. RUSSIN PAULINE JENNINGS	ELIZABETH J. WARD JUSTICE OF THE PEACE MONROE, NH

BIRTHS REGISTERED IN THE TOWN OF MONROE, N.H. FOR THE YEAR ENDING DECEMBER 31, 1994

DATE OF BIRTH AND NAME OF CHILD	SEX	NAME OF FATHER	NAME OF MOTHER	PLACE OF BIRTH	BIRTHPLACE OF FATHER	BIRTHPLACE OF MOTHER
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FEBRUARY

10 MEGAN LORRAINE BROWN 5:54 A.M.	FEMALE	RUSSELL THOMAS BROWN	APRIL LORRAINE CURRIER	HAVERHILL, NH	MASSACHUSETTS	NEBRASKA
10 ALLISON MARY BROWN 6:24 A.M.	FEMALE	RUSSELL THOMAS BROWN	APRIL LORRAINE CURRIER	HAVERHILL, NH	MASSACHUSETTS	NEBRASKA

JUNE

18 CARLA RUTH ANDERSON	FEMALE	LAWRENCE GUNNAR ANDERSON	MARJORIE ELLEN EMMONS	LITTLETON, NH	NEW YORK	VERMONT
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AUGUST

14 ASHTON REID WAGNER	MALE	GLENN ROBERT WAGNER	SANDRA DEE EMERSON	LEBANON, NH	NEW JERSEY	VERMONT
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DEATHS REGISTERED IN THE TOWN OF MONROE,NH FOR THE YEAR ENDING DECEMBER 31,1994

DATE OF DEATH AND NAME	AGE	SEX	PLACE OF BIRTH	OCCUPATION	NAME OF FATHER	NAME OF MOTHER
MARCH						
03 RICHARD M. CARTER, JR.	45	MALE	LITTLETON,NH	CASKET FACTORY WORKER	RICHARD M. CARTER SR.	JEAN BAILEY
11 ARLIE GOSS JOHNSON	63	FEMALE	BARNET ,VT.	DAIRY FARMER	LOCKE GOSS	LUCEY HATLEY
APRIL						
13 JOHN EDWARD NATOLA	26	MALE	HOLDEN,MA	BUSINESS ECONOMIST	JOHN EUPLIO NATOLA	BABARA JEAN HUTCHINS
JUNE						
17 MELVIN THOMAS ADAMS, JR.	61	MALE	HAVERHILL,NH	RAILROAD WORKER	MELVIN ADAMS, SR.	MARJORIE HATCH
AUGUST						
30 LESLIE H. SMITH	52	MALE	ST. JOHNSBURY,VT	DISABLED	NORMAN P. SMITH	HAZEL LANG
OCTOBER						
29 DORIS E. COOK	74	FEMALE	MONROE,NH	HOMEMAKER	EUGENE BEDELL	KATIE PEARL

**TOWN MEETING WARRANT
THE STATE OF NEW HAMPSHIRE**

THE POLLS WILL BE OPEN FROM 12 NOON TO 6:00 P.M.

To the inhabitants of the Town of Monroe, in the county of Grafton in said state, qualified to vote in Town Affairs: You are hereby notified to meet at Monroe Town Hall in said Monroe on Tuesday, the 14th (Fourteenth) day of March, next at 7:00 of the clock in the P.M. to act upon the following subjects: With the School business preceding Town business meeting:

1. To choose all necessary Town Officers for the year ensuing. (By Ballot)
2. To see if the Town will vote to authorize the Selectmen to sell to the highest bidder or at public auction excess town vehicles or any other excess equipment owned by the Town, upon such terms as the Selectmen may deem appropriate.
3. To see if the Town will install two (2) new street lights. Larry Dunbar, Harley View Dr. Pole#2/17 and Larry Dunbar Trailer (Huntoon resident) Harley View Dr. Pole#5/17.
4. To see if the Town will vote to have the position of Road Agent appointed by the Selectmen, beginning in 1996. (Majority vote required)
5. To see if the Town will vote to set the salary of the Tax Collector pursuant to RSA 41:33 at a fixed compensation of \$3,000.00 and statutory fees as included in the budget.
6. To see if the Town will vote to raise and appropriate up to the sum of \$6,000.00 for the purpose of making repairs to the Monroe Public Library. The Slectmen and Budget Committee recommend this appropriation. (Majority vote required)
7. To see if the Town will vote to raise and appropriate up to the sum of twenty thousand dollars (\$20,000.00) for the purpose of beginning reappraisal of all utility property in town. The Selectmen and Budget Committee recommend this appropriation. (Majority vote required)
8. To see if the municipality will vote to raise and appropriate the sum of seven thousand collars (\$7,000.00) to be added to the Highway Department Loader Capital Reserve Fund previously established. The Selectmen and Budget Committee recommend this appropriation. (Majority Vote Required)
9. To see of the municipality will vote to raise and appropriate the sum of seven thousand dollars (\$7,000.00) to be added to the Highway Department Truck Capital Reserve Fund previously established. (Majority Vote Required)
10. To see if the municipality will vote to raise and appropriate the sum of ten thousand dollars (\$10,000.00)

to be added to the Fire Truck Capital Reserve Fund previously established. The Selectmen and Budget Committee recommend this appropriation. (Majority vote required)

11. To see if the municipality will vote to raise and appropriate the sum of ten thousand dollars (\$10,000.00) to be added to the Municipal Highway and Fire Department Building Capital Reserve Fund previously established and authorize the use/transfer of the December 31, 1994 fund balance in that amount for this purpose. The Selectmen and Budget Committee recommend this appropriation. (Majority vote required)
12. To see if the municipality will vote to create an expendable general fund trust under the provisions of RSA 31:19-a, to be known as the Town History Fund, for the purpose of preparing, updating and publishing the History of Monroe, N.H. and to raise and appropriate the sum of two thousand dollars (\$2,000.00) to be placed in this fund and authorize the use/transfer of the December 31, 1994 fund balance in the amount for this purpose and designate the Selectmen as agents to expend said fund. The Selectmen and Budget Committee recommend this appropriation. (Majority vote required)
13. To hear all reports of committees and Officers heretofore chosen and pass any vote relating thereto.
14. To raise such sums of money as may be necessary to defray town charges for the ensuing year and make appropriations for the same.
15. To transact any other business that may legally come before said meeting.

Given under our hands and seal, this fifteenth day of February, in the year of our Lord Nineteen Hundred Ninety Five.

BERNARD D. BRADSHAW
MERLE JONES JR.
ROBERT M. WORMER

**SELECTMEN
TOWN OF
MONROE**

A True Copy of Warrant-----Attest:

BERNARD D. BRADSHAW
MERLE JONES JR.
ROBERT M. WORMER

**SELECTMEN
TOWN OF
MONROE**

Warrant subject to change. Check Warrant posted at Monroe Town Hall and North Monroe Fire Station for any changes that may be made.

BUDGET FOR THE TOWN OF MONROE

SECTION I

PURPOSES OF APPROPRIATION	APPROP. YEAR 1994	ACTUAL EXPENDITURES 1994	APPROP. ENSUING YEAR 1995
GENERAL GOVERNMENT:			
4130 Executive	\$ 7,500.00	\$ 6,257.00	\$ 18,236.00
4140 Election, Registration, & Vital Statistics	10,500.00*	10,465.00	11,000.00
4150 Financial Administration	24,500.00	23,500.00	18,500.00
4152 Revaluation of Property			20,000.00
4153 Legal Expenses	2,500.00	1,428.00	2,500.00
4155 Employee Benefits	8,700.00*	8,655.00	9,100.00
4191 Planning & Zoning	1,000.00	167.00	500.00
4194 General Government Bldg.	39,959.00	39,549.00	49,000.00
4195 Cemeteries	6,000.00	5,342.00	6,000.00
4196 Insurance	13,845.00	13,546.00	13,500.00
4197 Advertising & Regional Associations	2,206.00	2,206.00	2,440.94
4199 Other General Govt. (Street Numbering & 911)	3,534.00	3,534.00	-0-
PUBLIC SAFETY:			
4210 Police Department	6,600.00*	6,562.00	8,000.00
4215 Ambulance	6,671.00	6,671.00	6,671.25
4220 Fire Department	21,500.00	21,148.00	18,500.00
HIGHWAYS, STREETS & STREET LIGHTING:			
4312 Highways and Streets	164,002.00	161,798.00	166,473.76
4316 Street Lights	14,750.00	13,394.00	14,000.00
SANITATION:			
4323 Solid Waste Collection	25,000.00	21,486.00	23,000.00
4324 Solid Waste Disposal	18,900.00	17,192.00	18,500.00
WATER DISTRIBUTION:			
4332 Water Services	1,000.00	337.00	500.00
HEALTH:			
4415 Health Agencies, Hospitals & Monroe Clinic	9,755.00	9,284.00	10,270.00
WELFARE:			
4442 Direct Assistance	2,000.00	1,840.00	7,000.00
CULTURE AND RECREATION:			
4520 Parks & Playgrounds	8,600.00	8,353.00	5,900.00
4550 Library	22,390.00	22,183.00	22,925.00
4583 Patriotic Purposes	500.00	426.00	2,000.00
DEBT SERVICE:			
4723 Interest on Tax Anticipation Note	700.00*	3,300.00	2,000.00
CAPITAL OUTLAY:			
4903 Buildings (Library)			6,000.00

BUDGET FOR THE TOWN OF MONROE--CONTINUED

PURPOSES OF APPROPRIATION	APPROP. YEAR 1994	ACTUAL EXPENDITURES 1994	APPROP. ENSUING YEAR 1995
OPERATING TRANSFERS OUR:			
4914 To Capital Reserve Funds	\$ 34,000.00	\$ 34,000.00	\$ 34,000.00
4916 To Trust and Agency Funds			2,000.00
TOTAL APPROPRIATIONS	\$ 456,612.00	\$ 442,623.00	\$ 498,516.95
* Transferred from #4723 to #4140 \$ 1,500.00			
#4723 to #4155 200.00			
#4723 to #4210 1,600.00			
<u>\$ 3,300.00</u>			

**BUDGET FOR THE TOWN OF MONROE
SECTION II**

SOURCES OF REVENUE	ESTIMATED REVENUE 1994	ACTUAL REVENUE 1994	ESTIMATED REVENUE 1995
TAXES:			
3120 Land Use Change Tax	\$ 20.00	\$ 20.00	\$ 20.00
3180 Resident Taxes	4,400.00	4,220.00	4,500.00
3185 Yield Taxes	3,000.00	6,144.00	4,000.00
3189 Other Taxes	.30	-0-	-0-
3190 Interest & Penalties On Delinquent Taxes	2,000.00	4,338.00	2,500.00
LICENSES, PERMITS & FEES:			
3210 Business Licenses & Permits	100.00	150.00	100.00
3220 Motor Vehicle Fees	60,000.00	71,269.00	65,000.00
3290 Other Licenses, Permits & Fees	600.00	1,324.00	750.00
FROM STATE:			
3351 Shared Revenue	16,000.00	16,094.88	16,000.00
3353 Highway Block Grant	20,003.00	20,003.00	20,874.00
CHARGES FOR SERVICES:			
3401 Income From Depts.	625.00	615.49	625.00
3409 Post Office Rent	2,100.00	1,950.00	2,100.00
MISCELLANEOUS REVENUES:			
3501 Sale of Municipal Property	250.00	440.00	300.00
3502 Int. On Investments	7,500.00	10,745.00	8,000.00
3509 Other Incomes	700.00	656.00	650.00
TOTAL REVENUE & CREDITS	\$117,298.30	\$ 137,969.37	\$ 125,419.00

ANNUAL REPORT
of the
SCHOOL BOARD
of the
MONROE SCHOOL DISTRICT

for the
FISCAL YEAR
July 1, 1993 to
June 30, 1994

ORGANIZATION OF MONROE SCHOOL DISTRICT

SCHOOL BOARD

Terry Gorham	Term Expires 1995
Denis Ward	Term Expires 1995
Laurie Boswell	Term Expires 1996
Cindy Frazer	Term Expires 1996
Robert Regis	Term Expires 1997

MODERATOR
Les Morrison

TREASURER
Robert C. Morey

CLERK
Sandra Lang

TRUANT OFFICER
Maynard Farr

SUPERINTENDENT OF SCHOOLS
Douglas B. McDonald, Ed.D.

ASSISTANT SUPERINTENDENT OF SCHOOLS
Linda J. Nelson

TEACHERS

Carl L. Nolin	Principal
Sandra Adams	Kindergarten
Jennifer Weber	Grade 1
Delia Lefebvre	Grade 2
Wendy Stavseth	Grade 3/Librarian
Jeanne Ward	Grade 4
Kathleen Moore	Grade 5-8/Language Arts
Barbara Cobb	Grade 5-8 Math/Computer Sc. Grade 3-8
George Cobb	Grade 5-8 Science/Reading
Barry Williams	Social Studies/Special Education Aide
Sarah Bowen	French/Art
Heather Winkler	Guidance
Lorie Walters	Library Aide
Richard Smith	Special Education/Resource Room
Julie Fullerton	Special Education Aide (Bath)
Timothy Leahy	Special Education Aide
Cynthia Miller	Special Education Aide
Linnae Wheeler	Special Education Aide
Heather Wightman	Special Education Aide
Jan Woods	Chapter I Reading

SCHOOL SECRETARY
Sandra Lang

SCHOOL LUNCH
Patricia Bailey

SCHOOL NURSE
Gayle Wormer

TRANSPORTER
Peter Belyea

Cindy Guibord

CUSTODIAN
Willard Newton

MONROE SCHOOL DISTRICT
SCHOOL WARRANT
THE STATE OF NEW HAMPSHIRE

To the Inhabitants of the School District of Monroe in the County of Grafton, State of New Hampshire, qualified to vote in District affairs:

You are hereby notified to meet at the Town Hall in said district on the 14 day of March, 1996, polls to be open for the election of District Officers at 12:00 o'clock in the morning and to close not earlier than 6:00 o'clock in the afternoon. Action on all remaining articles to commence at 7:00 o'clock in the afternoon.

- ARTICLE 1: To choose, by non-partisan ballot, a Moderator for the ensuing year.
- ARTICLE 2: To choose, by non-partisan ballot, a School District Clerk for the ensuing year.
- ARTICLE 3: To choose, by non-partisan ballot, a Treasurer for the ensuing year.
- ARTICLE 4: To choose, by non-partisan ballot, two School Board Members for a term of three years.
- ARTICLE 5: To hear the reports of Agents, Auditors, Committees or officers chosen, and pass any vote relating thereto.
- ARTICLE 6: To establish the salaries of School District Officers at the following rates for the year from March 14, 1995 - March, 1996: School Board Member - \$650 per year; School District Moderator - \$30 per year; School District Clerk - \$30 per year; Ballot Clerks - \$40 per year; Supervisors of the Checklist \$40 per year; School District Treasurer - \$900 per year from July 1, 1995 through June 30, 1996. (The School Board recommends this action.)

ARTICLE 7: To see what sum of money the district will raise and appropriate for the support of schools, for the salaries of school district officials and agents, and for the payment of statutory obligations of the district, and to authorize the application against said appropriation of such sums as are estimated to be received from the state foundation aid fund together with other income; the school board to certify to the selectmen the balance between the estimated revenue and the appropriation which balance is to be raised by taxes by the town.

ARTICLE 8: To transact any other business that may legally come before said meeting.

Given under our hands at said Monroe this _____ day of _____, 1996

Robert Regis

Terry Gorham

Denis Ward

Laurie Boswell

Cindy Frazer

MONROE SCHOOL BOARD

MINUTES OF THE
MONROE DISTRICT MEETING
March 8, 1994

The polls were declared open at 12:00 o'clock noon and declared closed at 6:00 PM by Moderator Leslie Morrison. The Monroe School District annual meeting was called to order at 7:00 PM by the Moderator Leslie Morrison. The flag salute was led by Lance Gorham of Monroe and the invocation was given by Rev. Patricia Williams.

Report of the non-partisan balloting was announced for the ensuing year as follows:

- ARTICLE 9: Moderator -- Leslie E. Morrison with 177 votes, declared elected.
- ARTICLE 10: School District Clerk -- Laurel Gibson with 39 votes, declared elected.
- ARTICLE 11: Treasurer -- Robert C. Morey with 175 votes, declared elected.
- ARTICLE 12: One School Board Member with a term of three years -- Robert T. Regis with 173 votes, declared elected.
- ARTICLE 13: Carl Nolin, Principal and Linda Nelson, Assistant Superintendent were called upon to give their reports. A motion to accept these and all other reports as printed was made by Robert Regis, seconded by George Cobb and passed with a voice vote.
- ARTICLE 6: The following motion was made by Robert Regis. That the town and school district raise and appropriate the sum of \$1,508,537.00 in support of school district as stated in the town report. Seconded by Denis Ward and motion was passed by majority voice vote.
- ARTICLE 7: No other business came before this meeting, so a motion was made by Helen Clement to adjourn and seconded by Merle Jones. Motion passed by voice vote. Meeting adjourned at 7:14 PM

Respectfully submitted

Sandra Lang
Monroe School District Clerk

**11 *

1-GENERAL FUND

BUDGET WORKSHEET BY FUNCTION

02/09/95

13:04:20

PAGE 1

EXPENSE ACCOUNT	DESCRIPTION	***** 1993-1994 *****	* 1994-1995 *	* 1995-1996 *	+/-
		BUDGET	BUDGET	BUDGET	
1100 REGULAR PROGRAMS	FUNCTION	* 653,105.00	710,173.00	709,752.00	421.00-
1200 SPECIAL PROGRAMS	FUNCTION	* 197,897.00	198,309.00	188,693.00	9,616.00-
1270 GIFTED AND TALENTED	FUNCTION	* 90.00	425.00	425.00	
1300 VOCATIONAL PROGRAMS	FUNCTION	* 1,625.00	3,600.00	3,600.00	
1410 OCCURRICULAR ACTIVITIES	FUNCTION	* 3,839.00	3,230.00	3,380.00	150.00
1420 SUMMER SCHOOL	FUNCTION	* 3,096.00	3,331.00	1,681.00	1,650.00-
2112 ATTENDANCE	FUNCTION	* 25.00	25.00	25.00	
2120 GUIDANCE SERVICES	FUNCTION	* 6,774.00	7,520.00	7,871.00	351.00
2125 RECORD MAINTENANCE	FUNCTION	* 800.00	1,040.00	900.00	140.00-
2130 HEALTH SERVICES	FUNCTION	* 6,121.00	6,211.00	6,191.00	20.00-
2140 PSYCHOLOGICAL SERVICES	FUNCTION	* 60.00			
2150 SPEECH AND AUDIOLOGY	FUNCTION	* 7,767.00	9,788.00	12,860.00	3,072.00
2159 SPEECH-SUMMER SCHOOL	FUNCTION	* 900.00	463.00	280.00	183.00-
2190 OTHER SUPPORT SERVICES-PUPILS	FUNCTION	* 360.00	900.00	900.00	
2212 INSTRUCTION/CURRICULUM DEVELOPMENT	FUNCTION	* 581.55	360.00		360.00-
2213 INST STAFF TRAINING	FUNCTION	* 2,650.00	3,750.00	5,050.00	1,300.00
2221 EDUCATIONAL MEDIA SUPERVISION	FUNCTION	* 10,078.00	15,191.00	6,969.00	8,222.00-
2222 SCHOOL LIBRARY	FUNCTION	* 4,450.00	4,450.00	7,270.00	2,820.00
2223 AUDIOVISUAL	FUNCTION	* 450.00	650.00	1,221.00	571.00
2224 EDUCATIONAL TELEVISION	FUNCTION	* 100.00	100.00	100.00	
2311 SCHOOL BOARD	FUNCTION	* 7,240.00	7,450.00	7,503.00	53.00
2312 CLERK OF THE BOARD	FUNCTION	* 125.00			
2313 DISTRICT TREASURER	FUNCTION	* 2,352.00	2,754.00	1,438.00	1,316.00-
2314 ELECTIONS AND DISTRICT MEETINGS	FUNCTION	* 1,025.00	1,025.00	1,025.00	
2315 LEGAL	FUNCTION	* 1,000.00	1,000.00	1,600.00	600.00
2317 AUDIT	FUNCTION	* 2,000.00	2,048.00	2,150.00	102.00
2318 STAFF RELATIONS AND NEGOTIATIONS	FUNCTION	* 1,000.00	300.00	1,000.00	700.00
2321 OFFICE OF SUPERINTENDENT	FUNCTION	* 70,401.00	52,787.00	62,093.00	9,306.00
2390 OTHER SUPPORT SERV-GEN ADM	FUNCTION	* 1,000.00			
2410 OFFICE OF THE PRINCIPAL	FUNCTION	* 68,922.00	78,168.00	97,466.00	19,298.00
2490 OTHER SUPPORT SERVICES-ADMIN	FUNCTION	* 3.45	250.00	250.00	
2542 OPERATION OF BUILDINGS	FUNCTION	* 65,540.00	66,734.00	70,266.00	3,532.00
2543 CARE AND UPKEEP OF GROUNDS	FUNCTION	* 83.60	200.00	250.00	50.00
2544 CARE AND UPKEEP OF EQUIPMENT	FUNCTION	* 4,200.00	4,700.00	5,000.00	300.00

EXPENSE ACCOUNT	DESCRIPTION		BUDGET	1993-1994	*****	ACTUAL	* 1994-1995 *	BUDGET	* 1995-1996 *	BUDGET	+/-
2545 VEHICLE OPERATION AND MAINTENANCE	FUNCTION	TOTAL	*	100.00		42.00		100.00	250.00		150.00
2552 TRANSPORTATION TO AND FROM SCHOOL	FUNCTION	TOTAL	*	58,600.00		56,000.00		70,500.00	69,490.00		1,010.00-
2553 HANDICAPPED TRANSPORTATION	FUNCTION	TOTAL	*	8,088.00		5,159.64		4,763.00	6,171.00		1,408.00
2554 TRANSPORTATION-FIELD TRIPS	FUNCTION	TOTAL	*	1,200.00		1,385.93		1,500.00	1,500.00		
2555 TRANSPORTATION-ATHLETIC TRIPS	FUNCTION	TOTAL	*	400.00		240.00		800.00	800.00		
2558 SS HANDICAPPED TRANSPORTATION	FUNCTION	TOTAL	*	20.00				200.00	250.00		50.00
2645 STAFF SERVICES-HEALTH	FUNCTION	TOTAL	*	300.00		548.50		330.00	550.00		220.00
2649 STAFF SERVICES-OTHER	FUNCTION	TOTAL	*	280.00							
2900 OTHER SUPPORT SERVICES	FUNCTION	TOTAL	*								
5100 DEPT SERVICE	FUNCTION	TOTAL	*	211,050.00		211,050.00		198,630.00	186,210.00		12,420.00-
5240 TRANSFER TO SCHOOL LUNCH FUND	FUNCTION	TOTAL	*			34,969.74					
1 GENERAL FUND	FUND	TOTAL	**	1,403,345.00		1,404,047.60		1,463,755.00	1,472,430.00		8,675.00

BUDGET WORKSHEET BY FUNCTION

02/09/95

M1

2-FEDERAL PROJECTS/SPECIAL PROJECTS

***** 1993-1994 *****

* 1994-1995 *

* 1995-1996 *

EXPENSE ACCOUNT

DESCRIPTION

BUDGET

ACTUAL

BUDGET

BUDGET

+/-

2222 SCHOOL LIBRARY	FUNCTION	TOTAL	*	1,000.00	1,135.20	1,800.00	1,800.00
2 FEDERAL PROJECTS/SPECIAL PROJECTS	FUND	TOTAL	**	1,000.00	1,135.20	1,800.00	1,800.00

GL6115	MONROE SCHOOL DISTRICT *M1*	BUDGET WORKSHEET BY FUNCTION 02/09/95				13:04:20	PAGE 4
	4-SCHOOL LUNCH						
EXPENSE ACCOUNT	DESCRIPTION	***** BUDGET	1993-1994 *****	* 1994-1995 * BUDGET	* 1995-1996 * BUDGET		+/-
			ACTUAL				
2560 SCHOOL LUNCH	FUNCTION	* 43,322.00	39,304.74	42,982.00	43,869.00	887.00	
4 SCHOOL LUNCH	FUND	** 43,322.00	39,304.74	42,982.00	43,869.00	887.00	
	DISTRICT TOTAL ****	1,447,667.00	1,444,487.54	1,508,537.00	1,518,099.00	9,562.00	

EXPENSE ACCOUNT	DESCRIPTION	***** 1993-1994 *****	* 1994-1995 *	* 1995-1996 *	+/-
		BUDGET	BUDGET	BUDGET	
		ACTUAL			
OBJECT 110 REGULAR SALARIES					
1100 REGULAR PROGRAMS	FUNCTION TOTAL	270,284.00	296,045.00	297,096.00	1,051.00
1200 SPECIAL PROGRAMS	FUNCTION TOTAL	75,177.00	76,386.00	83,151.00	6,765.00
1410 OCCURRICULAR ACTIVITIES	FUNCTION TOTAL	1,225.00	1,225.00	1,300.00	75.00
1420 SUMMER SCHOOL	FUNCTION TOTAL	720.00			
2120 GUIDANCE SERVICES	FUNCTION TOTAL	5,896.00	6,540.00	6,867.00	327.00
2130 HEALTH SERVICES	FUNCTION TOTAL	4,259.00	4,322.00	4,538.00	216.00
2221 EDUCATIONAL MEDIA SUPERVISION	FUNCTION TOTAL	9,195.00	9,518.00	5,439.00	4,079.00-
2311 SCHOOL BOARD	FUNCTION TOTAL	3,250.00	3,250.00	3,250.00	
2313 DISTRICT TREASURER	FUNCTION TOTAL	1,846.00	1,846.00	900.00	946.00-
2314 ELECTIONS AND DISTRICT MEETINGS	FUNCTION TOTAL	60.00	60.00	60.00	
2410 OFFICE OF THE PRINCIPAL	FUNCTION TOTAL	48,596.00	53,810.00	70,719.00	16,909.00
2542 OPERATION OF BUILDINGS	FUNCTION TOTAL	21,865.00	22,503.00	23,920.00	1,417.00
110 REGULAR SALARIES	OBJECT TOTAL	442,373.00	475,505.00	497,240.00	21,735.00
OBJECT 120 TEMPORARY SALARIES					
1100 REGULAR PROGRAMS	FUNCTION TOTAL	4,500.00	4,000.00	4,000.00	
1200 SPECIAL PROGRAMS	FUNCTION TOTAL	1,000.00	1,000.00	1,120.00	120.00
2221 EDUCATIONAL MEDIA SUPERVISION	FUNCTION TOTAL		120.00	120.00	
2410 OFFICE OF THE PRINCIPAL	FUNCTION TOTAL		160.00	160.00	
2542 OPERATION OF BUILDINGS	FUNCTION TOTAL	1,300.00	1,608.00	1,600.00	
120 TEMPORARY SALARIES	OBJECT TOTAL	6,800.00	6,880.00	7,000.00	120.00
OBJECT 130 OVERTIME SALARIES					
2542 OPERATION OF BUILDINGS	FUNCTION TOTAL			100.00	100.00
130 OVERTIME SALARIES	OBJECT TOTAL			100.00	100.00
OBJECT 211 HEALTH INSURANCE					
1100 REGULAR PROGRAMS	FUNCTION TOTAL	24,048.00	20,620.00	18,415.00	2,205.00-
1200 SPECIAL PROGRAMS	FUNCTION TOTAL	18,534.00	16,208.00	9,139.00	7,069.00-
2221 EDUCATIONAL MEDIA SUPERVISION	FUNCTION TOTAL		4,579.00	682.00	3,897.00-
2410 OFFICE OF THE PRINCIPAL	FUNCTION TOTAL	7,959.00	8,503.00	8,048.00	455.00-
2542 OPERATION OF BUILDINGS	FUNCTION TOTAL	5,230.00	4,579.00	3,683.00	896.00-
211 HEALTH INSURANCE	OBJECT TOTAL	55,771.00	54,489.00	39,967.00	14,522.00-

MONROE SCHOOL DISTRICT
411
1-GENERAL FUND

BUDGET WORKSHEET BY OBJECT
02/09/95

13:30:10

EXPENSE ACCOUNT	DESCRIPTION	***** 1993-1994 *****	* 1994-1995 *	* 1995-1996 *	+/-
		BUDGET	BUDGET	BUDGET	
OBJECT 222 STATE RETIREMENT-TEACHERS	CONTINUED				
1200 SPECIAL PROGRAMS	FUNCTION TOTAL	977.00	815.00	892.00	77.00
1420 SUMMER SCHOOL	FUNCTION TOTAL				
2410 OFFICE OF THE PRINCIPAL	FUNCTION TOTAL	1,086.00	903.00	1,202.00	299.00
222 STATE RETIREMENT-TEACHERS	OBJECT TOTAL	9,265.00	8,098.00	8,939.00	841.00
OBJECT 226 ACCRUED LIABILITY-TEACHERS					
2649 STAFF SERVICES-OTHER	FUNCTION TOTAL	280.00			
226 ACCRUED LIABILITY-TEACHERS	OBJECT TOTAL	280.00			
OBJECT 230 FICA					
1100 REGULAR PROGRAMS	FUNCTION TOTAL	21,022.00	22,954.00	23,034.00	80.00
1200 SPECIAL PROGRAMS	FUNCTION TOTAL	5,830.00	5,914.00	6,419.00	505.00
1410 OCCURRICULAR ACTIVITIES	FUNCTION TOTAL	94.00	94.00	99.00	5.00
1420 SUMMER SCHOOL	FUNCTION TOTAL	56.00			
2120 GUIDANCE SERVICES	FUNCTION TOTAL	452.00	501.00	525.00	24.00
2130 HEALTH SERVICES	FUNCTION TOTAL	326.00	331.00	347.00	16.00
2221 EDUCATIONAL MEDIA SUPERVISION	FUNCTION TOTAL	704.00	738.00	425.00	313.00-
2311 SCHOOL BOARD	FUNCTION TOTAL	182.00	249.00	249.00	
2313 DISTRICT TREASURER	FUNCTION TOTAL	142.00	142.00	69.00	73.00-
2314 ELECTIONS AND DISTRICT MEETINGS	FUNCTION TOTAL	5.00	5.00	5.00	
2410 OFFICE OF THE PRINCIPAL	FUNCTION TOTAL	3,718.00	4,129.00	5,422.00	1,293.00
2542 OPERATION OF BUILDINGS	FUNCTION TOTAL	1,773.00	1,844.00	1,960.00	116.00
230 FICA	OBJECT TOTAL	34,304.00	36,901.00	38,554.00	1,653.00
OBJECT 260 UNEMPLOYMENT COMPENSATION					
1100 REGULAR PROGRAMS	FUNCTION TOTAL	718.00	1,124.00	1,080.00	44.00-
1200 SPECIAL PROGRAMS	FUNCTION TOTAL	447.00	630.00	676.00	46.00
1410 OCCURRICULAR ACTIVITIES	FUNCTION TOTAL	13.00	17.00	18.00	1.00
1420 SUMMER SCHOOL	FUNCTION TOTAL				
2120 GUIDANCE SERVICES	FUNCTION TOTAL	59.00	90.00	93.00	3.00
2130 HEALTH SERVICES	FUNCTION TOTAL	43.00	60.00	61.00	1.00
2221 EDUCATIONAL MEDIA SUPERVISION	FUNCTION TOTAL	70.00	112.00	54.00	58.00-
2410 OFFICE OF THE PRINCIPAL	FUNCTION TOTAL	105.00	220.00	272.00	52.00

EXPENSE ACCOUNT	DESCRIPTION	***** 1993-1994 *****			* 1994-1995 *	* 1995-1996 *	+/-
		BUDGET	ACTUAL	BUDGET	BUDGET		
OBJECT 260 UNEMPLOYMENT COMPENSATION	CONTINUED						
2542 OPERATION OF BUILDINGS	FUNCTION TOTAL	*	122.00	140.00	166.00	26.00	
2900 OTHER SUPPORT SERVICES	FUNCTION TOTAL	*					
260 UNEMPLOYMENT COMPENSATION	OBJECT TOTAL	*	2,096.65	2,393.00	2,420.00	27.00	
OBJECT 270 PROFESSIONAL GROWTH							
2213 INST STAFF TRAINING	FUNCTION TOTAL	*	5,854.32	3,500.00	4,800.00	1,300.00	
2410 OFFICE OF THE PRINCIPAL	FUNCTION TOTAL	*	198.50	250.00	500.00	250.00	
270 PROFESSIONAL GROWTH	OBJECT TOTAL	*	6,052.82	3,750.00	5,300.00	1,550.00	
OBJECT 290 OTHER EMPLOYEE BENEFITS							
1100 REGULAR PROGRAMS	FUNCTION TOTAL	*			3,500.00	3,500.00	
290 OTHER EMPLOYEE BENEFITS	OBJECT TOTAL	*			3,500.00	3,500.00	
OBJECT 310 INSTRUCTION SERVICES							
1100 REGULAR PROGRAMS	FUNCTION TOTAL	*	28,087.23	18,542.00	25,748.00	7,206.00	
1200 SPECIAL PROGRAMS	FUNCTION TOTAL	*	1,060.00	1,574.00	1,124.00	450.00-	
1410 OCCURRICULAR ACTIVITIES	FUNCTION TOTAL	*	200.00	400.00	400.00		
2150 SPEECH AND AUDIOLOGY	FUNCTION TOTAL	*	7,767.00	9,788.00	12,860.00	3,072.00	
2159 SPEECH-SUMMER SCHOOL	FUNCTION TOTAL	*		463.00	280.00	183.00-	
2190 OTHER SUPPORT SERVICES-PUPILS	FUNCTION TOTAL	*	100.00	400.00	400.00		
310 INSTRUCTION SERVICES	OBJECT TOTAL	*	37,214.23	31,167.00	40,812.00	9,645.00	
OBJECT 320 INSTRUCTIONAL IMPROVEMENT SERVICES							
1200 SPECIAL PROGRAMS	FUNCTION TOTAL	*	5,783.80	3,012.00	3,345.00	333.00	
2212 INSTRUCTION/CURRICULUM DEVELOPMENT	FUNCTION TOTAL	*	360.00	360.00		360.00-	
320 INSTRUCTIONAL IMPROVEMENT SERVICES	OBJECT TOTAL	*	6,143.80	3,372.00	3,345.00	27.00-	
OBJECT 330 PUPIL SERVICES							
1200 SPECIAL PROGRAMS	FUNCTION TOTAL	*	115.00				
2130 HEALTH SERVICES	FUNCTION TOTAL	*	750.00	1,000.00	750.00	250.00-	
2140 PSYCHOLOGICAL SERVICES	FUNCTION TOTAL	*	60.00				
330 PUPIL SERVICES	OBJECT TOTAL	*	925.00	1,000.00	750.00	250.00-	

EXPENSE ACCOUNT	DESCRIPTION	***** BUDGET	***** ACTUAL	* 1994-1995 * BUDGET	* 1995-1996 * BUDGET	+/-
OBJECT 331 OCCUPATIONAL THERAPY						
1200 SPECIAL PROGRAMS	FUNCTION TOTAL	*				
1420 SUMNER SCHOOL	FUNCTION TOTAL	*	2,500.00	1,260.00	2,484.00	1,224.00
331 OCCUPATIONAL THERAPY	OBJECT TOTAL	*	2,500.00	630.00	230.00	400.00-
				1,890.00	2,714.00	824.00
OBJECT 333 PHYSICAL THERAPY						
1200 SPECIAL PROGRAMS	FUNCTION TOTAL	*	100.00	730.00		730.00-
333 PHYSICAL THERAPY	OBJECT TOTAL	*	100.00	730.00		730.00-
OBJECT 334 ORIENTATION & MOBILITY						
1200 SPECIAL PROGRAMS	FUNCTION TOTAL	*	1,750.00	4,420.00	4,553.00	133.00
1420 SUMNER SCHOOL	FUNCTION TOTAL	*	1,473.00	651.00	651.00	
334 ORIENTATION & MOBILITY	OBJECT TOTAL	*	3,223.00	5,071.00	5,204.00	133.00
OBJECT 340 STAFF SERVICES						
2645 STAFF SERVICES-HEALTH	FUNCTION TOTAL	*	300.00	330.00	550.00	220.00
340 STAFF SERVICES	OBJECT TOTAL	*	300.00	330.00	550.00	220.00
OBJECT 351 SAU SERVICES						
2321 OFFICE OF SUPERINTENDENT	FUNCTION TOTAL	*	70,401.00	52,787.00	62,093.00	9,306.00
351 SAU SERVICES	OBJECT TOTAL	*	70,401.00	52,787.00	62,093.00	9,306.00
OBJECT 359 OTHER MANAGEMENT SERVICES						
2390 OTHER SUPORT SERV-GEN ADM	FUNCTION TOTAL	*	1,000.00			
359 OTHER MANAGEMENT SERVICES	OBJECT TOTAL	*	1,000.00			
OBJECT 360 DATA PROCESSING SERVICES						
2125 RECORD MAINTENANCE	FUNCTION TOTAL	*	400.00	365.00	600.00	235.00
360 DATA PROCESSING SERVICES	OBJECT TOTAL	*	400.00	365.00	600.00	235.00
OBJECT 380 BOARD OF EDUCATION SERVICES						
2315 LEGAL	FUNCTION TOTAL	*	1,000.00	1,000.00	1,600.00	600.00
2318 STAFF RELATIONS AND NEGOTIATIONS	FUNCTION TOTAL	*	1,000.00	300.00	1,000.00	700.00
380 BOARD OF EDUCATION SERVICES	OBJECT TOTAL	*	2,000.00	1,300.00	2,600.00	1,300.00

EXPENSE ACCOUNT	DESCRIPTION	***** BUDGET	***** ACTUAL	* 1994-1995 * BUDGET	* 1995-1996 * BUDGET	+/-
OBJECT 390 OTHER PURCHASED PROF SERVICES						
1410 COCURRICULAR ACTIVITIES	FUNCTION					
2112 ATTENDANCE	FUNCTION	500.00	230.00	500.00	500.00	
2312 CLERK OF THE BOARD	FUNCTION	25.00		25.00	25.00	
2314 ELECTIONS AND DISTRICT MEETINGS	FUNCTION	125.00				
2317 AUDIT	FUNCTION	160.00	160.00	160.00	160.00	
2410 OFFICE OF THE PRINCIPAL	FUNCTION	2,000.00	1,950.00	2,048.00	2,150.00	102.00
390 OTHER PURCHASED PROF SERVICES	FUNCTION	300.00	770.60	300.00	300.00	
	OBJECT	3,110.00	3,110.60	3,033.00	3,135.00	102.00
OBJECT 420 WATER & SEWER						
2542 OPERATION OF BUILDINGS	FUNCTION	750.00	1,216.00	960.00	1,800.00	840.00
420 WATER & SEWER	OBJECT	750.00	1,216.00	960.00	1,800.00	840.00
OBJECT 431 DISPOSAL SERVICES						
2542 OPERATION OF BUILDINGS	FUNCTION	520.00	490.00	520.00	600.00	80.00
431 DISPOSAL SERVICES	OBJECT	520.00	490.00	520.00	600.00	80.00
OBJECT 440 REPAIRS AND MAINTENANCE						
2223 AUDIOVISUAL	FUNCTION		439.00	200.00	383.00	183.00
2313 DISTRICT TREASURER	FUNCTION					
2410 OFFICE OF THE PRINCIPAL	FUNCTION					
2542 OPERATION OF BUILDINGS	FUNCTION	2,000.00	6,187.34	575.00	575.00	
2544 CARE AND UPKEEP OF EQUIPMENT	FUNCTION	1,500.00	2,289.93	2,000.00	4,300.00	2,300.00
2545 VEHICLE OPERATION AND MAINTENANCE	FUNCTION			1,500.00	1,800.00	300.00
440 REPAIRS AND MAINTENANCE	OBJECT	3,500.00	8,916.27	4,275.00	7,058.00	2,783.00
OBJECT 442 MAINTENANCE CONTRACTS						
2544 CARE AND UPKEEP OF EQUIPMENT	FUNCTION	2,700.00	2,364.90	3,200.00	3,200.00	
442 MAINTENANCE CONTRACTS	OBJECT	2,700.00	2,364.90	3,200.00	3,200.00	
OBJECT 452 RENT OF EQUIPMENT AND VEHICLES						
1100 REGULAR PROGRAMS	FUNCTION		160.00	200.00	200.00	
452 RENT OF EQUIPMENT AND VEHICLES	OBJECT		160.00	200.00	200.00	

GL6115		MONROE SCHOOL DISTRICT		BUDGET WORKSHEET BY OBJECT		13:30:10		PAGE	
		**1*		02/09/95					
EXPENSE ACCOUNT		DESCRIPTION		***** 1993-1994 *****		* 1994-1995 *		* 1995-1996 *	
				BUDGET		BUDGET		BUDGET	
								+/-	
OBJECT 453	RENTAL OF FILMS								
2223	AUDIOVISUAL	FUNCTION	TOTAL	*	450.00	11.14	250.00	638.00	388.00
453	RENTAL OF FILMS	OBJECT	TOTAL	*	450.00	11.14	250.00	638.00	388.00
OBJECT 490	OTHER PROPERTY SERVICES								
2542	OPERATION OF BUILDINGS	FUNCTION	TOTAL	*	85.00	320.00	100.00	125.00	25.00
490	OTHER PROPERTY SERVICES	OBJECT	TOTAL	*	85.00	320.00	100.00	125.00	25.00
OBJECT 513	PUPIL TRANS-OTHER ORGANIZATIONS								
2552	TRANSPORTATION TO AND FROM SCHOOL	FUNCTION	TOTAL	*	58,600.00	56,000.00	70,500.00	69,490.00	1,010.00-
2553	HANDICAPPED TRANSPORTATION	FUNCTION	TOTAL	*	8,088.00	5,159.64	4,763.00	6,171.00	1,408.00
2554	TRANSPORTATION-FIELD TRIPS	FUNCTION	TOTAL	*	1,200.00	1,385.93	1,500.00	1,500.00	
2555	TRANSPORTATION-ATHLETIC TRIPS	FUNCTION	TOTAL	*	400.00	240.00	800.00	800.00	
2558	SS HANDICAPPED TRANSPORTATION	FUNCTION	TOTAL	*	20.00		200.00	250.00	50.00
513	PUPIL TRANS-OTHER ORGANIZATIONS	OBJECT	TOTAL	*	68,308.00	62,785.57	77,763.00	78,211.00	448.00
OBJECT 521	PROPERTY INSURANCE								
2542	OPERATION OF BUILDINGS	FUNCTION	TOTAL	*	4,900.00	4,281.00	4,900.00	4,600.00	300.00-
521	PROPERTY INSURANCE	OBJECT	TOTAL	*	4,900.00	4,281.00	4,900.00	4,600.00	300.00-
OBJECT 522	LIABILITY INSURANCE								
2311	SCHOOL BOARD	FUNCTION	TOTAL	*	1,500.00	1,380.00	1,500.00	1,600.00	100.00
522	LIABILITY INSURANCE	OBJECT	TOTAL	*	1,500.00	1,380.00	1,500.00	1,600.00	100.00
OBJECT 523	FIDELITY BOND PREMIUMS								
2313	DISTRICT TREASURER	FUNCTION	TOTAL	*					
523	FIDELITY BOND PREMIUMS	OBJECT	TOTAL	*					
OBJECT 531	TELEPHONE								
2313	DISTRICT TREASURER	FUNCTION	TOTAL	*	10.00	3.53	10.00	10.00	
2410	OFFICE OF THE PRINCIPAL	FUNCTION	TOTAL	*	4,000.00	4,081.39	4,000.00	4,500.00	500.00
531	TELEPHONE	OBJECT	TOTAL	*	4,010.00	4,084.92	4,010.00	4,510.00	500.00
OBJECT 532	POSTAGE								
2313	DISTRICT TREASURER	FUNCTION	TOTAL	*	150.00	179.06	150.00	200.00	50.00

EXPENSE ACCOUNT	DESCRIPTION	***** 1993-1994 *****	* 1994-1995 *	* 1995-1996 *	+/-
		BUDGET	BUDGET	BUDGET	
	CONTINUED				
OBJECT 532 POSTAGE	FUNCTION				
2410 OFFICE OF THE PRINCIPAL	OBJECT				
532 POSTAGE	TOTAL	* 850.00	850.00	1,000.00	150.00
	TOTAL	* 1,000.00	1,000.00	1,200.00	200.00
OBJECT 540 ADVERTISING	FUNCTION				
2311 SCHOOL BOARD	OBJECT				
2410 OFFICE OF THE PRINCIPAL	TOTAL	* 300.00	300.00	300.00	300.00
540 ADVERTISING	TOTAL	* 90.00	90.00	90.00	90.00
	TOTAL	* 390.00	390.00	390.00	390.00
OBJECT 550 PRINTING	FUNCTION				
2314 ELECTIONS AND DISTRICT MEETINGS	OBJECT				
2410 OFFICE OF THE PRINCIPAL	TOTAL	* 800.00	800.00	800.00	800.00
550 PRINTING	TOTAL	* 175.00	175.00	175.00	175.00
	TOTAL	* 975.00	975.00	975.00	975.00
OBJECT 561 TUITION TO LEAS IN NH	FUNCTION				
1100 REGULAR PROGRAMS	OBJECT				
1200 SPECIAL PROGRAMS	TOTAL	* 44,950.00	59,400.00	68,500.00	9,100.00
1420 SUMMER SCHOOL	TOTAL	* 19,800.00	11,000.00	5,100.00	5,900.00
561 TUITION TO LEAS IN NH	TOTAL	* 840.00	850.00	800.00	50.00
	TOTAL	* 65,590.00	71,250.00	74,400.00	3,150.00
OBJECT 562 TUITION TO LEAS OUTSIDE NH	FUNCTION				
1100 REGULAR PROGRAMS	OBJECT				
1200 SPECIAL PROGRAMS	TOTAL	* 227,810.00	252,150.00	233,716.00	18,434.00
1300 VOCATIONAL PROGRAMS	TOTAL	* 15,000.00	18,132.00	18,704.00	572.00
1420 SUMMER SCHOOL	TOTAL	* 1,625.00	3,600.00	3,600.00	3,600.00
562 TUITION TO LEAS OUTSIDE NH	TOTAL	* 242,810.00	273,882.00	256,020.00	17,862.00
OBJECT 569 OTHER TUITION	FUNCTION				
1200 SPECIAL PROGRAMS	OBJECT				
1420 SUMMER SCHOOL	TOTAL	* 47,000.00	49,865.00	46,990.00	2,875.00
569 OTHER TUITION	TOTAL	* 1,166.00	1,200.00	1,200.00	1,200.00
	TOTAL	* 47,000.00	51,065.00	46,990.00	4,075.00
OBJECT 580 STAFF TRAVEL	FUNCTION				
1100 REGULAR PROGRAMS	OBJECT				
	TOTAL	* 300.00	300.00	400.00	100.00

02/09/95

M1

1-GENERAL FUND

EXPENSE ACCOUNT

DESCRIPTION

***** 1993-1994 *****

* 1994-1995 *

* 1995-1996 *

+/-

ACTUAL

BUDGET

BUDGET

OBJECT 580 STAFF TRAVEL CONTINUED

1200 SPECIAL PROGRAMS	FUNCTION	TOTAL	560.00	429.60	549.00	129.00
2213 INST STAFF TRAINING	FUNCTION	TOTAL	150.00		250.00	
2311 SCHOOL BOARD	FUNCTION	TOTAL	400.00		100.00	200.00-
2410 OFFICE OF THE PRINCIPAL	FUNCTION	TOTAL	375.00	47.39	375.00	
580 STAFF TRAVEL	OBJECT	TOTAL	1,785.00	552.75	1,674.00	29.00

OBJECT 610 SUPPLIES

1100 REGULAR PROGRAMS	FUNCTION	TOTAL	7,758.00	8,520.27	8,450.00	
1200 SPECIAL PROGRAMS	FUNCTION	TOTAL	1,491.00	575.45	1,100.00	266.00-
1270 GIFTED AND TALENTED	FUNCTION	TOTAL		100.00	200.00	
1410 OCCURRICULAR ACTIVITIES	FUNCTION	TOTAL	819.00	992.42	800.00	
2120 GUIDANCE SERVICES	FUNCTION	TOTAL	96.00	172.74	90.00	
2125 RECORD MAINTENANCE	FUNCTION	TOTAL	400.00	460.40	300.00	
2130 HEALTH SERVICES	FUNCTION	TOTAL	450.00	327.83	450.00	375.00-
2212 INSTRUCTION/CURRICULUM DEVELOPMENT	FUNCTION	TOTAL		221.55		
2222 SCHOOL LIBRARY	FUNCTION	TOTAL	450.00	183.65	450.00	
2223 AUDIOVISUAL	FUNCTION	TOTAL		255.55	200.00	
2224 EDUCATIONAL TELEVISION	FUNCTION	TOTAL	100.00		100.00	
2311 SCHOOL BOARD	FUNCTION	TOTAL	125.00		125.00	
2313 DISTRICT TREASURER	FUNCTION	TOTAL		99.48	100.00	300.00-
2410 OFFICE OF THE PRINCIPAL	FUNCTION	TOTAL	400.00	757.20	400.00	
2490 OTHER SUPPORT SERVICES-ADMIN	FUNCTION	TOTAL		3.45	250.00	
2542 OPERATION OF BUILDINGS	FUNCTION	TOTAL	3,750.00	3,299.75	3,750.00	50.00
2543 CARE AND UPKEEP OF GROUNDS	FUNCTION	TOTAL		83.60	250.00	150.00
2545 VEHICLE OPERATION AND MAINTENANCE	FUNCTION	TOTAL	100.00	42.00	250.00	741.00-
610 SUPPLIES	OBJECT	TOTAL	15,939.00	16,095.34	17,265.00	

OBJECT 620 FOOD

1200 SPECIAL PROGRAMS	FUNCTION	TOTAL		61.86	150.00	150.00-
620 FOOD	OBJECT	TOTAL		61.86	150.00	150.00-

OBJECT 630 BOOKS

1100 REGULAR PROGRAMS	FUNCTION	TOTAL	9,612.00	8,146.86	9,600.00	
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EXPENSE ACCOUNT	DESCRIPTION	***** 1993-1994 *****	* 1994-1995 *	* 1995-1996 *	+/-
		BUDGET	BUDGET	BUDGET	
	ACTUAL				
OBJECT 630 BOOKS	CONTINUED				
1200 SPECIAL PROGRAMS	FUNCTION TOTAL	* 170.00	672.00	500.00	172.00-
2120 GUIDANCE SERVICES	FUNCTION TOTAL	* 182.00	180.00	180.00	
2222 SCHOOL LIBRARY	FUNCTION TOTAL	* 3,000.00	3,000.00	2,000.00	1,000.00-
630 BOOKS	OBJECT TOTAL	* 12,964.00	13,452.00	12,280.00	1,172.00-
OBJECT 640 PERIODICALS					
1100 REGULAR PROGRAMS	FUNCTION TOTAL	* 395.00	493.00	558.00	65.00
1200 SPECIAL PROGRAMS	FUNCTION TOTAL	* 69.00	76.00		76.00-
2120 GUIDANCE SERVICES	FUNCTION TOTAL	* 30.00	30.00	30.00	
2222 SCHOOL LIBRARY	FUNCTION TOTAL	* 1,000.00	1,000.00	1,000.00	
640 PERIODICALS	OBJECT TOTAL	* 1,494.00	1,599.00	1,588.00	11.00-
OBJECT 652 ELECTRICITY					
2542 OPERATION OF BUILDINGS	FUNCTION TOTAL	* 10,800.00	10,800.00	10,800.00	
652 ELECTRICITY	OBJECT TOTAL	* 10,800.00	10,800.00	10,800.00	
OBJECT 653 FUEL OIL					
2542 OPERATION OF BUILDINGS	FUNCTION TOTAL	* 9,000.00	9,000.00	9,000.00	
653 FUEL OIL	OBJECT TOTAL	* 9,000.00	9,000.00	9,000.00	
OBJECT 657 BOTTLED GAS					
2542 OPERATION OF BUILDINGS	FUNCTION TOTAL	* 300.00	800.00	800.00	
657 BOTTLED GAS	OBJECT TOTAL	* 300.00	800.00	800.00	
OBJECT 741 ADDITIONAL EQUIPMENT					
1100 REGULAR PROGRAMS	FUNCTION TOTAL	* 2,621.00	2,376.00	1,950.00	426.00-
1200 SPECIAL PROGRAMS	FUNCTION TOTAL	* 255.00		500.00	500.00
2222 SCHOOL LIBRARY	FUNCTION TOTAL	* 932.67		3,820.00	3,820.00
2223 AUDIOVISUAL	FUNCTION TOTAL	* 399.00			
2410 OFFICE OF THE PRINCIPAL	FUNCTION TOTAL	* 3,314.00	175.00	500.00	325.00
2542 OPERATION OF BUILDINGS	FUNCTION TOTAL	* 175.00			
2543 CARE AND UPKEEP OF GROUNDS	FUNCTION TOTAL	* 3,051.00	2,551.00	6,770.00	4,219.00
741 ADDITIONAL EQUIPMENT	OBJECT TOTAL				

EXPENSE ACCOUNT		BUDGET WORKSHEET BY OBJECT				13:30:10	
		02/09/95					
		***** 1993-1994 *****					
		BUDGET		* 1994-1995 *		* 1995-1996 *	
DESCRIPTION		ACTUAL		BUDGET		BUDGET	
						+/-	
OBJECT 742 REPLACEMENT EQUIPMENT							
1200 SPECIAL PROGRAMS	FUNCTION	TOTAL					
2410 OFFICE OF THE PRINCIPAL	FUNCTION	TOTAL	2,418.30	2,300.00	2,300.00	2,300.00-	
2542 OPERATION OF BUILDINGS	FUNCTION	TOTAL	1,748.00	1,100.00	1,000.00	100.00-	
742 REPLACEMENT EQUIPMENT	OBJECT	TOTAL	6,584.60	5,700.00	3,300.00	2,400.00-	
OBJECT 751 NEW FURNITURE							
1100 REGULAR PROGRAMS	FUNCTION	TOTAL	1,847.46	3,050.00	2,700.00	350.00-	
751 NEW FURNITURE	OBJECT	TOTAL	1,847.46	3,050.00	2,700.00	350.00-	
OBJECT 810 DUES AND FEES							
1100 REGULAR PROGRAMS	FUNCTION	TOTAL	20.00	1,161.00	779.00	382.00-	
1270 GIFTED AND TALENTED	FUNCTION	TOTAL	175.00	225.00	225.00		
1410 OCCURRICULAR ACTIVITIES	FUNCTION	TOTAL	65.00	180.00	250.00	70.00	
2311 SCHOOL BOARD	FUNCTION	TOTAL	1,535.70	1,690.00	1,847.00	157.00	
2410 OFFICE OF THE PRINCIPAL	FUNCTION	TOTAL	815.00	500.00	500.00		
810 DUES AND FEES	OBJECT	TOTAL	2,610.70	3,756.00	3,601.00	155.00-	
OBJECT 830 REDEMPTION OF PRINCIPAL							
5100 DEBT SERVICE	FUNCTION	TOTAL	180,000.00	180,000.00	180,000.00		
830 REDEMPTION OF PRINCIPAL	OBJECT	TOTAL	180,000.00	180,000.00	180,000.00		
OBJECT 841 INTEREST ON BONDS							
5100 DEBT SERVICE	FUNCTION	TOTAL	31,050.00	18,630.00	6,210.00	12,420.00-	
841 INTEREST ON BONDS	OBJECT	TOTAL	31,050.00	18,630.00	6,210.00	12,420.00-	
OBJECT 880 FUND TRANSFER							
5240 TRANSFER TO SCHOOL LUNCH FUND	FUNCTION	TOTAL	34,969.74				
880 FUND TRANSFER	OBJECT	TOTAL	34,969.74				
OBJECT 890 MISCELLANEOUS							
1270 GIFTED AND TALENTED	FUNCTION	TOTAL					
2190 OTHER SUPPORT SERVICES-PUPILS	FUNCTION	TOTAL	631.50	500.00	500.00		
2311 SCHOOL BOARD	FUNCTION	TOTAL	132.20				

GL6115	MONROE SCHOOL DISTRICT	BUDGET WORKSHEET BY OBJECT					13:30:10	PAGE 12
	M1	02/09/95						
	1-GENERAL FUND							
EXPENSE ACCOUNT	DESCRIPTION	***** 1993-1994 *****		* 1994-1995 *	* 1995-1996 *		+/-	
		BUDGET	ACTUAL	BUDGET	BUDGET			
OBJECT 890 MISCELLANEOUS	CONTINUED							
2313 DISTRICT TREASURER	FUNCTION TOTAL	*	185.00	185.00	150.00	35.00-		
890 MISCELLANEOUS	OBJECT TOTAL	*	485.00	685.00	650.00	35.00-		
1 GENERAL FUND	FUND TOTAL	**	1,403,345.00	1,463,755.00	1,472,430.00	8,675.00		

BUDGET WORKSHEET BY OBJECT
02/09/95

MONROE SCHOOL DISTRICT
**M1*

2-FEDERAL PROJECTS/SPECIAL PROJECTS

EXPENSE ACCOUNT	DESCRIPTION	***** 1993-1994 ***** BUDGET	* 1994-1995 * BUDGET	* 1995-1996 * BUDGET	+/-
OBJECT 610 SUPPLIES	FUNCTION				
2222 SCHOOL LIBRARY	OBJECT		100.00	100.00	
610 SUPPLIES	TOTAL		100.00	100.00	
OBJECT 630 BOOKS	FUNCTION				
2222 SCHOOL LIBRARY	OBJECT	1,000.00	1,700.00	700.00	1,000.00-
630 BOOKS	TOTAL	1,000.00	1,700.00	700.00	1,000.00-
OBJECT 741 ADDITIONAL EQUIPMENT	FUNCTION				
2222 SCHOOL LIBRARY	OBJECT			1,000.00	1,000.00
741 ADDITIONAL EQUIPMENT	TOTAL			1,000.00	1,000.00
2 FEDERAL PROJECTS/SPECIAL PROJECTS	FUND	1,000.00	1,800.00	1,800.00	

GL6115		MONROE SCHOOL DISTRICT		BUDGET WORKSHEET BY OBJECT			13:30:10	PAGE
		**M1*		02/09/95				14
		4-SCHOOL LUNCH						
EXPENSE ACCOUNT		DESCRIPTION		***** 1993-1994 *****		* 1994-1995 *	* 1995-1996 *	+/-
				BUDGET	ACTUAL	BUDGET	BUDGET	
OBJECT	110	REGULAR SALARIES						
2560	SCHOOL LUNCH	FUNCTION	TOTAL	*	16,237.00	15,393.32	18,064.00	860.00
110	REGULAR SALARIES	OBJECT	TOTAL	*	16,237.00	15,393.32	18,064.00	860.00
OBJECT	120	TEMPORARY SALARIES						
2560	SCHOOL LUNCH	FUNCTION	TOTAL	*	150.00	56.25	150.00	
120	TEMPORARY SALARIES	OBJECT	TOTAL	*	150.00	56.25	150.00	
OBJECT	211	HEALTH INSURANCE						
2560	SCHOOL LUNCH	FUNCTION	TOTAL	*	6,498.00	3,418.94	2,728.00	664.00-
211	HEALTH INSURANCE	OBJECT	TOTAL	*	6,498.00	3,418.94	2,728.00	664.00-
OBJECT	213	LIFE INSURANCE						
2560	SCHOOL LUNCH	FUNCTION	TOTAL	*	22.00	25.40	34.00	
213	LIFE INSURANCE	OBJECT	TOTAL	*	22.00	25.40	34.00	
OBJECT	214	WORKER'S COMPENSATION						
2560	SCHOOL LUNCH	FUNCTION	TOTAL	*	984.00	616.00	1,093.00	296.00-
214	WORKER'S COMPENSATION	OBJECT	TOTAL	*	984.00	616.00	1,093.00	296.00-
OBJECT	221	STATE RETIREMENT-NON TEACHERS						
2560	SCHOOL LUNCH	FUNCTION	TOTAL	*	650.00	303.80	407.00	31.00
221	STATE RETIREMENT-NON TEACHERS	OBJECT	TOTAL	*	650.00	303.80	407.00	31.00
OBJECT	230	FICA						
2560	SCHOOL LUNCH	FUNCTION	TOTAL	*	1,254.00	1,181.89	1,393.00	65.00
230	FICA	OBJECT	TOTAL	*	1,254.00	1,181.89	1,393.00	65.00
OBJECT	260	UNEMPLOYMENT COMPENSATION						
2560	SCHOOL LUNCH	FUNCTION	TOTAL	*	127.00	74.00	190.00	3.00
260	UNEMPLOYMENT COMPENSATION	OBJECT	TOTAL	*	127.00	74.00	190.00	3.00
OBJECT	440	REPAIRS AND MAINTENANCE						
2560	SCHOOL LUNCH	FUNCTION	TOTAL	*	634.00		500.00	200.00

MONROE SCHOOL DISTRICT
M1
4-SCHOOL LUNCH

BUDGET WORKSHEET BY OBJECT
02/09/95

13:30:10

EXPENSE ACCOUNT DESCRIPTION

***** 1993-1994 *****
BUDGET ACTUAL

* 1994-1995 *
BUDGET

* 1995-1996 *
BUDGET

+/-

440

REPAIRS AND MAINTENANCE

TOTAL

OBJECT

634.00

500.00

200.00

OBJECT 442 MAINTENANCE CONTRACTS

2560 SCHOOL LUNCH

TOTAL

FUNCTION
OBJECT

120.00

500.00

380.00

442 MAINTENANCE CONTRACTS

TOTAL

120.00

500.00

380.00

OBJECT 580 STAFF TRAVEL

2560 SCHOOL LUNCH

TOTAL

FUNCTION
OBJECT

450.00

250.00

200.00-

580 STAFF TRAVEL

TOTAL

450.00

250.00

200.00-

OBJECT 610 SUPPLIES

2560 SCHOOL LUNCH

TOTAL

FUNCTION
OBJECT

1,359.80

1,000.00

1,000.00

610 SUPPLIES

TOTAL

1,359.80

1,000.00

1,000.00

OBJECT 620 FOOD

2560 SCHOOL LUNCH

TOTAL

FUNCTION
OBJECT

16,175.34

17,500.00

500.00

620 FOOD

TOTAL

16,175.34

17,500.00

500.00

OBJECT 810 DUES AND FEES

2560 SCHOOL LUNCH

TOTAL

FUNCTION
OBJECT

66.00

60.00

8.00

810 DUES AND FEES

TOTAL

52.00

60.00

8.00

4 SCHOOL LUNCH

TOTAL

39,304.74

43,869.00

887.00

9,562.00

1,518,099.00

1,508,537.00

1,444,487.54

1,447,667.00

DISTRICT TOTAL ****

MONROE SCHOOL DISTRICT
REVENUES

	<u>1994-95</u>	<u>1995-96</u>	<u>+ or -</u>
Unreserved Fund Balance	30,745.00	0.00	(30,745.00)
<u>1000 Revenues from Local Sources</u>			
1121 Current Appropriation	1,393,189.00	1,433,155.00	39,966.00
1510 Interest On Investments	700.00	700.00	0.00
<u>3000 Revenue From State Sources</u>			
3210 School Building Aid	62,244.00	62,244.00	0.00
3240 Catastrophic Aid	16,759.00	16,000.00	(759.00)
3270 Child Nutrition	500.00	600.00	100.00
3910 Gas Tax	200.00	500.00	300.00
<u>4000 Revenue from Federal Sources</u>			
4400 Special Projects	1,800.00	1,800.00	0.00
4460 Child Nutrition	2,400.00	2,600.00	200.00
4920 Medicaid	0.00	500.00	500.00
TOTAL	1,508,537.00	1,518,099.00	9,562.00

School Tax Rate

1992-93	\$12.02	\$104,692÷ \$1.00 Tax Rate
1993-94	\$13.39	\$101,027÷ \$1.00 Tax Rate
1994-95	\$13.66	\$101,514÷ \$1.00 Tax Rate
1995-96	\$14.12	\$101,514÷ \$1.00 Tax Rate

Proposed

BALANCE SHEET
June 30, 1994

		<u>ACCT. NO</u>	<u>SERVICE</u>	<u>FOOD</u>
<u>CURRENT ASSETS</u>				
Cash	100	33409.72		2765.45
Intergovernmental				
Receivables	140	11292.34		590.00
Other Receivables	150	<u>320.00</u>		<u> </u>
TOTAL ASSETS		45,022.06		3355.45
<u>CURRENT LIABILITIES</u>				
Intergovernmental				
Payables	410	1401.07		
Other Payables	420	700.75		
Accrued Expenses	470	1316.09		
Payroll Deductions	460	<u>869.08</u>		<u> </u>
TOTAL LIABILITIES		4286.99		00.00
<u>FUND EQUITY</u>				
Reserve for Encumbrances				9989.87
Reserve for Special				
Purposes	760			3355.45
Unreserved Fund Balance	770	<u>30745.20</u>		<u> </u>
TOTAL FUND EQUITY		40735.07		3355.45
TOTAL LIABILITIES AND FUND EQUITY		45022.06		3355.45

STATEMENT OF REVENUES
For the Fiscal Year Ending June 30, 1994

<u>REVENUE FROM LOCAL SOURCES</u>	<u>ACCT. #</u>	<u>GENERAL</u>	<u>FOOD SERVICE</u>
Taxes			
Current Appropriation	1121	1,358,921.00	
TOTAL TAXES		1,358,921.00	0.00
Earnings on Investments	1500	752.83	
Transfer from General	5200		34,969.74
Other Local Revenue	1990	1,367.55	
TOTAL OTHER REVENUE FROM LOCAL SOURCES		2,120.38	34,969.74
TOTAL LOCAL REVENUE		1,361,041.38	34,969.74
School Building Aid	3210	62,244.48	
Catastrophic Aid	3240	20,870.80	
Child Nutrition	3270		907.00
Gas Tax Refunds	3910	00	
TOTAL REVENUE FROM STATE SOURCES		83,115.28	907.00
 REVENUE FROM FEDERAL SOURCES			
Child nutrition	4460		3,428.00
Revenue in Lieu of Taxes	4800	151.48	
Block Grant - Chapter 2	4490	1,135.20	
TOTAL REVENUE FROM FEDERAL SOURCES		1,286.68	3,428.00
Total Other Sources			
TOTAL REVENUE		1,445,443.34	39,304.74

REPORT OF SCHOOL DISTRICT TREASURER
for the
Fiscal year July 1, 1993 to June 30, 1994

SUMMARY

Cash on Hand July 1, 1993	\$6,556.64
Received from Selectmen	\$1,358,921.00
Revenue from State Sources	\$91,406.03
Received as income from Trust Funds	\$2.05
Received from all Other Sources	\$13,463.28
TOTAL RECEIPTS	\$1,470,349.00
Total Amount Available for Fiscal Year	\$1,470,349.00
Less School Board Orders Paid	\$1,434,220.02
Balance on Hand June 30, 1994	\$36,128.98

July 27, 1994

Robert C Morey
District Treasurer

MONROE BOND ISSUE
\$900,000.

	<u>Principal</u>	<u>Interest</u>
1993-94	180,000.00	31,050.00
1994-95	180,000.00	18,630.00
1995-96	180,000.00	6,210.00

Audit Report

The Monroe School District has been audited by the firm Plodzik & Sanderson Professional Association. Copies of the audit are available for public review at the Superintendent's Office on South Court St. in Woodsville, NH.

1993-94 Employees	Actual Salary Paid	Health Ins.	Life Ins.	Work Comp.	Ret.	FICA	Unemp. Comp.	Total
Sandra Adams	13,530.00	0.00	17.00	79.83	0.00	1,035.05	64.85	14,726.72
Patricia Bailey	11,102.82	3,146.28	17.00	433.01	310.88	849.37	53.22	15,912.57
Sarah Bowen	23,415.00	2,972.85	17.00	138.15	458.93	1,791.25	112.23	28,905.41
Barbara Cobb	33,248.00	0.00	17.00	196.16	651.66	2,543.47	159.36	36,815.65
George Cobb	31,950.00	4,246.89	17.00	188.51	626.22	2,444.18	153.14	39,625.93
Julie Fullerton	8,158.50	1,572.93	17.00	48.14	228.44	624.13	39.10	10,688.23
Cindy Guibord	4,540.50	0.00	14.00	177.08	0.00	347.35	21.76	5,100.69
Heather Lamont	24,805.00	4,246.89	17.00	146.35	486.18	1,897.58	118.89	31,717.89
Sandra Lang	14,277.12	4,246.89	17.00	84.24	0.00	1,092.20	68.43	19,785.87
Timothy Leahy	8,158.50	4,246.89	17.00	48.14	228.44	624.13	39.10	13,362.19
Cynthia Miller	3,273.71	0.00	17.00	19.31	0.00	250.44	15.69	3,576.15
Kathleen Moore	27,962.00	4,246.89	17.00	164.98	548.06	2,139.09	134.02	35,212.04
Willard Newton	21,150.45	4,246.89	17.00	824.87	0.00	1,618.01	101.37	27,958.59
Carl Nolin	42,230.00	4,246.89	17.00	249.16	827.71	3,230.60	202.41	51,003.76
Richard Smith	32,878.00	4,246.89	17.00	193.98	644.41	2,515.17	157.58	40,653.03
Wendy Stavseth	36,287.00	0.00	17.00	214.09	711.23	2,775.96	173.92	40,179.20
Lorie Walters	6,444.50	4,246.89	17.00	38.02	0.00	493.00	30.89	11,270.31
Jeanne Ward	29,315.00	4,246.89	17.00	172.96	574.57	2,242.60	140.51	36,709.53
Jennifer Weber	27,060.00	0.00	17.00	159.65	530.38	2,070.09	129.70	29,966.82
Linnae Wheeler	5,972.64	0.00	17.00	232.93	0.00	456.91	28.63	6,708.11
Heather Wightman	9,018.75	1,308.37	14.00	53.21	252.53	689.93	43.23	11,380.02
Barry Williams	18,760.00	4,246.89	17.00	110.68	0.00	1,435.14	89.92	24,659.63
Heather Winkler	6,044.00	0.00	0.00	35.66	0.00	462.37	28.97	6,570.99
Gayle Wormer	4,140.50	0.00	0.00	24.43	0.00	316.75	19.85	4,501.52
TOTAL	443,721.99	55,716.22	368.00	4,033.53	7,079.62	33,944.73	2,126.76	546,990.85

MONROE SCHOOL DISTRICT
1993-94 Salaries

EMPLOYEE	FISCAL AMOUNT
Adams, Sandra	13,530.00
Anderson, Julie	120.00
Bailey, Patricia	11,102.82
Bean, Natalie	80.00
Bowen, Sarah	23,415.00
Cobb, Barbara	33,248.00
Cobb, George	31,950.00
Conquest, Charles	40.00
Donovan, J. Michael	40.00
Fitzpatrick, Barbara	120.00
Fitzpatric, Thomas	80.00
Foster, Sandy	40.00
Frazer, Cindy	650.00
Frazer, Elizabeth	40.00
Fullerton, Julie	8,158.50
Gorham, Terry	650.00
Gozzo, Sharon	40.00
Guibord, Cindy	4,540.50
Hudson, Patricia	40.00
Jaynes, Monica	400.00
Joyce, Eileen	120.00
Lamont, Heather	24,805.00
Lang, Sandra	14,277.12
Lang, Sandra	30.00
Leahy, Timothy	8,158.50
Longfellow, Eleanor	100.00
Miller, Cynthia	6,273.71
Moore, Kathleen	27,962.00
Morey, Robert	1,846.00
Morrison, Leslie	30.00
Newton, Jr. Willard	228.55
Newton, Willard	21,150.45
Nolin, Carl	42,230.00
Powers, Priscilla	180.00
Regis, Robert	650.00
Smith, Richard	32,878.00
Stavseth, Wendy	36,287.00
Stevenson, Norman	500.00
Trischman, Kyle	720.00
Walters, Lorie	9,444.50

Ward, Denis

650.00

FISCAL AMOUNT

EMPLOYEE

29,315.00

Ward, Jeanne

27,060.00

Weber, Jennifer

5,972.64

Wheeler, Linnae

9,018.75

Wightman, Heather

18,760.00

Williams, Barry

6,044.00

Winkler, Heather

4,140.50

Wormer, Gayle

TO THE SCHOOL BOARD AND CITIZENS OF MONROE,
I SUBMIT MY
EIGHTH ANNUAL REPORT

On October 19, 1994 the New Hampshire State Board of Education approved the request of the Lincoln-Woodstock Cooperative School District to withdraw from School Administrative Unit 23 and form their own SAU effective July 1, 1995. In November, 1993 the Lincoln-Woodstock Cooperative School Board voted to request that the New Hampshire State Department of Education lift the moratorium on the creation of new School Administrative Units and allow them to withdraw from SAU 23 and create their own SAU. In January, 1994 the NH State Board of Education lifted the moratorium and in April voted to conditionally grant Lincoln-Woodstock's request to form their own SAU contingent upon the six remaining districts of SAU 23 developing a satisfactory proposed budget and program of services for the 1995-96 school year. A restructuring committee was formed and over the next five months board members, budget committee members and SAU administrators discussed staffing and services that should be provided by SAU 23. The financial impact of Lin-Wood's withdrawal was also discussed and this resulted in negotiations between the parties. The remaining six districts felt that it was essential that Lin-Wood assist them financially during the phase in period. This resulted in an agreement that called for the new Lin-Wood SAU (SAU 68) to employ and assume the final year of the Superintendent's contract along with all related expenses to enable the six remaining districts to employ a new Superintendent at a considerable savings. The agreement also required that the assets of the SAU (computers, furniture, etc.) be split based upon where they are located rather than based upon Lin-Wood's entitlement of 38% (85.5% of the assets were located in the Woodsville office and only 14.5% were located in the Lincoln office). Lin-Wood also agreed to surrender its right to its 38% share of the 1993-94 SAU 23 surplus of \$61,341 and to guarantee a minimum surplus of \$50,000 for 1994-95. In the event the minimum is not reached Lin-Wood will compensate SAU 23 for any shortfall. Lincoln-Woodstock also agreed to accept its share of any outstanding legal obligations as of June 30, 1995 and its share of any legal liabilities that may be brought against SAU 23, provided Lincoln-Woodstock was a member of SAU 23 at the time of the occurrence. With the

withdrawal of Lincoln-Woodstock, SAU 23 will consist of the Bath, Benton, Haverhill Cooperative, Monroe, Piermont and Warren School Districts as of July 1, 1995. The six remaining boards of SAU 23 have selected Assistant Superintendent Linda Nelson as the new Superintendent. She will assume her new responsibilities effective July 1, 1995.

This year, in order to make the transition to next year easier, district responsibilities have been split between the Superintendent and Assistant Superintendent. I am responsible for all aspects of administering the Piermont, Warren and Lincoln-Woodstock Cooperative School Districts including budget development and implementation; attending school board, budget, and school district meetings; personnel and negotiations; and curriculum and instruction. Ms. Nelson has similar responsibilities in the Bath, Monroe and Haverhill Cooperative School Districts. Benton and the School Administrative Unit are presently shared responsibilities with the Superintendent responsible for all aspects of the 1994-95 school year and Ms. Nelson, as Superintendent-elect, responsible for developing the 1995-96 budget, recommending 1995-96 staffing and planning for the 1995-96 school year.

This past year five individuals in SAU 23 received special recognition. In October Wayne Fortier, Chair of both the SAU and Haverhill Cooperative School Boards was elected President of the New Hampshire School Board Association. Bruce Labs, Woodsville High School Principal was selected as New Hampshire High School Principal of the Year. He was presented the National Distinguished Principal Award in Washington, D.C. by the National Association of Secondary Principals. Kevin Joyce of Woodsville High School was recognized last spring as the 1994 New Hampshire Secondary School Guidance Counselor of the Year and Joanne Melanson of Woodsville High was chosen as the 1994 New Hampshire FBLA Advisor of the Year. Recently Nancy McIver of Lin-Wood Middle High School was selected as the 1995 New Hampshire Consumer and Homemaking Science Teacher of the Year.

This year we would also like to recognize Robert Morey who has served as the Monroe School District Treasurer for over twenty years. Mr. Morey has decided not to run for re-election in March and will step down as

treasurer effective June 30, 1995. Mr. Morey's tenure has been one of excellence and we appreciate his commitment and dedication to the school district.

In closing I would like to thank the citizens of Monroe for your support of the Monroe Consolidated School during my tenure as Superintendent. We have made many changes including the addition and renovations to the school, developing curricula in all academic areas, utilizing technology for both educational and administrative purposes, expanding staff development activities, implementing an evaluation process for all staff and developing school board policy manuals. You have an excellent school, a dedicated faculty and staff, an accomplished principal, and a committed school board. We have all tried over the last eight years to make the Monroe Consolidated School a better place for children. I believe we have accomplished that goal and I wish you continued success in the years to come.

Respectfully submitted,

Douglas B. McDonald, Ed.D
Superintendent of Schools

TO THE SCHOOL BOARD AND CITIZENS OF MONROE,
I SUBMIT MY
THIRD ANNUAL REPORT

Monroe School is thriving, thanks to a talented faculty and staff, a smart principal with a sense of humor, and a school board that makes decisions based on the best interests of students and families in Monroe. The School Board, administration, faculty and staff have worked together this year to set priorities for the school, examine how best to schedule programs and ensure that students have the best possible learning experience possible. The school performances and celebrations continued Monroe's tradition of excellence and all-inclusive fun for students and families.

The five-member Monroe School Board maintains a close working relationship with faculty, staff, administration, and community members. Board members are diverse in their opinions and approaches, but they remain one of the most collegial and effective Boards around. In many a meeting we have held substantive discussions of school business in an atmosphere of cooperation and comraderie. Various school-community-school board committees continue to work on school projects. There is still work to do, but the people in charge of "doing" are among the best you'll find.

SAU #23 will have a new look next year. Monroe School Board members have worked hard to examine the SAU and develop a workable structure. We are still examining how districts and SAU's work together and will continue to learn about what works best over the next year. I look forward to learning with you.

Respectfully submitted,

Linda J. Nelson
Assistant Superintendent

SCHOOL ADMINISTRATIVE UNIT 23

REPORT OF SUPERINTENDENT AND ASSISTANT SUPERINTENDENT SALARIES

Section 5, Chapter 243, Laws of 1953 of the State of New Hampshire requires that school district annual reports show the total amount paid to the Superintendent and Assistant Superintendent.

One-half of the School Administrative Unit expenses is prorated among the several school districts of the Unit on the basis of adjusted valuation. One-half is prorated on the basis of average daily membership in the schools for the previous school year ending June 30. The Superintendent of SAU #23 during the 1994-95 school year will receive a salary of \$73,491 prorated among the several school districts. The Assistant Superintendent will receive a salary of \$55,105 prorated among the several school districts.

The table below shows the proration of salaries to each school district:

ASSISTANT SUPERINTENDENT SALARY

Bath	\$ 3,058.00
Benton	435.00
Haverhill Cooperative	20,483.00
Lincoln-Woodstock	20,648.00
Monroe	5,163.00
Piermont	2,601.00
Warren	2,717.00
	<u>\$55,105.00</u>

SUPERINTENDENT SALARY

Bath	\$ 4,079.00
Benton	581.00
Haverhill Cooperative	27,317.00
Lincoln-Woodstock Cooperative	27,537.00
Monroe	6,886.00
Piermont	3,468.00
Warren	3,623.00
	<u>\$73,491.00</u>

MONROE CONSOLIDATED SCHOOL
REPORT OF THE PRINCIPAL
1993-1994 SCHOOL YEAR

Back in the summer of 1992, I interviewed for the position of principal. Much to my surprise, I was offered the position. At my interviews, I was asked many questions. The three that stuck with me were:

- a. What do you consider your most important school task?

Response: To serve the community and its tax payers. To be part of the community and to take part in community school events. I believe I kept my word on this one.

- b. How do you plan to put a cap on escalating school costs?

Response: I will screen the budget often and look for ways to save money. I have saved money for the community. I have screened tuitions, I have looked for places to save on school purchases, I have looked for ways to better utilize staff, (save hiring substitutes), etc. Basically, all those money items under school control have been reduced or have remained the same. Last year, the school was able to return \$30,745 to the community.

- c. What will you do about the discipline problem at Monroe?

Response: I will evaluate the problem. I will then work with staff and community members, in an effort to resolve the situation. I evaluated the situation and found that there wasn't a discipline problem but rather a few students with behavioral difficulties. Working with school personnel, community members, and parents, I feel we have made progress and will continue to address this issue.

For the record, the Monroe School is full of talented and well-mannered students. They are being instructed by professional and caring teachers and school support staff. Without their help and understanding, we could not provide the quality educational climate that Monroe is known for.

Thanks to the school staff, the school board, the community and Monroe Students for a great three years.

Respectfully submitted,
Carl L. Nolin
Principal

This years graduates were honored on the following date:

June 10, 1994

Tammy Celino
Amanda Cobb
Nicholas Dunbar
Jill Stevenson

Class Roll

Robert Quick
Louise St. Germain
Daniel Smotrycz

Honors and Awards

Pierce-Corey Memorial Award
Merle Powers Memorial Award
Highest Honors in English
Highest Honors in French
Highest Honors in Mathematics
Highest Honors in Science
Highest Honors in History

Christen Wormer
Amanda Cobb
Amanda Cobb
Amanda Cobb
Jill Stevenson
Jill Stevenson
Jill Stevenson

Citizenship
Most Improved
Most Academic
Presidential Academic
Fitness Award

Dan Smotrycz
Louise St. Germain
Jill Stevenson

Jill Stevenson &
Amanda Cobb

Introduction into the court of Mustangs Chapter of the National Junior Honor Society:

Daniel Smotrycz
Jill Bird
Laurie Lang

David Wood
Daniel Wood
Christen Wormer

"A" Honor Roll for 1993-1994

Amanda Cobb
Woody Price
Michael Stanton

Jill Stevenson
Joanie Price

"A/B" Honor Roll for 1993-1994

Daniel Smotrycz	Crystal Rowe
Hilary Hall	Louise St. Germain
Annie Price	Jamie Cowens
Christen Wormer	Jake Gallagher
Melinda Cobb	Daniel Wood
Mike Bruno	Jill Bird
Katie Wheeler	Jessie Stevenson
Lacy Ward	Todd Thomas
Patricia Lang	

Number of pupils registered during the year	118
Average Daily Membership	108.7
Percent of Attendance	92%
Number of pupils whose tuition was paid by the district:	
Secondary	46

Enrollment by grade

Grade:										
	K	1	2	3	4	5	6	7	8	Total
Number of pupils:										
	10	15	19	12	10	14	19	11	8	118

REPORT OF THE SCHOOL NURSE
SCHOOL YEAR 1993 - 1994

There were seventy-seven students, first through eight grade, who participated in the screening exams at the Monroe Clinic by Dr. Linda DeFrahn. Heights, weights, percentiles, urine for sugar and protein, and scoliosis screenings were offered along with ears, nose, throat, heart and lung screenings, with a focus on preventive medicine.

An immunization audit was done as required by the State of NH. Parents were notified (if necessary) of deficiencies as required by the state.

Hearing and vision screenings were done. There were five hearing and two vision recommendations given for referrals to their own physicians.

An in service was held in the spring at the Monroe School by Joan Lang, R.N.P., regarding allergic reactions, signs and symptoms, and how to use an eip-pen.

Kindergarten registration enrolled eleven students to the Monroe School. At registration families are requested to bring in birth certificates and immunization records. The physical form is to be sent back to school before school starts in the fall.

A notice to serve as a reminder was sent to sixth grade parents regarding the need for a MMR booster before entering seventh grade.

SAU #23 school nurses met on a regular basis to discuss health issues, as well as to develop and implement protocols and procedures. The scope ranged from infectious control, first aid, medication requirements, screenings, referrals, community awareness programs, and a health education newsletter to help promote a comprehensive school health service.

Thank you to students, parents, community and Monroe School Staff for your assistance and participation in the school health program.

Respectfully submitted
Gayle Wormer, RN
School Nurse

AMOUNT	CHK DATE	VENDOR
198,630.00	07/06/1993	SHAWMUT BANK CONNECTICUT,N.A.
750.75	07/09/1993	FLEET BANK
844.35	07/23/1993	FLEET BANK
1,166.28	08/03/1993	FLEET BANK
226.09	08/12/1993	NH RETIREMENT SYSTEM
934.05	08/17/1993	FLEET BANK
30.00	08/18/1993	AMERICAN COUNSELING ASSOC.
50.00	08/18/1993	AIMS EDUCATION FOUNDATION
20.00	08/18/1993	ARTS & ACTIVITIES
20.00	08/18/1993	AT&T CONSUMER PRODUCTS DIV.
20.26	08/18/1993	AT&T KANSAS CITY
125.75	08/18/1993	BAKER & TAYLOR
75.06	08/18/1993	BROWN, JUDITH
11.25	08/18/1993	CALEDONIAN-RECORD, THE
30.00	08/18/1993	CASELLA WASTE MGT, INC
234.34	08/18/1993	N.E. SCHOOL SUPPLY
45.00	08/18/1993	CHRISTOPHER-GORDON PUBLISHERS
79.09	08/18/1993	CLARUS MUSIC, LTD.
130.00	08/18/1993	CLAY POINT ASSOCIATES, INC.
53.50	08/18/1993	COBB, GEORGE
1,588.00	08/18/1993	COMPENSATION FUNDS OF NH
14.54	08/18/1993	CONNECT, INC. FILE NO. 12169
3,814.32	08/18/1993	CRITICAL SKILLS INSTITUTE
260.66	08/18/1993	DARTMOUTH BOOKSTORE
1,570.48	08/18/1993	DELTA EDUCATION
60.93	08/18/1993	DEMCO
142.50	08/18/1993	EVERYDAY LEARNING CORPORATION
30.80	08/18/1993	FORTIS BENEFITS INSURANCE CO.
62.50	08/18/1993	GAMBLE MUSIC COMPANY
72.14	08/18/1993	GEYER INSTRCT. AIDS CO., INC.
638.30	08/18/1993	GRANITE STATE ELECTRIC
467.12	08/18/1993	HARCOURT BRACE JOVANOVICH, INC
133.33	08/18/1993	HIGHSMITH CO, INC, THE
1,119.79	08/18/1993	HOLT, RINEHART AND WINSTON

AMOUNT	CHK DATE	VENDOR
147.00	08/18/1993	KELLEY'S FOOD TOWN
810.02	08/18/1993	KENCO, INC.
79.00	08/18/1993	KIBBE, JULIE L.
102.30	08/18/1993	KIDDER & BURKE
175.32	08/18/1993	MACMILLIAN MCGRAW HILL
35.80	08/18/1993	MAY ASSOC., LTD., LOLA L.
129.56	08/18/1993	CORONET/MTI
72.15	08/18/1993	MODERN PROGRAMS LEARNING PRESS
62.00	08/18/1993	MONROE CLINIC, THE
185.56	08/18/1993	NEW ENGLAND TELEPHONE
410.00	08/18/1993	NHASP
5,387.41	08/18/1993	NHMA INSURANCE TRUST
1,535.70	08/18/1993	NHSBA
656.00	08/18/1993	NHSBIT - UC
3,954.00	08/18/1993	NHSBIT P/C GROUP
1,380.00	08/18/1993	NHSBIT
106.14	08/18/1993	NORCROSS OFFICE EQUIPMENT
369.60	08/18/1993	NORTH COUNTRY ED FOUNDATION
77.28	08/18/1993	PERFECTION LEARNING CO., THE
22.00	08/18/1993	SCHOOL ARTS
69.47	08/18/1993	SCOTT FORESMAN AND COMPANY
546.00	08/18/1993	SIMPLEX TIME RECORDER CO.
3,207.00	08/18/1993	ST. JOHNSBURY ACADEMY
662.50	08/18/1993	TIBBETTS, M.A., KERRY L.
33.00	08/18/1993	TUCK PRESS
10.00	08/18/1993	WEBB, THE
47.20	08/18/1993	WEEKLY READER
36.00	08/18/1993	WONDERFUL IDEAS
41.03	08/18/1993	WOODSVILLE TRUE VALUE HARDWARE
160.00	08/26/1993	STAMPED ENVELOPE AGENCY
80.00	08/26/1993	NHSAA
2,800.00	08/30/1993	BELYEA TRANSPORTATION
4,267.61	08/30/1993	FLEET BANK
238.62	09/08/1993	NH RETIREMENT SYSTEM
19.51	09/08/1993	NH RETIREMENT SYSTEM
199.61	09/15/1993	AMES DEPARTMENT STORES, INC

AMOUNT	CHK DATE	VENDOR
20.60	09/15/1993	AT&T CONSUMER PRODUCTS DIV.
20.54	09/15/1993	AT&T KANSAS CITY
74.44	09/15/1993	BAKER & TAYLOR
65.00	09/15/1993	BETTER HEARING CENTER, INC, TH
828.84	09/15/1993	BURLINGTON FOOD SFRVICE
82.07	09/15/1993	BUTSONS SUPERMARKET
30.00	09/15/1993	CASELLA WASTE MGT, INC
139.70	09/15/1993	CHARLESBRIDGE PUBLISHING
911.66	09/15/1993	N.E. SCHOOL SUPPLY
71.15	09/15/1993	CHILDSWORK/CHILDSPLAY
2,800.00	09/15/1993	CITIZFNS SAV BANK & TRUST CO.
56.77	09/15/1993	COBB, GEORGE
14.95	09/15/1993	CONNECT, INC. FILE NO. 12169
16.25	09/15/1993	COUNTRY GAS SERVICE
89.08	09/15/1993	CREATIVE PUBLICATIONS
14.53	09/15/1993	CURRICULUM ASSOCIATES, INC
69.90	09/15/1993	CURRICULUM INNOVATIONS GROUP
30.20	09/15/1993	DIRECT - MICRO
768.93	09/15/1993	EBSCO SUBSCRIPTION SERVICES
21.45	09/15/1993	EBSCO
41.80	09/15/1993	EDUCATORS FOR SOCIAL RESPONS
47.00	09/15/1993	ELLIS MUSIC CO., INC.
1,248.65	09/15/1993	EMPIRE JANITORIAL SUPPLY CO
142.00	09/15/1993	FITNESS FIRST
4,304.06	09/15/1993	FLEET BANK
30.80	09/15/1993	FORTIS BENEFITS INSURANCE CO.
83.05	09/15/1993	FREY SCIENTIFIC CO.
5,208.00	09/15/1993	GARY'S FUELS
630.05	09/15/1993	GRANITE STATE ELECTRIC
1,133.53	09/15/1993	HAMMETT COMPANY, J.L.
372.03	09/15/1993	HARCOURT BRACE JOVANOVIH, INC
616.00	09/15/1993	HATCHLAND DAIRY
158.49	09/15/1993	HEINEMANN EDUCATIONAL BOOKS
366.79	09/15/1993	HIGHSMITH CO, INC, THE
355.89	09/15/1993	HOUGHTON MIFFLIN COMPANY
565.89	09/15/1993	INDEPENDENT FOOD COMPANY
170.30	09/15/1993	KENCO, INC.
59.50	09/15/1993	KIDDER & BURKE
39.36	09/15/1993	LEPAGE, F R, BAKERY, INC
48.29	09/15/1993	MACGILL, WILLIAM V, & CO

AMOUNT	CHK DATE	VENDOR
31.60	09/15/1993	MARCO PRODUCTS
379.75	09/15/1993	MATH LEARNING CENTER, THE
87.50	09/15/1993	MCDONALD, INC., LEE S.
79.57	09/15/1993	MICRO BIO-MEDICS
100.84	09/15/1993	MONROE CONSOLIDATED SCHOOL
14.71	09/15/1993	NATIONAL COUNCIL OF TEACHERS
400.00	09/15/1993	NE ASSOC. OF SCHOOLS & COLLEGE
218.69	09/15/1993	NEW ENGLAND TELEPHONE
20.00	09/15/1993	NH ART EDUCATORS ASSN.
10,534.02	09/15/1993	NHMA INSURANCE TRUST
135.00	09/15/1993	OM ASSOCIATION, INC.
185.00	09/15/1993	PARSONS, CALVIN, JR
3,453.28	09/15/1993	PIERMONT SCHOOL DISTRICT
58.00	09/15/1993	POSTMASTER-MONROE
58.14	09/15/1993	ROCKY MOUNTAIN SPORTS, INC
79,088.00	09/15/1993	SAU #23
86.38	09/15/1993	SAX ARTS & CRAFTS
960.00	09/15/1993	SCHOFIELD'S SEPTIC TANK SRVC
125.62	09/15/1993	SCHOLASTIC INC.
93.60	09/15/1993	SEAMANS ELECTRICAL
315.87	09/15/1993	SEYMOUR, DALE
188.33	09/15/1993	SILVER BURDETT AND GINN
83.10	09/15/1993	SOCIAL STUDIES SCHOOL SERVICE
199.65	09/15/1993	SPORTIME
90.00	09/15/1993	STAVSETH, WENDY
16.75	09/15/1993	SUMMIT LEARNING
90.53	09/15/1993	SUNDANCE
843.00	09/15/1993	TIBBETTS, M.A., KERRY L.
100.13	09/15/1993	WALCH, J WESTON, PUBLISHER
287.46	09/15/1993	WARD, H. NORMAN
35.20	09/15/1993	WEEKLY READER
46.86	09/15/1993	WJM PLASTICS, INC.
88.02	09/15/1993	WOODSVILLE TRUE VALUE HARDWARE
586.48	09/15/1993	WRIGHT GROUP, THE
307.94	09/15/1993	YOUNGS
2,800.00	09/28/1993	CITIZENS SAV BANK & TRUST CO.
4,357.46	09/28/1993	FLEET BANK
95.20	09/28/1993	FORTIS BENEFITS INSURANCE CO.
30.00	09/28/1993	HERITAGE NEW HAMPSHIRE

AMOUNT	CHK DATE	VENDOR
1,647.47	09/28/1993	NH RETIREMENT SYSTEM
215.57	09/28/1993	NH RETIREMENT SYSTEM
193.50	09/30/1993	HOPKINS CENTER BOX OFFICE
2,800.00	10/12/1993	CITIZENS SAV BANK & TRUST CO.
4,411.81	10/12/1993	FLEET BANK
5,195.64	10/12/1993	NHMA INSURANCE TRUST
306.12	10/12/1993	VERMONT DEPARTMENT OF TAXES
20.60	10/20/1993	AT&T CONSUMER PRODUCTS DIV.
19.80	10/20/1993	AT&T KANSAS CITY
302.72	10/20/1993	BAKER & TAYLOR
1,445.49	10/20/1993	BURLINGTON GROCERY CO
65.50	10/20/1993	BUTSONS SUPERMARKET
40.00	10/20/1993	CASELLA WASTE MGT, INC
83.40	10/20/1993	CENTRAL SUPPLY, INC.
5.99	10/20/1993	N.E. SCHOOL SUPPLY
44.29	10/20/1993	COBB, GEORGE
17.74	10/20/1993	CONNECT, INC. FILE NO. 12169
48.88	10/20/1993	COUNTRY GAS SERVICE
68.89	10/20/1993	EBSCO SUBSCRIPTION SERVICES
348.00	10/20/1993	EMPIRE JANITORIAL SUPPLY CO
90.00	10/20/1993	FAGAN, DAVID
991.59	10/20/1993	GRANITE STATE ELECTRIC
29.81	10/20/1993	HARCOURT BRACE JOVANOVICH INC.
928.50	10/20/1993	HATCHLAND DAIRY
24.03	10/20/1993	HEINEMANN EDUCATIONAL BOOKS
333.80	10/20/1993	HIGHSMITH CO, INC, THE
141.27	10/20/1993	INDEPENDENT FOOD COMPANY
46.00	10/20/1993	JACOBSON DESIGN, LTD, ROBERT
25.53	10/20/1993	KELLEY'S FOOD TOWN
17.95	10/20/1993	KIDS DISCOVER
73.16	10/20/1993	LEPAGE, F R, BAKERY, INC
121.50	10/20/1993	LYONS, LAUREL, M.D.
40.12	10/20/1993	MACMILLAN PUBLISHING CO.
110.12	10/20/1993	MONROE CONSOLIDATED SCHOOL
41.32	10/20/1993	NATIONAL HEALTH SUPPLY, CORP.
15.00	10/20/1993	NATIONAL WILDLIFE FEDERATION
125.00	10/20/1993	NETWORK, INC.

AMOUNT	CHK DATE	VENDOR
289.91	10/20/1993	N.E. SCHOOL SUPPLY
311.90	10/20/1993	NEW ENGLAND TELEPHONE
24.75	10/20/1993	NEW HAMPSHIRE, STATE OF, TREAS
656.00	10/20/1993	NHSBIT - UC
327.00	10/20/1993	NHSBIT P/C GROUP
789.13	10/20/1993	NORCROSS OFFICE EQUIPMENT
265.00	10/20/1993	NORTH COUNTRY ED FOUNDATION
225.19	10/20/1993	SCHOLASTIC INC.
64.00	10/20/1993	SCHOOL HOUSE PRODUCTS
2.47	10/20/1993	SCRUGGS HARDWARE
53.25	10/20/1993	SEYMOUR, DALE
21.99	10/20/1993	ITP EDUCATION DIVISION
38.49	10/20/1993	TEACHING RESOURCE CENTER
651.00	10/20/1993	TIBBETTS, M.A., KERRY L.
83.60	10/20/1993	TREASURER, STATE OF NH
115.00	10/20/1993	UPPER VALLEY PEDIATRICS
82.40	10/20/1993	WEEKLY READER
50.00	10/20/1993	WOMEN'S HEALTH PRIMARY CARE
31.24	10/20/1993	WORLD ALMANAC EDUCATION
2,800.00	10/26/1993	CITIZENS SAV BANK & TRUST CO.
4,425.95	10/26/1993	FLEET BANK
2,471.20	10/26/1993	NH RETIREMENT SYSTEM
334.20	10/26/1993	NH RETIREMENT SYSTEM
40.00	10/26/1993	NHCSS CONFERENCE
119,040.50	10/26/1993	ST. JOHNSBURY ACADEMY
4,267.61	11/12/1993	FLEET BANK
100.00	11/17/1993	ADT SECURITY SYSTEMS
6.98	11/17/1993	AMES DEPARTMENT STORES, INC
20.60	11/17/1993	AT&T CONSUMER PRODUCTS DIV.
35.26	11/17/1993	AT&T KANSAS CITY
318.31	11/17/1993	BAKER & TAYLOR
65.00	11/17/1993	BISHOP, MD, ABFP, DAVID E.
18.00	11/17/1993	BOOK LINKS
731.38	11/17/1993	BURLINGTON GROCERY CO
58.66	11/17/1993	BUTSONS SUPERMARKET
20.00	11/17/1993	CASELLA WASTE MGT, INC
32.91	11/17/1993	CENTER FOR APPLIED RESEARCH

AMOUNT	CHK DATE	VENDOR
2,800.00	11/17/1993	CITIZENS SAV BANK & TRUST CO.
28.86	11/17/1993	COBB, GEORGE
15.85	11/17/1993	CONNECT, INC. FILE NO. 12169
180.00	11/17/1993	CONNECTICUT VALLEY LEAGUE
65.72	11/17/1993	COUNTRY GAS SERVICE
67.19	11/17/1993	DARTMOUTH BOOKSTORE
164.11	11/17/1993	EDUCATIONAL ELECTRONICS
30.08	11/17/1993	ELLIS PAINT, WALLPAPER, GLASS
83.00	11/17/1993	FAGAN, DAVID
100.00	11/17/1993	FIDDLEHEAD BOATWORKS
13.26	11/17/1993	FREY SCIENTIFIC CO.
1,082.13	11/17/1993	GRANITE STATE ELECTRIC
15.22	11/17/1993	HAMMETT COMPANY, J.L.
136.14	11/17/1993	HARCOURT, BRACE, JOVANOVICH
604.00	11/17/1993	HATCHLAND DAIRY
1,560.00	11/17/1993	HODGDON SALES INC
22.35	11/17/1993	HOLT COMPANY, THE
73.63	11/17/1993	HOUGHTON MIFFLIN COMPANY
105.00	11/17/1993	JOCK, WALTER E, OIL CO., INC
119.00	11/17/1993	K-MART
16.94	11/17/1993	KELLEY'S FOOD TOWN
52.95	11/17/1993	KICKVIEW SOFTWARE
67.30	11/17/1993	KIDDER & BURKE
50.00	11/17/1993	KINGDOM COUNTY PRODUCTIONS
49.85	11/17/1993	LANDMARK EDITIONS, INC.
37.00	11/17/1993	LEAHY, TIMOTHY
91.73	11/17/1993	LEPAGE, F R, BAKERY, INC
79.00	11/17/1993	MATH LEARNING CENTER, THE
135.43	11/17/1993	MONROE CONSOLIDATED SCHOOL
223.81	11/17/1993	N.E. SCHOOL SUPPLY
324.42	11/17/1993	NEW ENGLAND TELEPHONE
44.00	11/17/1993	NEW HAMPSHIRE, STATE OF, TREAS
313.62	11/17/1993	NORCROSS OFFICE EQUIPMENT
265.00	11/17/1993	NORTH COUNTRY ED FOUNDATION
417.50	11/17/1993	PARSONS, CALVIN, JR
21.50	11/17/1993	POSTMASTER-MONROE
51.97	11/17/1993	RADIO SHACK
120.00	11/17/1993	ROY REFRIGERATION INC
29,266.55	11/17/1993	SAU #23
51.50	11/17/1993	SCHOOL HOUSE PRODUCTS

AMOUNT	CHK DATE	VENDOR
21.50	11/17/1993	SCRUGGS HARDWARE
7.50	11/17/1993	SEYMOUR, DALE
14.80	11/17/1993	SMITH, RICHARD
179.64	11/17/1993	SOCIAL STUDIES SCHOOL SERVICE
27.23	11/17/1993	ITP EDUCATION DIVISION
77.00	11/17/1993	ST. JOHNSBURY FAMILY MEDICINE
414.00	11/17/1993	TIBBETTS, M.A., KERRY L.
265.00	11/17/1993	WHITE, M.ED., WILLIAM J.
26.40	11/17/1993	WIGHTMAN, HEATHER
116.50	11/17/1993	YOUNG'S PIANO SERVICE
2,800.00	11/23/1993	CITIZENS SAV BANK & TRUST CO.
4,471.80	11/23/1993	FLEET BANK
32.20	11/23/1993	FORTIS BENEFITS INSURANCE CO.
1,647.47	11/23/1993	NH RETIREMENT SYSTEM
215.57	11/23/1993	NH RETIREMENT SYSTEM
10,371.62	11/23/1993	NHMA INSURANCE TRUST
2,800.00	12/07/1993	CITIZENS SAV BANK & TRUST CO.
4,344.46	12/07/1993	FLEET BANK
5,162.80	12/15/1993	AMERICAN SCHOOL FOR THE DEAF
20.97	12/15/1993	APPLE COMPUTER, INC.
20.60	12/15/1993	AT&T CONSUMER PRODUCTS DIV.
38.70	12/15/1993	AT&T KANSAS CITY
45.00	12/15/1993	BILLINGS FARM
1,050.29	12/15/1993	BURLINGTON GROCERY CO
54.62	12/15/1993	BUTSONS SUPERMARKET
70.00	12/15/1993	CASELLA WASTE MGT, INC
8.56	12/15/1993	N.E. SCHOOL SUPPLY
31.41	12/15/1993	CLARUS MUSIC, LTD.
24.53	12/15/1993	CONNECT, INC. FILE NO. 12169
113.04	12/15/1993	COUNTRY GAS SERVICE
17.25	12/15/1993	CREATIVE PUBLICATIONS
750.00	12/15/1993	DEFRAHN, LINDA S., D.O.
27.90	12/15/1993	EDUCATORS PROGRESS SERVICE INC
255.78	12/15/1993	EMPIRE JANITORIAL SUPPLY CO
10.19	12/15/1993	FOGGS HARDWARE & BLDG SUPPLIES
30.80	12/15/1993	FORTIS BENEFITS INSURANCE CO.
227.34	12/15/1993	FULLERTON, JULIE

AMOUNT	CHK DATE	VENDOR
18.95	12/15/1993	GAMBLE MUSIC COMPANY
1,030.45	12/15/1993	GRANITE STATE ELECTRIC
823.74	12/15/1993	HAMMETT COMPANY, J L
561.55	12/15/1993	HATCHLAND DAIRY
22,017.18	12/15/1993	HAVERHILL CO-OP SCHOOL DIST.
32.95	12/15/1993	HEINEMANN EDUCATIONAL BOOKS
197.76	12/15/1993	INDEPENDENT FOOD COMPANY
64.90	12/15/1993	KIDDER & BURKE
46.42	12/15/1993	LEPAGE, F R, BAKERY, INC
565.81	12/15/1993	LYNDONVILLE OFFICE EQUIP INC
65.00	12/15/1993	NASSP
85.56	12/15/1993	NEW ENGLAND SCHOOL SUPPLY
311.69	12/15/1993	NEW ENGLAND TELEPHONE
16.50	12/15/1993	NEW HAMPSHIRE, STATE OF, TREAS
5,338.38	12/15/1993	NHMA INSURANCE TRUST
222.21	12/15/1993	NORCROSS OFFICE EQUIPMENT
13.00	12/15/1993	NORTH COUNTRY ED FOUNDATION
14.95	12/15/1993	PELLETS, INC.
509.24	12/15/1993	SEARS, ROEBUCK & CO.
12,420.00	12/15/1993	SHAWMUT BANK CONNECTICUT,N.A.
32.76	12/15/1993	SMITH, RICHARD
28.89	12/15/1993	SOCIAL STUDIES SCHOOL SERVICE
75.00	12/15/1993	STATE OF NEW HAMPSHIRE
21.30	12/15/1993	SUMMIT LEARNING
676.00	12/15/1993	TIBBETTS, M.A., KERRY L.
236.88	12/15/1993	TRUMPET CLUB
340.80	12/15/1993	WARD, DEBORAH
135.00	12/15/1993	WHITE, M.ED., WILLIAM J.
60.00	12/15/1993	WOODSVILLE HIGH SCHOOL
2,800.00	12/21/1993	CITIZENS SAV BANK & TRUST CO.
4,334.45	12/21/1993	FLEET BANK
1,124.62	12/21/1993	VERMONT DEPARTMENT OF TAXES
2,800.00	01/06/1994	CITIZENS SAV BANK & TRUST CO.
4,303.12	01/06/1994	FLEET BANK
1,647.47	01/06/1994	NH RETIREMENT SYSTEM
215.57	01/06/1994	NH RETIREMENT SYSTEM
226.57	01/19/1994	ADORAMA

AMOUNT	CHK DATE	VENDOR
3,385.82	01/19/1994	AMERICAN SCHOOL FOR THE DEAF
20.60	01/19/1994	AT&T
48.50	01/19/1994	AT&T KANSAS CITY
49.30	01/19/1994	BAKER & TAYLOR
496.20	01/19/1994	BELYEA TRANSPORTATION
633.44	01/19/1994	BURLINGTON FOOD SERVICE
105.38	01/19/1994	BUTSONS SUPERMARKET
40.00	01/19/1994	CASELLA WASTE MGT, INC
2,800.00	01/19/1994	CITIZENS SAV BANK & TRUST CO.
2,832.31	01/19/1994	COMPENSATION FUNDS OF NH
16.07	01/19/1994	CONNECT, INC. FILE NO. 12169
65.07	01/19/1994	COUNTRY GAS SERVICE
22.95	01/19/1994	CREATIVE PUBLICATIONS
67.25	01/19/1994	ELLIS MUSIC CO., INC.
30.45	01/19/1994	ELLIS PAINT,WALLPAPER,GLASS
14.00	01/19/1994	EUREKA HOSE CO. NO. 1
4,352.64	01/19/1994	FLEET BANK
1,980.00	01/19/1994	GARY'S FUELS
250.00	01/19/1994	GOLFMAN, MICHAEL
1,033.43	01/19/1994	GRANITE STATE ELECTRIC
9.39	01/19/1994	HARCOURT BRACE JOVANOVICH INC.
594.30	01/19/1994	HATCHLAND DAIRY
51.12	01/19/1994	HIGHSMITH CO, INC, THE
219.00	01/19/1994	KEITH'S II SPORTING GOODS
25.55	01/19/1994	KELLEY'S FOOD TOWN
102.40	01/19/1994	KIDDER & BURKE
97.76	01/19/1994	LEAHY, TIMOTHY
73.66	01/19/1994	LEPAGE, F R, BAKERY, INC
5,500.00	01/19/1994	LITTLETON SCHOOL DISTRICT
99.82	01/19/1994	MONROE CONSOLIDATED SCHOOL
192.00	01/19/1994	MONROE, TOWN OF
146.10	01/19/1994	N.E. SCHOOL SUPPLY
280.39	01/19/1994	NEW ENGLAND TELEPHONE
22.00	01/19/1994	NEW HAMPSHIRE, STATE OF, TREAS
5,338.38	01/19/1994	NHMA INSURANCE TRUST
656.00	01/19/1994	NHSBIT - UC
494.41	01/19/1994	NORCROSS OFFICE EQUIPMENT
1,950.00	01/19/1994	PLODZIK & SANDERSON
58.00	01/19/1994	POSTMASTER-MONROE
47.72	01/19/1994	POULSEN'S LUMBER MILL

MONROE SCHOOL DISTRICT

AMOUNT	CHK DATE	VENDOR
133.18	01/19/1994	SELSI
2,290.72	01/19/1994	ST. JOHNSBURY ACADEMY
217.00	01/19/1994	TIBBETTS, M.A., KERRY L.
16.50	01/19/1994	TUCK PRESS
42.94	01/19/1994	VITESSE
287.20	01/19/1994	WARD, DEBORAH
35.86	01/19/1994	WIGHTMAN, HEATHER
50.49	01/19/1994	WOODSVILLE TRUE VALUE HARDWARE
32.83	01/19/1994	WRIGHT GROUP, THE
4,385.89	02/01/1994	FLEET BANK
1,647.47	02/01/1994	NH RETIREMENT SYSTEM
215.57	02/01/1994	NH RETIREMENT SYSTEM
2,800.00	02/01/1994	CITIZENS SAV BANK & TRUST CO.
5,162.80	02/16/1994	AMERICAN SCHOOL FOR THE DEAF
1,311.00	02/16/1994	APPLE COMPUTER, INC.
20.60	02/16/1994	AT&T
45.54	02/16/1994	AT&T KANSAS CITY
1,710.00	02/16/1994	BOWEN, SARAH
735.58	02/16/1994	BURLINGTON FOOD SERVICE
49.42	02/16/1994	BUTSONS SUPERMARKET
45.00	02/16/1994	CALEDONIAN-RECORD, THE
40.05	02/16/1994	CARLEX
20.00	02/16/1994	CASELLA WASTE MGT, INC
2,800.00	02/16/1994	CITIZENS SAV BANK & TRUST CO.
10.04	02/16/1994	COBB, GEORGE
15.46	02/16/1994	CONNECT, INC. FILE NO. 12169
110.07	02/16/1994	COUNTRY GAS SERVICE
115.79	02/16/1994	DARTMOUTH BOOKSTORE
63.89	02/16/1994	EARL'S PLUMBING & EXCAVATING
270.75	02/16/1994	EARLY PREV. OF SCHOOL FAILURE
4,596.00	02/16/1994	FLEET BANK
30.80	02/16/1994	FORTIS BENEFITS INSURANCE CO.
95.00	02/16/1994	FRED'S ELECTRIC MOTOR REPAIRS
1,080.11	02/16/1994	GRANITE STATE ELECTRIC
501.50	02/16/1994	HATCHLAND DAIRY
68.81	02/16/1994	HIGH NOON BOOKS
682.68	02/16/1994	HIGHSMITH CO, INC, THE
550.00	02/16/1994	HILLMAN, DOUGLAS

AMOUNT	CHK DATE	VENDOR
116.00	02/16/1994	JOCK, WALTER E, OIL CO., INC
23.00	02/16/1994	JONES SCHOOL SUPPLY
1,108.25	02/16/1994	LEARNING LINKS
82.14	02/16/1994	LEPAGE, F R, BAKERY, INC
26.00	02/16/1994	MARVIN ADVERTISING ASSOC.
43.01	02/16/1994	MONROE CONSOLIDATED SCHOOL
69.00	02/16/1994	NATIONAL SEMINARS GROUP
118.30	02/16/1994	N.E. SCHOOL SUPPLY
259.02	02/16/1994	NEW ENGLAND TELEPHONE
46.75	02/16/1994	NEW HAMPSHIRE, STATE OF, TREAS
5,338.38	02/16/1994	NHMA INSURANCE TRUST
322.50	02/16/1994	ORMSBY COMP. CTR.
1,625.00	02/16/1994	OXBOW VOCATIONAL CENTER
144.00	02/16/1994	ROY REFRIGERATION INC
2,018.00	02/16/1994	SAU #23
88.92	02/16/1994	SEAMANS ELECTRICAL
48.04	02/16/1994	ITP EDUCATION DIVISION
113,905.00	02/16/1994	ST. JOHNSBURY ACADEMY
626.00	02/16/1994	TIBBETTS, M.A., KERRY L.
66.00	02/16/1994	TUCK PRESS
329.20	02/16/1994	WARD, DEBORAH
350.00	02/16/1994	WORTHINGTON
2,800.00	03/01/1994	CITIZENS SAV BANK & TRUST CO.
4,602.75	03/01/1994	FLEET BANK
1,659.10	03/01/1994	NH RETIREMENT SYSTEM
220.36	03/01/1994	NH RETIREMENT SYSTEM
3,872.10	03/16/1994	AMERICAN SCHOOL FOR THE DEAF
20.60	03/16/1994	AT&T
51.15	03/16/1994	AT&T KANSAS CITY
120.00	03/16/1994	BELYEA TRANSPORTATION
1,049.01	03/16/1994	BURLINGTON FOOD SERVICE
61.62	03/16/1994	BUTSONS SUPERMARKET
50.00	03/16/1994	CALEDONIAN-RECORD, THE
2,800.00	03/16/1994	CITIZENS SAV BANK & TRUST CO.
16.03	03/16/1994	CONNECT, INC. FILE NO. 12169
2,460.69	03/16/1994	CONTROL TECHNOLOGIES, INC.
315.00	03/16/1994	COOP NURSERY SCHOOL OF HAV
78.72	03/16/1994	COUNTRY GAS SERVICE

AMOUNT	CHK DATE	VENDOR
135.76	03/16/1994	DARTMOUTH BOOKSTORE
39.70	03/16/1994	DIRECT - MICRO
50.00	03/16/1994	FACILITATOR CENTER, THE
4,428.21	03/16/1994	FLEET BANK
30.80	03/16/1994	FORTIS BENEFITS INSURANCE CO.
200.00	03/16/1994	GOLFMAN, MICHAEL
1,033.13	03/16/1994	GRANITE STATE ELECTRIC
109.20	03/16/1994	HAMMETT COMPANY, J L
506.33	03/16/1994	HATCHLAND DAIRY
27,358.72	03/16/1994	HAVERHILL CO-OP SCHOOL DIST.
60.00	03/16/1994	HERZIG, CAROL
615.90	03/16/1994	HOOD, JAMES H, INC
178.45	03/16/1994	INDEPENDENT FOOD COMPANY
25.53	03/16/1994	KELLEY'S FOOD TOWN
91.55	03/16/1994	KEY PUBLISHERS
39.90	03/16/1994	KIDDER & BURKE
55.10	03/16/1994	LEAHY, TIMOTHY
60.36	03/16/1994	LEPAGE, F R, BAKERY, INC
3,391.05	03/16/1994	LITTLETON SCHOOL DISTRICT
69.00	03/16/1994	LYNDONVILLE OFFICE EQUIP INC
161.00	03/16/1994	MARVIN ADVERTISING ASSOC.
28.45	03/16/1994	NATIONAL SCHOOL METHODS, INC.
195.31	03/16/1994	N.E. SCHOOL SUPPLY
369.80	03/16/1994	NEW ENGLAND TELEPHONE
24.75	03/16/1994	NEW HAMPSHIRE, STATE OF, TREAS
35.00	03/16/1994	NH-ATMNE
5,338.38	03/16/1994	NHMA INSURANCE TRUST
203.68	03/16/1994	NORCROSS OFFICE EQUIPMENT
11.14	03/16/1994	NORTH COUNTRY ED FOUNDATION
113.07	03/16/1994	RE-PRINT
211.93	03/16/1994	ROYAL ELECTRIC CO INC
4.68	03/16/1994	SEAMANS ELECTRICAL
106.82	03/16/1994	SEARS, ROEBUCK & CO.
2,090.60	03/16/1994	ST. JOHNSBURY ACADEMY
459.00	03/16/1994	TRILIGHT FOUNDATION
99.83	03/16/1994	TUCK PRESS
238.80	03/16/1994	WARD, DEBORAH
175.00	03/16/1994	WHITE, M.ED., WILLIAM J.
46.92	03/16/1994	WIGHTMAN, HEATHER

AMOUNT	CHK DATE	VENDOR
2,800.00	04/01/1994	CITIZENS SAV BANK & TRUST CO.
4,458.70	04/01/1994	FLEET BANK
61.60	04/06/1994	FORTIS BENEFITS INSURANCE CO.
1,659.10	04/06/1994	NH RETIREMENT SYSTEM
216.84	04/06/1994	NH RETIREMENT SYSTEM
5,158.69	04/06/1994	NHMA INSURANCE TRUST
839.85	04/06/1994	VERMONT DEPARTMENT OF TAXES
2,800.00	04/12/1994	CITIZENS SAV BANK & TRUST CO.
4,328.10	04/12/1994	FLEET BANK
100.00	04/12/1994	GREEN MT. MONOGRAM
37.00	04/20/1994	NHAEOP
5,649.08	04/27/1994	AMERICAN SCHOOL FOR THE DEAF
41.20	04/27/1994	AT&T
46.23	04/27/1994	AT&T KANSAS CITY
6.00	04/27/1994	BAILEY, PATRICIA
111.67	04/27/1994	BRUNO, KEVIN R.
880.81	04/27/1994	BURLINGTON FOOD SERVICE
90.94	04/27/1994	BUTSONS SUPERMARKET
40.00	04/27/1994	CHOATE, NELLIE
5.00	04/27/1994	CLARK BUSINESS MACHINES, INC
40.00	04/27/1994	CLEMENT, HELEN
16.85	04/27/1994	CONNECT, INC. FILE NO. 12169
50.00	04/27/1994	CONWAY ELEMENTARY SSCHOOL
115.12	04/27/1994	COUNTRY GAS SERVICE
59.40	04/27/1994	DARTMOUTH BOOKSTORE
36.71	04/27/1994	DOVER PUBLICATIONS, INC.
126.00	04/27/1994	EMPIRE JANITORIAL SUPPLY CO
4,293.20	04/27/1994	FLEET BANK
46.20	04/27/1994	FOGGS HARDWARE & BLDG SUPPLIES
1,001.57	04/27/1994	GRANITE STATE ELECTRIC
220.00	04/27/1994	GRINNELL CORPORATION
8.00	04/27/1994	GUIBORD, CINDY
720.14	04/27/1994	HATCHLAND DAIRY
185.95	04/27/1994	HODGDON SALES INC
100.00	04/27/1994	HORACE MANN LIFE INSURANCE CO
37.50	04/27/1994	KIDDER & BURKE

AMOUNT	CHK DATE	VENDOR
50.06	04/27/1994	LEAHY, TIMOTHY
93.84	04/27/1994	LEPAGE, F R, BAKERY, INC
40.00	04/27/1994	LOCKE, MARY JO
158.65	04/27/1994	MACGILL, WILLIAM V, & CO
35.50	04/27/1994	MATH LEARNING CENTER, THE
49.83	04/27/1994	MONROE CONSOLIDATED SCHOOL
52.25	04/27/1994	NEW HAMPSHIRE, STATE OF, TREAS
2,488.64	04/27/1994	NH RETIREMENT SYSTEM
324.62	04/27/1994	NH RETIREMENT SYSTEM
40.00	04/27/1994	NHOM
59.33	04/27/1994	NHSBIT - UC
50.00	04/27/1994	NHSFSA
56.90	04/27/1994	NIXON COMPANY INCORPORATED
1,314.80	04/27/1994	NORCROSS OFFICE EQUIPMENT
265.00	04/27/1994	NORTH COUNTRY ED FOUNDATION
273.25	04/27/1994	NYNEX
40.00	04/27/1994	POWERS, PRISCILLA
816.84	04/27/1994	SAU #23
4.86	04/27/1994	SCHOLASTIC INC.
26.85	04/27/1994	SMITH, DANIEL
9.00	04/27/1994	STAVSETH, WENDY
2.00	04/27/1994	TREASURER, STATE OF NH
676.00	04/27/1994	TRILIGHT FOUNDATION
160.00	04/27/1994	U S POSTAL SERVICE
530.00	04/27/1994	WARD, DEBORAH
573.20	04/27/1994	WHITE MOUNTAIN PUBLISHERS
2,800.00	05/12/1994	CITIZENS SAV BANK & TRUST CO.
4,326.38	05/12/1994	FLEET BANK
4,022.10	05/18/1994	AMERICAN SCHOOL FOR THE DEAF
45.00	05/18/1994	APPALACHIAN MOUNTAIN CLUB
31.58	05/18/1994	AT&T KANSAS CITY
129.53	05/18/1994	BAKER & TAYLOR
664.18	05/18/1994	BURLINGTON FOOD SERVICE
49.02	05/18/1994	BUTSONS SUPERMARKET
58.96	05/18/1994	COBB, BARBARA
16.68	05/18/1994	CONNECT, INC. FILE NO. 12169
45.19	05/18/1994	DARTMOUTH BOOKSTORE
46.73	05/18/1994	DEMCO

AMOUNT	CHK DATE	VENDOR
143.32	05/18/1994	FIRST NH BANK (NHSBIT)
88.74	05/18/1994	FLAGHOUSE
2,220.00	05/18/1994	FLANDERS TELEPHONE SERVICE INC
30.80	05/18/1994	FORTIS BENEFITS INSURANCE CO.
2,850.00	05/18/1994	GARY'S FUELS
863.82	05/18/1994	GRANITE STATE ELECTRIC
329.90	05/18/1994	HATCHLAND DAIRY
200.00	05/18/1994	HORACE MANN LIFE INSURANCE CO
53.82	05/18/1994	INDEPENDENT FOOD COMPANY
12.50	05/18/1994	KIDDER & BURKE
42.00	05/18/1994	LAMPHERE ENTERPRISES, INC.
45.54	05/18/1994	LEPAGE, F R, BAKERY, INC
34.00	05/18/1994	LYNDONVILLE OFFICE EQUIP INC
41.75	05/18/1994	METROPOLITAN MUSEUM OF ART
33.00	05/18/1994	NEW HAMPSHIRE, STATE OF, TREAS
5,158.69	05/18/1994	NHMA INSURANCE TRUST
86.88	05/18/1994	NORCROSS OFFICE EQUIPMENT
252.03	05/18/1994	NYNEX
58.00	05/18/1994	POSTMASTER-MONROE
34.91	05/18/1994	REMITTANCE PROCESSING CENTER
128.40	05/18/1994	RHINESTONE PRESS
456.84	05/18/1994	SAU #23
273.19	05/18/1994	STUDENT SUPPLY CO
250.40	05/18/1994	WARD, DEBORAH
22.00	05/18/1994	WIGHTMAN, HEATHER
101.45	05/18/1994	WORLD ALMANAC EDUCATION
2,800.00	05/26/1994	CITIZENS SAV BANK & TRUST CO.
4,357.56	05/26/1994	FLEET BANK
45.00	06/01/1994	FAIRBANKS MUSEUM
36.00	06/01/1994	SCIENCE CENTER OF N.H.
2,800.00	06/09/1994	CITIZENS SAV BANK & TRUST CO.
4,332.26	06/09/1994	FLEET BANK
1,659.10	06/09/1994	NH RETIREMENT SYSTEM
215.57	06/09/1994	NH RETIREMENT SYSTEM
16,982.62	06/14/1994	FLEET BANK
5,405.94	06/14/1994	AMERICAN SCHOOL FOR THE DEAF

AMOUNT	CHK DATE	VENDOR
45.00	06/14/1994	APPALACHIAN MOUNTAIN CLUB
20.60	06/14/1994	AT&T
50.24	06/14/1994	AT&T KANSAS CITY
983.23	06/14/1994	BAKER & TAYLOR
949.73	06/14/1994	BELYEA TRANSPORTATION
69.00	06/14/1994	BILLINGS FARM
252.64	06/14/1994	BURLINGTON FOOD SERVICE
109.49	06/14/1994	RUTSONS SUPERMARKET
13.50	06/14/1994	CALEDONIAN-RECORD, THE
190.00	06/14/1994	CASELLA WASTE MGT, INC
40.00	06/14/1994	CHAMBERLIN'S GREENHOUSE
16.80	06/14/1994	COBB, BARBARA
17.40	06/14/1994	CONNECT, INC. FILE NO. 12169
54.41	06/14/1994	COUNTRY GAS SERVICE
134.15	06/14/1994	DARTMOUTH BOOKSTORE
31.45	06/14/1994	DELTA EDUCATION
46.92	06/14/1994	EBSCO SUBSCRIPTION SERVICES
50.00	06/14/1994	GOLFMAN, MICHAEL
891.25	06/14/1994	GRANITE STATE ELECTRIC
1,372.01	06/14/1994	HARCOURT BRACE JOVANOVIH INC.
618.69	06/14/1994	HATCHLAND DAIRY
160.84	06/14/1994	HIGHSMITH CO, INC, THE
110.00	06/14/1994	HILLMAN, DOUGLAS
200.00	06/14/1994	HORACE MANN LIFE INSURANCE CO
20.35	06/14/1994	HOUGHTON MIFFLIN COMPANY
14.90	06/14/1994	KIDDER & BURKE
16.00	06/14/1994	LAMPHERE ENTERPRISES, INC.
115.94	06/14/1994	LEAHY, TIMOTHY
99.68	06/14/1994	LEPAGE, F R, BAKERY, INC
78.00	06/14/1994	MATH LEARNING CENTER, THE
84.25	06/14/1994	MCALLISTER, S F
128.18	06/14/1994	MONROE CONSOLIDATED SCHOOL
64.00	06/14/1994	MONROE WATER DEPARTMENT
5,158.69	06/14/1994	NHMA INSURANCE TRUST
15.15	06/14/1994	NOLIN, CARL
127.66	06/14/1994	NORCROSS OFFICE EQUIPMENT
274.64	06/14/1994	NYNEX
122.00	06/14/1994	PIERMONT SCHOOL DISTRICT
150.00	06/14/1994	PLYMOUTH STATE COLLEGE
13.20	06/14/1994	SAU #23

AMOUNT	CHK DATE	VENDOR
326.19	06/14/1994	SCOTT FORESMAN AND COMPANY
127.05	06/14/1994	SUMMIT LEARNING
1,043.00	06/14/1994	TRILIGHT FOUNDATION
20.00	06/14/1994	TUCK PRESS
60.00	06/14/1994	WALTERS, LORIE
441.36	06/14/1994	WARD, DEBORAH
35.70	06/14/1994	WHITE MOUNTAIN PUBLISHERS
175.00	06/14/1994	WHITE, M.ED., WILLIAM J.
17.76	06/14/1994	WIGHTMAN, HEATHER
1,400.00	06/21/1994	ALGER CARPET
1,394.40	06/21/1994	FLEET BANK
4,525.05	06/30/1994	NH RETIREMENT SYSTEM
648.78	06/30/1994	NH RETIREMENT SYSTEM
1,351.48	06/30/1994	VERMONT DEPARTMENT OF TAXES
2,862.04	06/30/1994	AMERICAN SCHOOL FOR THE DEAF
4,836.60	06/30/1994	APPLE COMPUTER, INC.
20.60	06/30/1994	AT&T
46.30	06/30/1994	AT&T KANSAS CITY
161.83	06/30/1994	BRUNO, KEVIN R.
50.00	06/30/1994	CASELLA WASTE MGT, INC
15.75	06/30/1994	CONNECT, INC. FILE NO. 12169
67.41	06/30/1994	COUNTRY GAS SERVICE
109.50	06/30/1994	COVEY LEADERSHIP CENTER
54.08	06/30/1994	DARTMOUTH BOOKSTORE
736.93	06/30/1994	GRANITE STATE ELECTRIC
207.88	06/30/1994	GRINNELL CORPORATION
500.00	06/30/1994	HILLMAN, DOUGLAS
600.00	06/30/1994	HORACE MANN LIFE INSURANCE CO
1,094.00	06/30/1994	KENCO, INC.
37.50	06/30/1994	KIDDER & BURKE
177.07	06/30/1994	MOREY, ROBERT C
58.55	06/30/1994	NASSP
220.81	06/30/1994	N.E. SCHOOL SUPPLY
265.00	06/30/1994	NORTH COUNTRY ED FOUNDATION
318.70	06/30/1994	NYNEX
75.00	06/30/1994	POSTMASTER-MONROE
343.80	06/30/1994	ROY REFRIGERATION INC
5,778.75	06/30/1994	SAU #23

AMOUNT	CHK DATE	VENDOR
180.16	06/30/1994	SMITH, RICHARD
359.50	06/30/1994	TRILIGHT FOUNDATION
419.35	06/30/1994	USI
304.32	06/30/1994	WARD, DEBORAH
175.00	06/30/1994	WHITE, M.ED., WILLIAM J.
1,215.40	06/30/1994	WJM PLASTICS, INC.

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